

OVERSEAS NEWS

Airliner issue dominates EEC talks

THE SOVIET destruction of a South Korean airliner and its implications for East-West relations are expected to dominate a European Community foreign ministers' meeting in Athens next week, Our Foreign Staff writes.

Most of the 18 ministers, who met last week in Madrid following the airliner's loss, are expected to argue that what they regard as Moscow's prevarication over the incident creates doubts about Soviet credibility in general.

All Community countries except France, Greece and Ireland—which is not a Nato member—agreed at a Nato meeting on Friday to ban flights of the Soviet airline Aeroflot to and from their countries for two weeks from September 15 in protest at the Soviet action.

But even West Germany, more outspoken over the

incident than some of its allies, says the U.S. should continue to press for an accord at U.S.-Soviet arms talks in Geneva, which are nearing a December deadline for the initial deployment of new Nato missiles in Europe.

The British Government announced on Saturday that it will begin a 14-day ban on Aeroflot flights in and out of Britain this Thursday. The move follows a meeting of ambassadors of Nato countries in Brussels last week to discuss action to be taken against the Soviet Union.

Foreign Secretary, Sir Geoffrey Howe, said at the same time that Britain along with the U.S. has been seeking a "rather more substantive response" to the Soviet action.

Thomson Holidays, one of Britain's major tour operators, announced at the week-

end that it has cancelled its holidays to the Soviet Union until September 29. Passengers are to be offered alternative holidays, or a full refund.

Japan will impose a 14-day ban on flights by Aeroflot starting Thursday in response to Moscow's downing of the jetliner, according to the Japan Broadcasting Corporation.

Meanwhile, the second body to be found off the Japanese coast since the Boeing 747 with 269 people aboard was shot down was discovered in Abashiri, northeastern Hokkaido, yesterday.

A Soviet general, defending the Kremlin contention that a fighter pilot mistook the South Korean Boeing 747 for a U.S. RC-135 spy plane, claimed the RC-135 has "an identical form and geometric

dimensions" to the much larger 747.

An RC-135 is about half the size of a Boeing 747, has a much narrower wingspan, sports a sharper nose, and lacks the distinctive forward hump that marks a 747.

But Col. Gen. Nikolai Moskvitin, head of fighter aviation command for the Soviet air-defence command, insisted Soviet pilots were not able to see any difference at night.

The U.S. held a national day of mourning yesterday for the people killed in the airliner.

The U.S. also released new translations yesterday of recorded conversations by the Soviet pilots who intercepted and shot down the passenger airplane, saying the tapes proved there were no warning shots or signals to the doomed jet.

Indeed, Israeli armoured patrols have moved north of the Awali river in recent days.

Professor Arens explained that these patrols were directed against Palestinian guerrillas.

The army, he told the Cabinet, will not intervene in the fighting between the Christians and Druze and Israeli troops will not return to the Shouf.

During the 15 months that Israel occupied the Shouf, it suffered considerable casualties and this was a prime factor in the decision to withdraw.

He gave no details of any planned stimulus to domestic planning such as the promised income tax cuts, but put "administrative reform,"

which he means reducing the cost of government, at the head of his domestic agenda.

Mr Nakasone thus appeared to be warning his political opponents that if they block administrative reform the tax cuts could be in jeopardy.

He also obliquely referred to what, throughout this autumn, is going to be the most burning popular issue in Japan—the verdict, due on October 12, on Mr Kakuei Tanaka, the former Prime Minister, in the Lockheed bribery trial.

"We have no intention of altering in the least our policies of protecting the constitution, firmly observing the three non-nuclear principles, not being a military power and not posing a military threat to neighbouring nations."

Consequently he pledged Japan to the pursuit of "global" nuclear disarmament but at the same time he insisted that the nation "would continue to build up a quality defence force at the minimum level needed for the self defence of Japan."

Relations with the U.S. ("the cornerstone of Japan's foreign policy"), would be based on "intimate trust and friendship"—but at no point did he use the periphrastic word "alliance" to define the relationship.

He spoke of the need to overcome "the historical hurdles of post-war politics" which he said militated against a more responsive Japan—an apparent reference to the "peace constitution" which bars collective self defence arrangements.

But, minutes later, he said:

Nakasone calls for stable ties with Moscow

BY JUREK MARTIN IN TOKYO

JAPAN STILL wants "a stable relationship" with the Soviet Union "based on mutual understanding" in spite of what it considers to be the "aberrant" Soviet action in shooting down an unarmed civilian airliner.

This was made clear by Mr Yasuhiro Nakasone, the Prime Minister, in a major policy address on Saturday at the opening of the new session of parliament. Mr Nakasone drew a careful distinction between dealing firmly with "an illegal act" and pursuing policies consistent with what he saw as Japan's emerging role in the world.

Thus, he said: "I intend to continue our tenacious dialogue

with the Soviet Union to resolve the problem of the Northern Territories, conclude the peace treaty and establish a stable relationship based on mutual understanding."

The Prime Minister gave no time frame for renewing the five year negotiations broken off five years ago—and indeed none is likely to emerge—but he did appear to be trying to take some of the heat out of the recent bilateral acrimony (marked last Friday by the imposition of limited Japanese sanctions against the Soviet airline Aeroflot).

His speech throughout was quintessentially Japanese, an art form balancing conflicting forces with the nuances lightly sketched rather than inked in. Its theme was what he called "the quiet revolution" he wants for Japan and its external factor was what he described as his "keenly felt" sense that "international expectations and

hopes of Japan are growing rapidly" in everything from trade policies to innovative fields such as genetic engineering.

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But, minutes later, he said:

Israel 'will not return to Shouf'

By David Lennon in Tel Aviv

ISRAEL WILL not intervene in the fighting on the Shouf Mountains and its troops will not return there, Professor Meir Aron, the Defence Minister, said yesterday.

The current battles in the Shouf erupted after Israeli forces withdrew last week, leaving the Druze and Christians to fight for control of the area.

Reporting to the Cabinet on the situation in Lebanon, the Minister said that despite withdrawing to the Awali River, the Israeli forces would still cross that line in pursuit of Palestinian guerrillas.

Indeed, Israeli armoured patrols have moved north of the Awali in recent days. Professor Aron explained that these patrols were directed against Palestinian guerrillas.

The army, he told the Cabinet, will not intervene in the fighting between the Christians and Druze and Israeli troops will not return to the Shouf.

During the 15 months that Israel occupied the Shouf, it suffered considerable casualties and this was a prime factor in the decision to withdraw.

Not all the ministers were satisfied with the report of Professor Aron. His predecessor, General Arieh Sharon, called for a special meeting of the Cabinet's inner defence committee to discuss the new situation, the return of Palestinian guerrillas to the areas Israel evacuated.

It was decided to bring this proposal for consideration before Mr Menachim Begin, the Prime Minister, who missed yesterday's meeting

retirement of the state of emergency in effect since the 1973 military coup, have invoked a "state of internal disturbance" which grants special powers similar to those under the state of emergency.

At least a dozen people have been killed in incidents since the protest. Chilean authorities, who two weeks earlier had lifted the state of emergency in effect since the 1973 military coup, have invoked a "state of internal disturbance" which grants special powers similar to those under the state of emergency.

Opponents of the regime confronted pro-government marchers on the edges of the parade and several scuffles and fights broke out between the two sides.

On Saturday several thousand people joined the funeral procession for a young bus driver shot in the back during the night of protest in a poor section of Santiago. After the funeral the crowd began shouting anti-government slogans and some youths began hurling rocks at Chile's paramilitary police, the Carabineros, who

French oil groups threaten to cut imports and investments

BY DAVID HOUSEGO IN PARIS

THE FRENCH oil industry is threatening to cut back imports of crude and reduce new investments in refining as a result of its battle with the French Government over the formula under which petrol prices are calculated.

The Government has announced that for the remainder of the year the formula will be based on a parity of FFr 7.70 to the dollar as compared with an average rate in Paris last week of FFr 8.04. The decision reflects Government fears that an upward crawl in petrol prices would rebound on other products thus undermining the anti-inflation strategy.

Indeed, Total would postpone investment in refining and accelerate the cutback in its distribution network.

The Government is anxious for reasons of national security that France maintains a substantial refining industry. It has also been pressing the industry to install costly new cracking capacity to enable it to distill heavier fuels into the lighter products now in more demand.

M. Leonard Carous, president

called the decision "stupefying." He said that it would cause Total FFr 50m of losses in September alone.

Calling on the Government to reconsider its policy, he said that GPF was already taking steps to reduce its crude purchases so as to maintain only the strict minimum of compulsory stocks.

He said this would leave the company with no margin to meet unexpected upturns in demand during a cold weather period.

M. Gilbaut also warned that Total would postpone investment in refining and accelerate the cutback in its distribution network.

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M. Leonard Carous, president

of Shell France also demanded the measure as "inopportune" saying that it would cause Shell to "review the whole of our strategy."

Elf-Aquitaine also threatened last week to cut back its refining operations.

Officials now admit that the Government underestimated the strength of the industry reaction. It was evidently felt by M. Jacques Delors, the Finance Minister, that holding down the inflation level in the second half of the year — when unforeseen price rises could have an unfavourable effect — was a claim that should have priority over the claims of the refining industry. M. Delors won warm praise in May from the industry for introducing a more flexible pricing formula in what has otherwise been a highly regulated market.

The irritation of the refiners has been exacerbated by the cut price petrol war initiated in the summer by the Leclerc supermarket chain.



Gen Pinochet... new powers were patrolling alongside the procession.

The Carabineros moved in with armoured personnel carriers, and fired tear gas and rubber bullets into the crowd to disperse the demonstration.

More die in Santiago on anniversary of coup

BY MARY HELEN SPOONER IN SANTIAGO

DISTURBANCES have erupted again in poor and working class areas of the Chilean capital in the wake of last Thursday's anti-government protest and celebrations by Gen Augusto Pinochet's regime of its 10th anniversary in power.

At least a dozen people have been killed in incidents since the protest. Chilean authorities, who two weeks earlier had lifted the state of emergency in effect since the 1973 military coup, have invoked a "state of internal disturbance" which grants special powers similar to those under the state of emergency.

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were patrolling alongside the procession.

The protest and the regime's

Nassau bribery claim probed

BY NICKI KELLY IN NASSAU

The U.S.'s most prominent home in the Bahamas, said he has offered to represent the "wildly inaccurate and recklessly reported" claims by NBC and wanted to make some reparation to the Bahamian Government for what had happened in his country.

NBC, he said, had been asked to produce the evidence on which reported Brian Ross had based his story. Mr Bailey indicated the Bahamian Govern-

ment would take legal action unless NBC was prepared to retract the story and reach an out-of-court settlement.

NBC claimed that an agent of fugitive financier Mr Robert Vesco was allegedly being paid \$100,000 a month to

protect the Prime Minister and others to protect a drug smuggling operation being run by Mr Vesco from a small island in the Bahamas. Sir Lynden has denied the charges.

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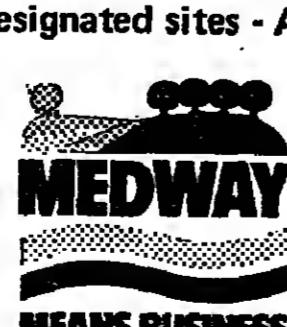
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OVERSEAS NEWS

Zia warns of 'iron hand' for agitators

By Mohammed Aftab in Islamabad

AT LEAST 12 women politicians and political activists were arrested yesterday to frustrate their plans to demonstrate against the Government of President General Mohammad Zia-ul-Haq.

The agitation has drawn a stern warning from General Zia that his "Government will deal with mischievous mongers with an iron hand." Those indulging in violence must be dealt with severe punishment," he said, giving his toughest warning to date in the four weeks of agitation.

The women were arrested at Lahore, 180 miles southeast of Islamabad, under martial law regulations, to be held for three months. They include lawyers, social workers and political leaders. Most are detained in their homes, following their decision to demonstrate on September 13.

The protest was to be part of the agitation launched by an eight-party opposition group called Movement for Restoration of Democracy (MRD).

As part of the civil defence movement, 12 other women have voluntarily offered to be arrested in Sialkot, a town of the province, for which Minister Zulfiqar Ali Bhutto.

General Zia told a news conference in Hyderabad,

"The Government is shunning its eyes as long as agitators indulge in political activities, which are banned under martial law anyway. But the moment they indulge in violence and subversion, they will not be spared."

National day of protest at Aquino death

By Emilia Tagaza in Manila

VARIOUS opposition groups in the Philippines have declared today "National Imobilization" day in protest at the assassination on August 21 of Mr Renato Aquino, the country's leading opposition leader.

Led by the Justice for Aquino, Justice for All Movement (Jajam), formed after Mr Aquino's death, the opposition has called on public buses and taxis to stop plying their routes, and on students and workers to stay home all day. They have also called for a boycott by readers of all local newspapers until September 21.

Jajam, which includes most legal opposition groups and parties, human rights organisations and Aquino's relatives, said: "The killing of Aquino proves that the regime will stop at nothing in its attempts to crush the opposition and all individuals and groups fighting for freedom and social change."

Meanwhile, about 37 political prisoners, including a West German national detained in a subversion case and some priests and nuns were released over the weekend by President Ferdinand Marcos.

OBITUARY**Vorster: the epitome of uncompromising Afrikanerdom**

By Andrew Whitley in Rio de Janeiro



Mr Vorster... reputation for ruthlessness

MR JOHN VORSTER, who died on Saturday night in Cape Town, dominated South African politics for almost two decades and yet ended his career in semi-disgrace. As Prime Minister for 12 years, he came to represent the epitome of uncompromising white rule in South Africa, but during his final years he was a brooding and irrelevant figure.

From the moment he became Minister of Justice in 1961, when the black nationalist movements were switching from peaceful to violent protest against apartheid in the wake of the Sharpeville massacre, he earned a reputation for ruthlessness and efficiency. He became Prime Minister in the traumatic aftermath of the assassination of Dr Hendrik Verwoerd in 1966, and rapidly demonstrated his consummate skill as a political tactician, outmanoeuvring his erstwhile opponents, and consolidating the overwhelming pre-eminence of the ruling National Party.

He was a man who never quite fitted the stereotype of a popular image. A one-time Nazi sympathiser who was interned by General Jan Smuts during World War II, he used the same methods to fight the anti-apartheid movement. Yet he was regarded by his own supporters as a man of warmth and sympathy, dedicated to family life and honest dealing, and always a popular speaker as much for his humour as his outspokenness.

The cause of his downfall—the scandal over misuse of public funds in the Information Department to buy favourable publicity for South Africa—was in part a result of the secretive nature of his security apparatus. It might never have been exposed except for the growing strains within Afrikanerdom over the future of apartheid, and John Vorster was relegated to the sidelines, not as a disgraced reformer, but ironically as a disgruntled conservative.

Mr Vorster's most dramatic initiative was his attempt at detente with black Africa, launched in 1974 at his meeting with Zambia's President Kenneth Kaunda, and organised by General Hendrik van den Berg, his former security police chief. Yet that was doomed to failure by the upsurge in black militancy which followed the collapse of the opposition leader.

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Meanwhile, about 37 political prisoners, including a West German national detained in a subversion case and some priests and nuns were released over the weekend by President Ferdinand Marcos.

Rio hit by wave of looting as recession deepens

By ANDREW WHITLEY IN RIO DE JANEIRO

A SUDDEN wave of crime, involving the looting of supermarkets and armed attacks on shops, restaurants and private homes, has swept over Rio de Janeiro state, alarming the state and federal authorities.

Violent crime is nothing new in Brazil, but in the suburbs of the major cities. But what is causing particular concern this time is the way in which hungry mobs of shanty town dwellers are descending at night on supermarkets to ransack their shelves.

Between Saturday and Thursday of last week, 21 supermarkets had been looted and attempts to sack

another 41 had been foiled in the outlying poor suburbs of Rio de Janeiro, according to the state judiciary.

In one incident last week detachments of the military police used teargas and clubs to break up a crowd of some 500 people attempting to break into one supermarket. Two children were injured with bullet wounds.

Rio de Janeiro's entire force of 26,500 military policemen has been put on alert to combat the continuing threat, which Sr Leonel Brizola, the state's left-of-centre governor,

has blamed on organised groups "luring in troubled waters".

Despite the governor's vague charges of conspiracy, there seems to be a clear link between the latest crime wave in Brazil's second largest city and the social distress caused by the deepening of the economic recession. In the first seven months of the year 90,000 jobs have been lost in the state, according to industry spokesman.

Underemployment, estimated by economists as up to three times the misleadingly limited official unemployment figure of about 7 per cent, is an acute and growing problem.

And to make matters worse, for those in work the real level of earnings is now being severely cut, as a result of IMF-imposed austerity measures.

To reduce the official inflation index, used as a basis for calculating wage and savings adjustments, the Government is resorting to a strategy it has used before.

So-called exceptional price rises, resulting from natural catastrophes such as the drought in the North-East and the recent floods in the South of the country, are "purged" to use the official jargon. From the statistical base used to calculate the

all important, monthly general price index.

The Planning Ministry has now decided to drop the publication of the accurate inflation figures and release only the "purged" version, a decision which the *Gazeta Mercantil*, the leading business daily, has described as "an unhappy attempt to hide the truth".

In protest against the Government's manipulation of the statistics, Sr Julian Chacel, the head of research at the officially-backed Getulio Vargas Foundation, which is responsible for the inflation figures, has resigned from his post.

Spectre of debtors' club recedes at Caracas meeting

BY WILLIAM CHISLETT, RECENTLY IN CARACAS

THE SPECTRE of a Latin American "debtors' club," which haunts the international banking community, receded over the weekend after countries attending a special conference, sponsored by the Organisation of American States, ruled out joint action and recided in set up a commission to study ways to ease the burden of the region's onerous \$300bn (2201bn) foreign debt.

The question of a joint approach to try to pressure banks to ease debt repayment terms was never really on the cards, because of the different interests and standing of banks and the complexity of implementing such a move.

Nevertheless the idea, which has gathered momentum in recent months among radical politicians and which was forcefully aired at the conference by Sr Carlos Alzamora, the secretary of the Latin American Economic System (Selas) consultative body, formed by the governments of the region, hung in the background. Ironically it took the conference to dispel such fears.

Brazil, the region's giant, with an unmanageable foreign debt of \$90bn, went out of its way to put down the idea at a delicate time in its own debt crisis and negotiations with the International Monetary Fund.

Delegates, which included some Finance Ministers, hailed the conference as an "historic" meeting and said it had reopened a dialogue which had been broken after Washington supported the UK in the Falklands war.

"We have managed to turn a financial issue into a political issue," said the delegate for one major debtor nation, "and to get the U.S. to listen."

The U.S. was initially against attending the conference because it feared that it might get out of hand. In the end, Washington agreed to send Mr Beryl Sprinkel, the Treasury

Bolivia set to pay \$30m interest

BOLIVIA INTENDS to pay some \$30m (£20m) in unpaid interest shortly, paving the way for new foreign debt rescheduling talks in New York next month.

Sr Fernando Baptista, the Finance Minister, said in Caracas on Saturday, the weekend, Reuter reports from Kinshasa.

Mr Kando Dzambulatu, the information Minister, went on state radio over the weekend to announce the decision, which was taken at a Cabinet meeting on Friday.

Decline in production of Zaire's mineral wealth, notably diamonds and copper, allied in corruption and mismanagement, have almost bankrupted the heavily indebted country. Western bankers say.

The dollar is now valued at 2.99 zaires, compared with the previous rate of 6.06 zaires.

The devaluation of 80 per cent brings the Zairean currency almost down in the parallel or black market levels around 30 to 35 zaires to the dollar.

Mr Dzambulatu said an IMF standby credit of \$350m over 15 months would soon be announced

Zaire devalues currency by 80 per cent

ZAIRE has devalued its currency, the zaire, by 80 per cent against the U.S. dollar in line with International Monetary Fund prescriptions for reviving its economy.

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IMF ANNUAL REPORT

Key role for Citibank in Moroccan debt talks

By Francis Ghiles

CITIBANK has accepted a key role in the steering committee set up by Morocco's leading creditor banks meeting in Rabat last Friday to discuss a rescheduling of the Kingdom's medium and long-term debt.

The committee will include representative banks from all major areas—Bank of Tokyo for the Japanese, Banque Nationale de Paris and Credit Lyonnais for the French, Barclays for the British, Union de Banques Arabes et Francs and Gulf International Bank for the Arabs, Chase Manhattan and Citicorp for the U.S. banks and Chemical Bank for the very small creditor banks.

It will hold its first meeting in London next Friday.

The rescheduling exercise is limited to \$450m, the amount of principal repayments made by Morocco's bank debt that comes due in the next 16 months. Short-term debt is excluded from the negotiations and the consensus among the 40 odd banks attending the Rabat meeting was to keep open short-term credit facilities to the Kingdom. These can be estimated at about \$500m.

Mr Abdellatif Jouhari, the Moroccan Finance Minister, said Morocco would also seek an early meeting of the Paris Club to renegotiate the principal of its State-guaranteed debts which falls due over the same period. The amount of these repayments is estimated at \$500m.

The Moroccan have paid off interest on their long-term public and private debts and the decision to call the Paris creditor banks to Rabat ahead of the annual IMF meeting was welcomed by the banks. It will ensure a greater degree of order in the rescheduling negotiations than might otherwise have been the case.

The IMF Board is expected to formally agree to Morocco's request for a \$300m loan on September 16. A \$200m loan from the World Bank will follow soon after.

Morocco's total foreign debt is now estimated at \$10.5bn. Of that, \$3.4bn is accounted for by medium- and long-term bank loans, a further \$1bn is short-term bank debt, and the rest Exim bank-type credit and aid. France holds the largest stake, \$2bn worth of Coase guaranteed loans and a further \$200-\$300m in non-guaranteed bank loans.

Max Wilkinson, Economics Correspondent, discusses the actions prescribed for a sustained economic upturn

Fund urges worldwide cut in budget deficits to aid recovery

Sharp increase in credit consumed by Third World

THE MAJOR theme of the International Monetary Fund's Annual Report, published yesterday, is the need for countries to reduce their budget deficits in order to create the conditions for a sustained recovery of the world economy.

The report particularly notes the U.S. deficit as a potential obstacle to recovery in the longer term, but it believes that many other countries in the developed and in the developing world need to reduce government borrowing.

It says: "Budget deficits are a source of concern, not only because of their absolute magnitude but because of their size in relation to available savings. According to staff estimates, the weighted average share of gross private savings absorbed by central governments in the seven major industrial countries in 1982 was 23 per cent, nearly half as large again as in 1979."

"Among individual countries, this percentage ranged from 12 per cent to as much as 56 per cent."

The Fund believes that as economic recovery proceeds, governments' financial positions will tend to strengthen and the total amount of savings will increase.

However, it warns that a significant portion of deficits in many countries now appears to be "structural"—by which it means that the deficit would continue even after full employment had been reached.

It notes that many countries have found it difficult to reduce government deficits at a time when monetary policies have been restrictive. One reason is that transfer payments including pensions and unemployment benefits have tended to increase independently of any direct decision by the authorities.

The Funds say: "At one extreme the UK achieved a

year the Fund was providing assistance and helping with adjustment programmes in 39 different countries. The largest of the new commitments for the year were the extended arrangements for Brazil (SDR 4.2bn) and Mexico (SDR 3.4bn).

The rise of financial assistance associated with strict conditions which the Fund negotiates for economic adjustment and reform was matched by increases in help extended by the Fund under schemes associated with less stringent conditions.

By the end of the financial

year the Fund was providing assistance and helping with adjustment programmes in 39 different countries. The largest of the new commitments for the year were the extended arrangements for Brazil (SDR 4.2bn) and Mexico (SDR 3.4bn).

The Fund says the sharp rise in the use of its resources, coupled with the prospect of substantial payments imbalances among member countries, has placed its liquidity under consider-

able pressure.

For this reason, it believes the ratification of the increase in members' quota subscriptions from SDR 61bn to SDR 90bn is now urgent.

Assistance under the facility to help with balance of payments deficits rose from SDR 1bn in the financial year ended April 30, 1982, to SDR 8.7bn in the financial year 1983.

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other international institutions including the World Bank.

The Fund says it has also extended the technical assistance it provides for member countries in relation to the problems of external debt.

The Fund's net income for the financial year ended April 30, 1983 was SDR 65m compared with SDR 52m in 1981-82. All of this was put in reserves which now total SDR 1bn.

Annual Report of the International Monetary Fund (1983), Washington, 1983.

that do not make unrealistic demands on the skill of the labour force.

In its review of the monetary policies of the industrial nations, the Fund notes that as a result of shifts in the pattern of borrowing and lending, the authorities in many countries, particularly the U.S., have taken a more flexible view about their response to the growth rates of particular monetary aggregates.

As a result the money stock in the seven major industrial countries has been allowed to grow at a faster rate in 1982 than in the immediate past.

The Fund estimates that the narrow measure of money M1 (cash plus bank deposits which can be withdrawn at once) grew in real terms at an annual rate of 2½ per cent between 1978 and 1979, fell at an annual rate of 2 per cent between 1979 and 1981 but rose again by 2½ per cent last year.

A similar pattern was observed for M2, a slightly wider definition of money which includes longer term bank deposits.

The Fund comments that the major rise and fall of inflation and interest rates in recent years compounded with a rapid pace of financial innovation, have led to an increased mobility of funds between accounts with varying degrees of liquidity.

In these circumstances, most monetary authorities, while continuing to regard their aggregates as target variables, are following a flexible and pragmatic approach to the conduct of monetary policy.

"In the first half of 1983, this approach led to a fairly accommodative supply of reserves to the banking sector in most of the countries considered here."

"While perhaps justified by the circumstances, the situation is not without risks. The fact that relatively high rates of monetary growth have not brought about any significant further decline in interest rates might indicate that the point might be approaching at which persistence with such high growth rates could reinforce inflationary expectations."

The Fund emphasizes its general advice to countries to follow sound policies and prudent monetary policy, particularly in relation to the general desire to lower interest rates in order to bolster recovery.

reduction of its fiscal deficit between 1978 and 1982, equivalent to some 2½ per cent of GNP (output), despite strong cyclical pressures due to increases in oil prices. Japan also improved its fiscal position between 1978 and 1982, but all other major countries have experienced increases in their deficits."

In the short term, the Fund acknowledges that the rise in deficits—associated in the U.S. with tax cuts—is likely to have an expansionary impact on individual economies.

However, in the medium term, it says that a further reduction of interest rates, which would be an important component of sustained world recovery, will require budget deficits to be reduced, particularly in the U.S.

The Fund notes that the U.S. authorities are "firmly committed to a reduction of the structural part of their budget deficit." However it adds: "This deficit, already described in last year's annual report as the main issue concerning policies of the U.S. has grown considerably in fiscal year 1983."

The 1983 annual report adds: "It remains the case that a change in the policy mix of the U.S. that would result from measures aimed at avoiding a persistent deficit over the medium term, while the targets for medium growth remain unchanged, would tend to reduce a sustained real interest rate and bring about a fundamental improvement in the conditions for sustained economic growth.

"Given the stance of fiscal policy in the other relatively strong countries, a reduction of the U.S. fiscal deficit would also constitute a major step towards the much sought after convergence of the underlying economic and financial conditions among the major industrial countries."

The Fund says that less developed countries will also need to ensure that their fiscal deficits are not excessive to sustain a sustained recovery.

It also makes the point that developing countries need to pay attention to the way in which government spending is allocated. It says there has

been a tendency for cuts to be made to investment plans rather than to current consumption.

It says continued restraint on the demand of developing countries will be needed while they continue to face the present very high burden of debt service and repayments.

Even when economic recovery gets under way in the developed world, the Fund says there is a growing realisation that growth is unlikely to return to the pace seen in the 1960s and early 1970s.

"This prospect has implications both for the rate of growth of export earnings in the developing countries themselves, the report emphasises the need to channel

investment into schemes which will make best use of available labour and resources.

It says: "There is sometimes the temptation to bypass intermediate stages of development in order to specialise in more sophisticated forms of manufacturing. Such resources may be wasted by pre-empting initiating and subsequently producing activities that are capital intensive or use advanced technology which cannot be efficiently operated at the level of labour and management skills available within the foreseeable future."

It suggests that developing countries should often take a less ambitious view of their opportunities. Looking ahead to what are likely to be the most practicable areas of investment in the medium term, they should give "proper weight" to developments in agriculture and the simpler forms of manufacture

in the developing world) and for levels of official development assistance and commercial bank flows".

The Fund also draws attention to the close links between sustainable recovery associated with lower interest rates in the developed world and recovery with a consequent easing of debt burdens in the developing world.

It says the developing world's

problems have been exacerbated by protectionist pressures which have arisen during the recession.

"Restrictions by industrial countries on their imports from the developing world have particularly serious adverse implications for the economies of developing countries.

"In the near term continued access to world markets by debtor countries is essential if they are to be in a position to service their external debt and maintain an adequate level of imports."

In the longer term, it says the countries worst hit by import restrictions in the industrialised world will be those developing nations which have followed the IMF's advice to develop outward-looking growth strategies and the liberalisation of their domestic economies.

The report says: "Developing countries would benefit from a recovery in industrialised countries and would at a later stage accelerate this recovery by facilitating the expansion of industrial countries' exports."

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WORLD TRADE NEWS

Soviet gas pipeline to India mooted

NEW DELHI — The Soviet Union has raised the possibility of supplying natural gas to India via a pipeline similar to the one being built to carry gas to Western Europe, the Press Trust of India (PTI) news agency said.

The idea was suggested at talks in Moscow between Mr Vishwanath Pratap Singh, India's Commerce Minister, and Mr Nikolai Balabakov, chairman of the Soviet state planning committee.

Mr Balabakov was quoted as telling the Indian side the Soviet Union was already committed to supplying Western Europe with gas from Soviet central Asia by pipeline, and "the day is not far off when we can supply gas to you."

"The fantasy of today can become the fact of tomorrow," he added. The Soviet Union is one of India's biggest trading partners and one of its main suppliers of imported crude oil.

The idea has emerged at a time of particular bilateral trade strife.

A 24-member team of top Indian industrialists is in the Soviet Union to discuss doubling the trade between the two countries and to urge the Soviets to "adopt an aggressive marketing strategy" to sell their products in India.

The industrialists, members of the Federation of Indian Chambers of Commerce and Industry, the highest body of Indian business leaders, have discussed engineering, chemical and non-ferrous products for the Soviets to export to India, the statement said.

Meanwhile, India is turning to non-communist markets to sell goods that were once mainly exported to the Soviet Union.

Trade officials said India is exploring other markets for tea, textiles, cashew nuts and consumer products like cosmetics and knitwear after the Soviet Union reduced or halted purchases this year. New Delhi has been puzzled by Moscow's decision to enforce the cuts, despite Indian protests, seeing it as an unnecessary hiccup in normally smooth trade relations.

The officials said Moscow's reason for imposing the cuts was to slash a trade deficit with India which stood at \$140m at the beginning of 1983.

Reuter/PA

Spain unveils new Stol aircraft

By Tom Burns in Madrid

THE CN-235, the short take-off and landing aircraft jointly built by Spain's Construcciones Aeronauticas SA (Casa) and by the Indonesia's PT Nurtanio Company, rolled out on schedule Saturday at simultaneous ceremonies held in Getafe, near Madrid, and in Bandung, Indonesia.

The twin-engined aircraft, powered by General Electric CT7-4 engines and with a maximum capacity of 40 passengers, is due to make its maiden flight next month and aims to gain a share of the growing commuter / utility aircraft market. It will be competing with de Havilland Canada's "dash seven" and Saab-Fairchild's SF-340. Casa executives gauge the potential market as 1,800 civilian units and a further 600 converted for military use.

SHIPPING REPORT Tanker rates give way to weak market demand

By Andrew Fisher, Shipping Correspondent

SHIPPING markets had a slack strength last week. The rate gains seen earlier this year in the tanker sector have not been sustained, while dry cargo vessels still await a significant boost as world recession comes to an end.

The market badly needs some upward impetus to get out of the summer morass, said Dennis Coates on the dry cargo market.

Demand on the North Atlantic routes was low throughout August, which is usually a dull month for shipowners. But activity should improve this month, said Eggar Forrester in its latest monthly review.

Even so, there is still a large amount of surplus tonnage available. Despite the rise in demand for tonnage, it said,

World Economic Indicators

FOREIGN EXCHANGE RESERVES (US.\$m)			
June '83	May '83	Apr. '83	June '82
8,950	9,189	9,064	10,574
UK			9,000
U.S.	7,450	7,850	8,570
W. Germany	37,679	38,677	39,501
Japan	20,502	20,279	20,000
Italy	16,961	15,130	14,599
Netherlands	8,880	9,061	9,130
Belgium	4,264	4,043	4,062
France	16,983	16,682	16,213
			13,669

Foreign companies say U.S. state tax laws are unfair. Trade Editor Christian Tyler explains

Regan faces hard choices as pressure mounts

U.S. PRESIDENT Ronald Reagan has an uncomfortable decision to make this week. He will be trying to determine how to end a state tax system that many of the world's biggest companies complain is unfairly milking them of millions of dollars without at the same time damaging his popularity with the states and their Congressmen.

The system, known as unitary taxation, has already been the subject of protest by European governments and the European Commission and of law suits brought by multinational companies based both inside and outside the U.S.

Last week there was another demonstration: a trade mission from London to Florida, the latest state to adopt unitary taxation — was cancelled. According to the organisers, the London Chamber of Commerce, most of the 50 companies, who had planned to visit Florida lost interest in the state when they heard that it was going unitary.

Unitary taxation is not new. It started in California in 1980 as the means by which individual states assessed their share of taxes based on the profits made by inter-state companies like the railways. Under it, the state requires a company operating in its territory to declare profits made out-

side the state as well. It then outside the state, and wider calculates the tax it is due on reporting would have made its a simple ratio of local assets, sales and payroll to the total business of the company. The company is treated as a "unitary" organisation.

Once applied to multinationals — whether headquartered in the state or foreign-owned — the system can have dramatic and quirky results. Companies say it is arbitrary and lands them with inflated tax bills and mountains of extra paperwork. For example, British American Tobacco says it recently had to produce for the state of California five years worth of back records from every asset, place of rented property, piece of machinery it had used worldwide.

The states say unitary taxation is the way to make multinationals pay their proper dues and stop them choosing where to report profits. In an important case this summer in the U.S. Supreme Court involving Container Corporation, which confined California's right to take worldwide profits into account, the state warned it would go bankrupt if the unitary system was outlawed.

Another Supreme Court case, Chicago Bridge and Iron, is to be classed as a limited company in Illinois because it was losing money

calculated the tax it is due on reporting would have made its a simple ratio of local assets, sales and payroll to the total business of the company. The company is treated as a "unitary" organisation.

Alaska introduced unitary taxation for oil companies — as New York state has also done since 1970. California now says it is not unitary after all and is milking billions. The company pays about \$160m a year state tax against \$150m to the Federal Government.

On the other side Shell Petroleum NV, part of the

That is the issue behind protests that will influence President Reagan's chosen remedy.

Britain has been a leading critic, not least because it now says it is not unitary after all and is milking billions. The company pays about \$160m a year state tax against \$150m to the Federal Government.

BAT objects to the system because, it says, it is arbitrary, is potentially extremely expensive and could spread not only through the U.S. but into the Third World where multinationals are still regarded with suspicion.

According to the British pressure group there are three ways out of the controversy:

- The President could introduce or support legislation that removes the state's right to take worldwide profits.

- The Supreme Court could be persuaded to rehear the Container Corporation test case;

- Nations could threaten in unison to renegotiate their taxation treaties with the U.S.

The legislative option is an extremely tough one for the President: there would be strong resistance in Congress, particularly in the House, against any measure that appeared to be undermining state budgets.

Curiously enough, although BAT is one of the leaders of unitary taxation feel something must be done quickly if

unitary taxation. The company says it found itself paying several hundred thousand dollars less after California declared it a unitary company in 1970. California now says it is not unitary after all and is milking billions.

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As for the Supreme Court route, that too is not smooth. It is rare for the Court to rule in a case. The grounds for doing so would be that the court did not give Container Corporation the chance to say that the U.S. Administration wanted to file an *amicus curiae* brief (ie, to declare its interest) in this case as it had in the Chicago Bridge and Iron case.

The fact that no such brief had been offered and that it was only accidentally seen as having the majority verdict in favour of California's right to tax on a worldwide basis.

The renegotiation of treaties has been seen, up until now, as the method of last resort. But when the British Chancellor, Mr Nigel Lawson, wrote to his U.S. counterpart in July he dropped a clear hint that the threat of double taxation of British companies might have to be removed that way if the Administration did not do it by domestic statute.

GM seeks vehicle venture in Algeria

DETROIT — General Motors has proposed to the Algerian Government that GM be granted permission to form a joint venture in Algeria to assemble 100,000 cars and trucks annually by 1986-87, says Mr W. C. Mott, executive vice-president of GM's overseas unit, told Reuters.

GM agents will meet Algerian Government representatives this month to seek Government approval for the joint venture.

GM is one of several international vehicle makers to respond to an Algerian Government call for proposals on the planned industrial project.

Mr Mott said GM would have a minority equity stake in the Algerian venture and the Government a majority interest.

GM's proposal calls for establishment of a car, light van and pickup truck assembly plant and a sheet metal stamping facility about 200km from Oran. A foundry, forging shop and component machining operations would also be set up.

About 127,000 cars and trucks were sold in Algeria in 1982.

GM is willing to set up an airfield near the proposed assembly plant.

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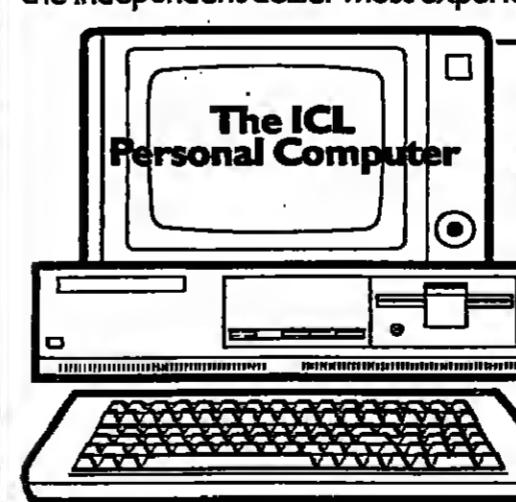
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UK NEWS

Deal on shorter week likely for 2m workers

BY JOHN LLOYD, INDUSTRIAL EDITOR

NEGOTIATIONS covering 2m workers in Britain's engineering and metal working industries, which open today are expected to result in a reduction in working hours and also in sweeping gains by employers in securing flexible shift working and other productivity improvements.

More attention is being focused this year in these benchmark negotiations for the private sector on hours and working practices, since this is the first time since 1978 that unions have been permitted to make a further push for a reduction in working time.

A prolonged series of one and two-day strikes in 1979 resulted in a one-hour reduction in manual workers' hours from 40 to 39.

The opening wages offer, not expected until October, is likely to be close to 3 per cent which is both the Government's target in the public sector and the figure emerging as the starting point for negotiations. The Confederation of Shipbuilding

and Engineering Unions (CSEU) has drawn up a claim for a "substantial rise," and for harmonisation of white collar and manual workers' hours on 35 a week.

A major difficulty in these negotiations, which will be more crucial and more complex than for some years, will be the attempt at hours' harmonisation. White collar workers typically have a working week between 35 and 37.5 hours, with some as low as 32.5.

A common working week has long been the aim of the CSEU, but in practice the white collar workers always demand the same hours reduction as manual workers, thus leaving the time differential the same in absolute terms.

Mr Terry Duffy, president of the Amalgamated Union of Engineering Workers, is enthusiastic about the principle of shorter hours as an aid to reduce unemployment, and can be expected to push hard for the maximum reduction.

wages concession to the white collar workers.

The quid pro quo on the employers' side, may well be a demand for the introduction of a "continental style" shift system, covering a six or seven-day week, rather than the present five days. This makes possible the utilisation of machinery for longer periods and cuts out overtime payments at the weekend.

Typically, under such a system four shifts a week are worked rather than five. Employers argue that the increased capital intensity of plants makes the system necessary, especially if there are to incur extra costs through hours reduction. The system is used in a number of process industries.

Mr Terry Duffy, president of the Amalgamated Union of Engineering Workers, is enthusiastic about the principle of shorter hours as an aid to reduce unemployment, and can be expected to push hard for the maximum reduction.

Training scheme concern grows

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

CONCERN is mounting that the activities of some profit-motivated organisations may undermine the reputation and success of the newly-launched Youth Training Scheme (YTS).

Representatives of a number of Britain's leading chambers of commerce involved in YTS say that the presence of "cowboy" organisations is making the task of persuading companies to take part in chamber schemes more difficult.

The complaints were made at a meeting of the Association of British Chambers of Commerce training committee last week - at the same time as Trades Union Congress (TUC) delegates were expressing similar fears that some

groups were becoming involved in YTS out of impure motives.

Chambers of commerce in many parts of the country have become YTS managing agents - responsible for finding trainees work experience places and generally supervising them during their year on the programme. An ABCC official said that chambers were becoming involved in YTS as a public service, and at least one leading chamber accepted that it would make a loss on running its scheme. Difficulties were arising from some small managing agents going to potential work experience companies and presenting YTS not as a public service but as a profitable activity.

The association says that it has only verbal evidence of the problem so far, but if it can establish a firm case it will present it to the Manpower Services Commission and the government.

While the chambers of commerce and trade unions are on common ground over YTS abuses the ABCC has written to Mr Peter Morrison, Employment Minister, saying it believes TUC representatives on some MSC area manpower boards - the bodies which examine YTS schemes at local level - are challenging schemes unreasonably.

Now that YTS is underway, with about 100,000 young people already placed on schemes, attention will turn to the quality of the programme.

He echoed the warning given by another prominent SDP member

'RATIONAL' STEPS NEEDED TO STRENGTHEN ALLIANCE

Closer links with Liberals, but no merger yet, says Owen

BY IVOR OWEN

DR DAVID OWEN, parliamentary leader of the Social Democratic Party (SDP) yesterday persuaded the party's annual assembly at Salford to sink its differences over a possible merger with the Liberals until after the next general election. He urged them to concentrate in the meantime on the "rational, sensible steps" needed to strengthen the SDP/Liberal Alliance's bid to become the only credible alternative to the Thatcher Government.

His enthusiastic supporters gave him a standing ovation at the end of his first conference speech as party leader, which skilfully underlined the importance he attaches to maintaining an effective partnership with Mr David Steel, the Liberal leader, and emphasised that the joint selection of Alliance candidates for next year's European Assembly elections will be the exception rather than the rule.

Dr Owen endorsed the view of Mr John Griffiths, the Liberal Party president, who was a guest speaker, from the platform that the relationship between the Alliance partners cannot be allowed to stand still.

He summed up the sense of a lively and prolonged debate over the advantages of a marriage with the Liberals as being that the SDP should not spend the next two years "burying ourselves" in the wrangles over changes in the party's constitution which such a match would require. But Dr Owen stressed that he was not ruling out a merger for all time.

He declared: "It would be an extremely foolish person who took up the position - 'never' to a merger."

Dr Owen urged caution in the adoption of joint selection procedures for candidates for next year's European Assembly elections, but left open the opportunity for these to be adopted at constituency level in appropriate cases.

He echoed the warning given by another prominent SDP member

lieve, a substantial advance." There was a need to take account of the sensitivities of SDP members. "There is no point splitting the SDP in an attempt to unite the Alliance."

Mr Jenkins dismissed any possibility of the Alliance disintegrating, but highlighted what could prove to be a more subtle danger. "If either side were to allow narrow party chauvinism to develop, we might become a little like the EEC at its worst - held together by material self-interest and without sufficient sense of common ideals and purposes."

While accepting that it would be foolish to seek a premature and, therefore, disruptive merger with the Liberals, he urged that no limit should be set to the march of the Alliance.

"Do not let us try to impose too many bans or rules or proscriptions on local parties from the centre," he said. "If the Alliance is to grow closer - which it must - it is best that it should do so on the grounds from the bottom up."

Highlighting the opportunities opening up for the SDP and the Alliance, Mr Jenkins claimed that Labour was about to compound unacceptable policies with a totally inexperienced leadership.

This would provide Dr Owen with new chances to use his experience in Parliament and his unique ability to seize the issue of the moment and to synthesise it with a longer-term perspective.

Another former Labour MP and Government Minister, Mr Dick Taverne, argued that the possibility of a merger between the SDP and the Liberals before the next general election was not on the agenda.

He accepted that under the SDP constitution there could be no question of imposing joint selection universally, but he could see no objection having joint selection if they wanted to have it.

Bank forecasts sharp decline in dollar rate

By Robt Pauley

THE DOLLAR, which peaked at DM 2.73 on August 11, its highest rate for 10 years, is likely to decline with increasing momentum against all major currencies from now according to projections published today by Lloyds Bank International's Financial Outlook.

Lloyds predicts a drop to DM 2.60 by the end of September and to DM 2.25 by the middle of 1984, which would mean a drop of 18 per cent in the 10 months from August 1983.

"It would not be the first time that a major change in sentiment about the dollar - one way or the other - has been triggered off by the collective hysteria of the IMF annual meeting," the Lloyds analysis comments.

Once the dollar begins to fall, sterling should rise against it, but by less than the D-Mark and the yen.

Royal Navy set for a new era of smaller warships

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

IN A MOVE which could signal a break with post-war naval tradition, the Royal Navy is considering building smaller and simpler warships. The aim would be to prevent any further decline in the number of warships as well as to contain defence costs.

New warships, somewhere between a modern 3,700 ton frigate and a much smaller coastal patrol ship, should cost about £30m to £35m at current prices or about a third of the estimated cost of the Navy's newest frigate design, the Type 23.

Announcing the move yesterday, Admiral Sir Lindsay Bryceson, Controller of the Navy and in charge of naval procurement in the Ministry of Defence, said that the new ship could not have the full capability of the Navy's current frigates. It would however have a very useful role in peace time as a deterrent presence and intelligence gatherer both in the Nato area and in patrolling such areas as the South Atlantic or the Gulf while it would also have a "very worldwide weapon capability."

Admiral Bryceson, speaking at the Royal Naval Equipment Exhibition in Portsmouth, yesterday emphasised that it was "early days" in the formulation of designs for the new ship. He hoped for full co-operation from industry, he said.

His announcement yesterday was seen by many observers as the first real sign that the Royal Navy is prepared to be more flexible in the face of new ideas in ship design and the ever rising costs of warships and their weapons.

The Admiral accepted that the move towards the smaller ship was an indication of the Navy's flexibility and took account of lessons learned during the Falklands conflict. There is also bound to be particular interest in the announcement in the light of a recent controversy in ship design. In the last

two years private ship designers have sought to interest the Government in a new warship which would be "short and fat" compared to the long slim lines of traditional vessels.

Admiral Bryceson said the short and fat design - dubbed \$100 and produced by Thornycroft Giles associates - could be considered for the new smaller warship.

The Ministry of Defence is currently evaluating the results of independently-financed trials of \$100 models. The proposed vessel has raised a storm of controversy and a great deal of hostility in naval circles with particular criticism of its sea-keeping qualities.

Proponents of the \$100 have also canvassed it as an alternative to the Type 23 frigate but yesterday Admiral Bryceson made it clear that this could not be so. The first order for the Type 23 would go to British Shipyards next year and would be the first of at least eight vessels to be ordered, he said.

British Shipyards' stand at the naval exhibition has the most detailed models yet made public of the controversial new frigate which was originally to have cost under £70m.

Admiral Bryceson also insisted that the new smaller warship would not be an alternative to the Type 23 or other frigates though he did indicate that given financial constraints there would have to be a "trade off" between the number of Type 23s and the number of smaller ships that could be built. He suggested, for example, that one or two Type 23 could be built at the same time as two or three of the smaller ships.

He also indicated that another key factor in promoting the idea of a smaller new warship would be the possibility of overseas sales; Britain has not exported a new warship for nearly 15 years.

Italians bid for navy contract. Page 11.

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European Headquarters: Avenue Louise 480, 1050 Brussels, Belgium.

UK NEWS

Liverpool dockers to seek halt on ship ban

BY ROBIN PAULEY

DOCKERS in the Port of Liverpool are to call on the national docks and waterways committee of the Transport and General Workers' Union to withdraw their recent instruction for the "blocking" of ships and cargoes switched between ports.

Mr Patrick Jenkin, Environment Secretary, and his departmental ministers are facing increasing anxiety about the legislation the more the civil servants try to work through the detailed procedures and implications.

The difficulties are compounded both by the fact that Mrs Margaret Thatcher, the Prime Minister, recommended the moves, having personally taken control of the Cabinet committee looking at local government reform before the election, and by growing fears in government circles about the difficulties of getting the Bills, which have substantial constitutional implications, through the House of Lords.

Officials are unhappy at suggestions that the plans originate from them. They say they have been advising against such moves to every Environment Secretary since the 1979 election. The main points in the analysis provided by the officials include:

- Council overspending of government targets is likely to grow because there is no incentive for the major spending councils (GLC and Metropolitan counties) to do anything but spend more heavily if they know they are to be abolished in 1988.
- The costs of abolition will turn out to be very much higher than the £20m to £70m originally estimated, mainly because the complications of relocating services are going to be much greater than expected.
- Ratepayers may well end up with higher bills because joint committees and their bureaucracies are likely to cost more than established council services; in addition, reform costs are also much higher once the process begins.
- The Government could find it difficult to avoid becoming bogged down in the minutiae of spending in the Metropolitan counties between now and 1988 and, once the rate (tax) limit legislation is in place, there will probably be no alternative but to take the controversial step of putting commissioners into the councils to make cuts.
- In addition to these problems the Government's new system of appraisal,

cating grant, which has had to be changed seven times since 1981-82, is close to ruin and may not be able to survive the decade.

The Prime Minister is believed to remain determined to press ahead and to be "unimpressed" by all the talk of difficulties. But ministers are taking the possibility of a Lords revolt seriously. Lord Bellwin, Local Government Minister, has been trying to organise a deal with the tiny-controlled Association of District and County Councils, so that their vice-presidents in the Lords would not muster opposition.

• Failure by civil servants to devise and operate an effective system of control over nationalised industries finances has cost the country dearly, according to a senior civil servant.

Mr Maurice Garner, former Under Secretary at the Trade and Industry Department and now visiting professor of government at the London School of Economics, writing in today's Public Money, refers principally to the Departments of Transport, Energy and Industry - the sponsoring departments for British Rail, National Coal Board and British Telecom.

All were criticised by the Comptroller and Auditor General in a report to the Public Accounts Committee before the election for being inadequately informed about, for example, the nationalised industries' methods of investment appraisal.

Mr Garner blames the failure of civil servants to operate effectively on inexperience of officials, small size of supervisory units and lack of professionalism in the department concerned.



Jenkin: growing anxiety

Digital to change function of Ayr plant

BY MAURICE SAMUELSON

DIGITAL Equipment, which claims to be the world's second largest manufacturer of computers and related equipment, is to switch its plant at Ayr, Scotland, to the manufacture of components for its range of personal computers.

The plant currently carries out final assembly and test activities and the change will involve retraining many of its 570 employees.

"This is the first step in our plans to eventually supply all our European personal computer customers from Europe," says Mr Jean-Claude Peterschmitt, president of the company's European division.

The change at Ayr over the next 12 months will be the second in a series of moves by Digital to convert each of its four European plants to specialised high volume production. Based in Maynard, Massachusetts, the company employs more than 70,000 people worldwide.

Its other European plants are at Kaufbeuren, West Germany, and at Galway and Connemara in the Irish Republic. Some of the work carried out at Ayr will eventually be transferred to Galway.

• A former factory site a mile from the centre of Leicestershire is to be turned into a wholesale cash and carry warehouse, providing 300 new jobs.

Crown Crest Enterprises, the Leicester-based wholesale cash and carry company, will start the new venture on a 17-acre site bought from Metal Box.

BR calls in Dowty to put advanced train back on rails

BY HAZEL DUFFY

BRITISH RAIL has called in the Dowty group to work on the tilting mechanism of the troubled Advanced Passenger Train (APT).

Dowty Boulton Paul at Wolverhampton has been awarded a contract "to undertake an in-depth study" of the complex system which controls the tilt mechanism. The company says it will work with BR engineers in providing advice on the system.

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Two of the three prototype APTs developed at BR's Derby engineering works have resumed operations on the West Coast line to Glasgow, but without passengers. BR says it intends to invite passengers, probably BR employees, back on to the APT shortly, so that a simulated passenger operation can be resumed.

The third APT is being used as a design test bed at Crewe engineering works. BR would like the APT to be dropped, instead concentrating on producing a "high speed train with a tilting mechanism - which is essential to the aerodynamic design and lightweight quality" of the APT.

The replacement of the APT's advanced braking system by disc brakes, and the substitution of coaches with shared bogies by APT.

coaches with self-steering bogies, are two modifications that have already been accepted.

The APT was designed to enable BR to run high speed trains on tracks which have a high incidence of curves, instead of embarking on the construction of special tracks, as the French have done with the TGV. The project has received numerous setbacks, however, and there have been reports that BR had abandoned the whole concept.

Dowty group produces several control and communications systems for railways. Dowty Boulton Paul's work on aircraft control systems, however, is the reason for BR seeking its advice on getting the system right.

The award of the contract demonstrates that BR still aims to get a high speed train with a tilting mechanism - which is essential to the aerodynamic design and lightweight quality" of the APT.

The replacement of the APT's advanced braking system by disc brakes, and the substitution of coaches with shared bogies by APT.

Employers' guide to overseas living costs

FINANCIAL TIMES REPORTER

DIRECTORS of British companies now have an up-to-date guide on some of the costs of being represented overseas.

It comes from the Confederation of British Industry, the employers' organisation, with a guide to living costs in 16 western European countries. It is intended to assist companies in judging the costs involved in sending staff abroad.

For example, opening an office in Brussels would mean paying a sales manager a salary of up to £25,000 a year. In Portugal, a salary of £7,500 might be feasible, it says.

The monthly rent of a three-bedroom unfurnished flat varies between £128 in Lisbon and £734 in Vienna. Telephone charges show an even bigger difference - in Athens, an unlimited local call costs the equivalent of one penny while in Oslo local calls are 8p a minute.

In Oslo, too, a three-course dinner for four in a fashionable restaurant, with vintage wine, coffee and tax, could cost up to £180, compared with as little as £25 in Madrid (and about £110 in London).

*West European Living Costs 1982; CBI Publication Sales, Centre Point, 103 New Oxford Street, London WC1A 1DU; £1.20.

Bode: Schack-Galerie, Munich

Pensions directive attacked

By Eric Short

THE NATIONAL Association of Pension Funds (NAPF) has strongly criticised the proposals in the EEC's draft directive on equal treatment for men and women in occupational social security schemes.

Its comments on the directive stress that the NAPF has always supported non-discrimination between men and women in pension schemes. Its objection is against the very rigid definition of equality in the directive, which would make it illegal for trustees to take account of any biological or social differences in calculating all benefits provided by pension schemes.

This concept as given in the directive would mean that many members of pension schemes, both men and women, could find themselves worse off if the directive were implemented as it stood.

Thus in computing part of the pension at retirement for a tax-free lump sum, operating on a unisex mortality basis, it would mean that women would have to forgo more pension for the equivalent lump sum than at present, while men would benefit.

Conversely, under the EEC proposals, the cash accumulated by an employee making extra contributions would secure a lower extra pension for men than at present, while women would get a higher pension.

The NAPF wants the definition of equal treatment to be more flexible so that the benefits would be actuarially equal, taking mortality and other factors into account.

The implementation date of the directive is January 1, 1986, which the NAPF feels is far too close to enable all the necessary changes to be made. It also wants any changes to apply to new scheme members only.

Every day read the
FINANCIAL TIMES

BASE LENDING RATES

A.B.N. Bank	9 1/2	Hambros Bank	9 1/2
Al Baraka International	9 1/2	Herrable & Gen. Trust	9 1/2
Allied Irish Bank	9 1/2	Hill Samuel	9 1/2
Amra Bank	9 1/2	C. Hoare & Co.	9 1/2
Henry Ansbacher	9 1/2	Hongkong & Shanghai	9 1/2
Arthubnott Latham	9 1/2	Kingsnorth Trust Ltd.	11 1/2
Armoz Trust Ltd.	9 1/2	Kingsley & Co. Ltd.	10 1/2
Associates Cap. Corp.	9 1/2	Lloyds Bank	9 1/2
Banco de Bilbao	9 1/2	Mallinckrodt Limited	9 1/2
Banco Hispaniolam ... ECCI	9 1/2	Edward Mansou & Co.	10 1/2
Bank of Ireland	9 1/2	Midland Bank	9 1/2
Bank Leumi (UK) plc	9 1/2	Morgan Grenfell	9 1/2
Bank of Cyprus	9 1/2	National Bk. of Kuwait	9 1/2
Bank of Scotland	9 1/2	National Girobank	9 1/2
Banque Belga Ltd.	9 1/2	National Westminster	9 1/2
Banque du Rhone	10 1/2	Norwich Gen. Trst.	9 1/2
Barclays Bank	9 1/2	P. S. Refson & Co.	9 1/2
Beneficial Trust Ltd.	10 1/2	Roxburghne Guarantee 10 %	10 %
Bremar Holdings Ltd.	9 1/2	Royal Trust Co. Canada	9 1/2
Brit. Bank of Mid. East	9 1/2	Standard Chartered	9 1/2
Brown Shipley	10 1/2	Trade Dev. Bank	9 1/2
CL Bank Nederland	9 1/2	TCB	9 1/2
Canada Perini's Trust	10 1/2	Trusted Savings Bank	9 1/2
Castle Court Trust Ltd.	10 1/2	United Mizrahi Bank	9 1/2
Cedars Holdings	10 1/2	Volkssaks Int'l. Ltd.	9 1/2
Charterhouse Japeth	9 1/2	Westpac Banking Corp.	9 1/2
Choularton	10 1/2	Whiteway Laidlaw	10 1/2
Clydesdale Bank	9 1/2	Williams & Glyn's	9 1/2
E. Coates & Sons Ltd.	10 1/2	Wintrust Secs. Ltd.	9 1/2
Coop. Bk. of N. East	9 1/2	Yorkshire Bank	9 1/2
Consolidated Credit	9 1/2	■ Members of the Accepting Houses Committee.	
The Cyprus Popular Bk.	9 1/2	7-day deposits 6%, 1-month deposits 6 1/2%, short-term £3,000/12 months.	
Duncan Lawrie	9 1/2	8-day deposits 6%, 1-month deposits 6 1/2%, short-term £3,000/12 months.	
E. T. Trust	10 1/2	7-day deposits on sums of under £10,000 6%, £10,000 up to £50,000 6 1/2%, £50,000 over 7%.	
Exeter Trust Ltd.	10 1/2	7-day deposits over £50,000 7%, £50,000 over 7 1/2%, £50,000 over 8%, £50,000 over 8 1/2%, £50,000 over 9%, £50,000 over 9 1/2%, £50,000 over 10%, £50,000 over 10 1/2%, £50,000 over 11%, £50,000 over 11 1/2%, £50,000 over 12%, £50,000 over 12 1/2%, £50,000 over 13%, £50,000 over 13 1/2%, £50,000 over 14%, £50,000 over 14 1/2%, £50,000 over 15%, £50,000 over 15 1/2%, £50,000 over 16%, £50,000 over 16 1/2%, £50,000 over 17%, £50,000 over 17 1/2%, £50,000 over 18%, £50,000 over 18 1/2%, £50,000 over 19%, £50,000 over 19 1/2%, £50,000 over 20%, £50,000 over 20 1/2%, £50,000 over 21%, £50,000 over 21 1/2%, £50,000 over 22%, £50,000 over 22 1/2%, £50,000 over 23%, £50,000 over 23 1/2%, £50,000 over 24%, £50,000 over 24 1/2%, £50,000 over 25%, £50,000 over 25 1/2%, £50,000 over 26%, £50,000 over 26 1/2%, £50,000 over 27%, £50,000 over 27 1/2%, £50,000 over 28%, £50,000 over 28 1/2%, £50,000 over 29%, £50,000 over 29 1/2%, £50,000 over 30%, £50,000 over 30 1/2%, £50,000 over 31%, £50,000 over 31 1/2%, £50,000 over 32%, £50,000 over 32 1/2%, £50,000 over 33%, £50,000 over 33 1/2%, £50,000 over 34%, £50,000 over 34 1/2%, £50,000 over 35%, £50,000 over 35 1/2%, £50,000 over 36%, £50,000 over 36 1/2%, £50,000 over 37%, £50,000 over 37 1/2%, £50,000 over 38%, £50,000 over 38 1/2%, £50,000 over 39%, £50,000 over 39 1/2%, £50,000 over 40%, £50,000 over 40 1/2%, £50,000 over 41%, £50,000 over 41 1/2%, £50,000 over 42%, £50,000 over 42 1/2%, £50,000 over 43%, £50,000 over 43 1/2%, £50,000 over 44%, £50,000 over 44 1/2%, £50,000 over 45%, £50,000 over 45 1/2%, £50,000 over 46%, £50,000 over 46 1/2%, £50,000 over 47%, £50,000 over 47 1/2%, £50,000 over 48%, £50,000 over 48 1/2%, £50,000 over 49%, £50,000 over 49 1/2%, £50,000 over 50%, £50,000 over 50 1/2%, £50,000 over 51%, £50,000 over 51 1/2%, £50,000 over 52%, £50,000 over 52 1/2%, £50,000 over 53%, £50,000 over 53 1/2%, £50,000 over 54%, £50,000 over 54 1/2%, £50,000 over 55%, £50,000 over 55 1/2%, £50,000 over 56%, £50	

UK NEWS

Shore accuses Thatcher over monetarism

BY KEVIN BROWN

MR PETER SHORE, the Labour Party's chief spokesman on financial matters, yesterday accused the Government of turning Britain into a monetarist laboratory for the Western world.

Mr Shore, an outside candidate in the Labour leadership election, said high unemployment owed far more to changes in economic policy, political philosophy and public opinion than to the oil shocks of 1974 and 1979 and the introduction of new technology.

In a speech to the Public Service International in Stockholm, Mr Shore said: "All that one can say is that it has simply not worked. We are poorer, not richer, as a nation than we were four years ago."

Mr Shore said taxation was at its highest for 25 years, while public spending as a proportion of national income was higher than when Mrs Thatcher came to power despite all the Government's attempts to reduce it.

The country and the parliament

Consumer boom 'likely to fade'

By David Churchill, Consumer Affairs Correspondent

A WARNING that the consumer boom may be running out of momentum comes today from a survey of consumer markets published by the Henley Centre for Forecasting.

The survey suggests that the present recovery in the UK economy which has been under way for more than 12 months is unlikely to become any stronger.

It believes that consumer booms founded on an upsurge of consumer confidence and on the use of credit have proved in the past to be "fragile".

Without mentioning the words "incomes policy" he accepted that controls on pay would be necessary if the public sector was to be used as an engine for growth.

"If governments are to pursue expansion policies, and if they are to win over pessimistic and highly sceptical electorates, they must be able to assure opinion that they are not just opening the doors to increased inflation," he said.

He also called for a major onslaught on tax evasion and avoidance as a part of restructuring the tax system to contend with the "populist" Thatcherite appeal of reducing taxes as an alternative to maintaining or improving public services.

Plans for three new safe deposit centres

BY CHARLES BATCHELOR

CONTRACTS WILL be awarded shortly for three more safe deposit centres to be built in London and Dublin in a further expansion of one of the fastest growing sectors of the security industry.

The new centres will be owned by companies which have previously not been involved in this sector of the security business.

Rosengrens, part of the Swedish Aga group, said it will shortly announce the signing of contracts to build safe deposit centres in the West End of London and in Dublin for two separate groups of investors.

Rosengrens has up to now dominated the field of design and installation work for the new centres - it does not operate them - but there are signs of increasing competition.

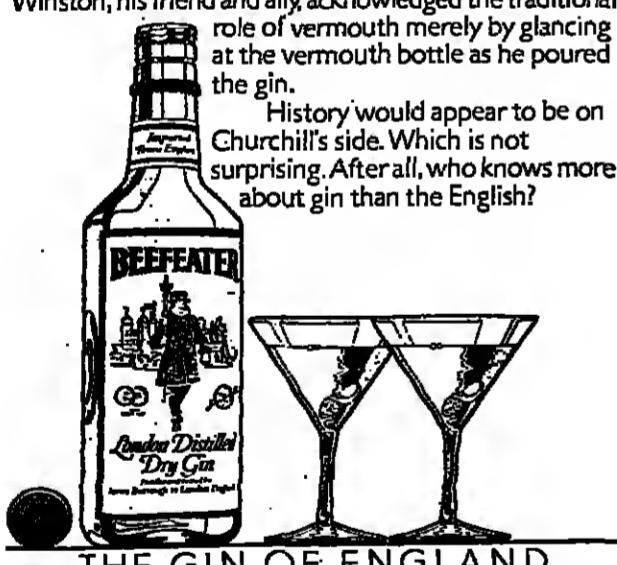
ROOSEVELT AND CHURCHILL: A TALE OF TWO MARTINIS.

Concerning affairs of state, these two great statesmen were frequently of a single mind.

But in the mixing of dry martinis, there was a parting of the ways.

FDR enjoyed his dry martini in the then traditional manner: two parts gin to one part vermouth. Sir Winston, his friend and ally, acknowledged the traditional role of vermouth merely by glancing at the vermouth bottle as he poured the gin.

History would appear to be on Churchill's side. Which is not surprising. After all, who knows more about gin than the English?



THE GIN OF ENGLAND

Pro-Soviet challenge to leaders of UK Communist Party

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE GROWING challenge posed by fiercely pro-Soviet elements within the British Communist Party to its present leadership is outlined in a pamphlet now circulating within the party.

The pamphlet, "The Crisis in Our Communist Party - Cause, Effect and Cure," proposes an alternative leadership for the party. In defiance of party practice, it calls for an "alternative list" of candidates for the leading positions to challenge the one now being prepared by the party's election preparation committee for the biannual delegate conference in November.

The pro-Soviet wing within the party has taken strength from views in support of the Soviet Union expressed recently by Mr Arthur Scargill, the miners' president.

It believes that an uncompromising revolutionary line, coupled with much tighter discipline and a purge of the "liberal" or

Eucommunist elements will reverse the party's decline.

Struggle within the party is already having a pronounced effect on the broader labour movement, where it plays a key organisational role on the Left. Left-wing delegates at the Trades Union Congress last week were lining up on one side or the other - a number of supporters of the pro-Soviet camp, vigorously supporting Mr Scargill when he came under attack for criticism of the Polish Solidarity union and opposing moves to express regret for the shooting down by Soviet aircraft of the Korean airliner.

The closing of this gap will represent a squeeze on real incomes, particularly for those in receipt of welfare payments," it states.

The increase in consumer spending volume in 1983 will be "modestly below the gains registered this year," it says.

Mr Charles Wood, author of the pamphlet, rests much of his case on a return to basing the party's work on the industrial working class, and on stepping up activity within trade unions.

Mr Ray Chadburn, leader of Nottinghamshire miners, yesterday appealed for calm in the coalfields after protests by Polish-born miners against the planned visit of Mr Scargill to Ollerton colliery, Nottinghamshire, this morning.

The coalfield employs thousands of Polish-born miners and their sons. Many have been infuriated by Mr Scargill's visit to Moscow and his criticisms of Solidarity.

Mr Chadburn said: "I am asking our Polish-born union members to keep away from Ollerton, and not to stage any kind of protest. The union's Nottinghamshire branch is firmly behind Solidarity. We have given the movement £10,000 out of our funds and have sent equipment such as typewriters and photocopying equipment to Poland. We have even staged demonstrations in favour of Solidarity."

"Our Polish friends had far better leave this to the union's national executive meeting on Thursday when there will be questions about Mr Scargill's use of union newspaper to write his now famous letter."

Mr Chadburn said: "I am asking our Polish-born union members to keep away from Ollerton, and not to stage any kind of protest. The union's Nottinghamshire branch is firmly behind Solidarity. We have given the movement £10,000 out of our funds and have sent equipment such as typewriters and photocopying equipment to Poland. We have even staged demonstrations in favour of Solidarity."

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UK NEWS

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Wage unit defies Tebbit in pay ruling

By John Lloyd,
Industrial Editor

MR NORMAN TEBBIT, the Employment Secretary, has suffered a challenge to his strategy of keeping down pay awards.

A wages council covering some 600,000 low-paid workers in licensed hotels, restaurants, confirmed at the weekend an award of 7 per cent — in spite of strong representations from Mr Tebbit.

The council — which includes representatives of employers, unions, and independent members, is chaired by Professor Sir John Wood, head of the Central Arbitration Committee. It also raised the percentage rate for 16-year-old workers from 70 per cent of the adult (18-plus) rate to 73 per cent, and left the 17-year-old rate at 80 per cent.

This is in direct defiance of Mr Tebbit, who has campaigned for a reduction in the wages of young workers in order to place them back into the job market — a cornerstone of government employment policy.

The employers' representative had proposed a reduction in the 16-year-old rate to 68 per cent, after a freeze in the rate last year. Employers also proposed a postponement of the settlement date from October 6 to January 6 — a proposal also defeated by the council.

Increases give an average rise of about £4 to this group, one of the lowest-paid and least well-organised in the country. Only 20 per cent of the workers are covered by collective bargaining, and only 1 per cent are in union membership — principally the General Municipal and Boiler-makers Union.

The rises bring a receptionist up to £69 outside London and £75.20 inside; and a waiter to £58.90 outside London and £60.40 in London.

The Government has consistently warned that wages councils, which generally cover the unorganised sectors, are under threat. They are likely to be abolished when the opportunity comes in less than two years,

SDP plans tighter control on company funds for parties

BY PETER RIDDELL, POLITICAL EDITOR

TIGHTER shareholder controls over company political contributions will be proposed by the Social Democratic Party (SDP).

The party's policy sub-committee has suggested changing the Companies Acts to ensure that all shareholders are able to have a full say in determining any such contributions. The proposals are expected to be approved tomorrow by the SDP's ruling Council for Social Democracy.

The proposals form part of a broader reform on the system of political financing. For example, the SDP has suggested that procedures for contracting-in on the payment of the political levy by trade union members should replace the present contracting-out.

The party believes that it should be no easier for companies to contribute to political parties than for trade unions to do so and that there must be equal restrictions on corporate funding of political parties.

This issue was discussed in general terms at the last meeting of the Council for Social Democracy in Newcastle in January, and the policy sub-committee has now produced detailed recommendations.

All decisions by companies to make political contributions can only be taken by the shareholders and each specific contribution must be approved.

The SDP receives no money from union political levies and so far has been largely unsuccessful in raising money through company contributions.

- No payments can be made without the prior agreement of a shareholders' meeting (usually the annual meeting of the company concerned). It will not, therefore, be possible for the board of directors of a company to agree to make a political donation and then seek retrospective approval from the shareholders.

- It shall not be open to the shareholders' meeting to delegate to the board of directors any decision concerning a political contribution.

- All political contributions will have to be reported in the company's annual report.

At present the law says that political payments need only be approved by the directors of the company concerned.

In the long term, the party believes that the provision of state finance for political parties is the only really effective response to the problems of financing political parties. The SDP argues that with the provision of state funding, private sources of finance — whether from unions or business — will become of secondary importance and the pressure of private interest groups on the decision-making of political parties will be greatly reduced.

The SDP receives no money from union political levies and so far has been largely unsuccessful in raising money through company contributions.

BP's sale may cost Exchequer over £90m

By Ray Dafter, Energy Editor

THE EXCHEQUER is set to lose between £90m and £140m in tax revenues over the next three years as result of British Petroleum's plan to sell a major stake in its North Sea Forties oil field, according to City of London analysts.

But doubt remains over whether BP will receive sanction for its scheme to sell 12.5 per cent of its field interests for more than £280m. Ministers and officials within the Treasury and the Energy Department have let it be known that they are "none too pleased" with the timing and manner of BP's announcement last week. Inland Revenue and Energy Department officials pointed out that BP's plans were still being considered and no decisions had yet been taken.

The Government, which provides consents for licence changes, is concerned about the impact of the proposed deal on the Treasury's own £500m fund-raising operation involving a further sale of state-owned BP shares.

Energy Department officials are also assessing the implications of the precedent being set by BP in Forties. BP wants to sell small units, each representing 0.25 per cent of the field, to a wide number of companies.

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Mitsubishi car batteries for UK

BY JOHN GRIFFITHS

THE FIRST Japanese-made automotive batteries to enter the UK replacement market are being launched by Mitsubishi Power, a division of Mr Michael Orr's Colt Car Company.

The move has taken European battery makers such as Chloride by surprise. This is because even though the replacement market is very large, estimated at 28.4m last year by Chloride, it has been a widely-held view that overcapacity among European makers and high transport costs of such a heavy commodity would deter battery imports from the Far East.

European makers are likely to keep a close watch on whether Colt's action is likely to be repeated by other importers.

Mr John Rose, sales manager of the new venture, was unable to say last night how many sales were projected, or what share of the UK market Mitsubishi Power is seeking — "but we intend to become a permanent part of the battery market in the UK."

Mitsubishi Power, which was set up 12 months ago to import other Mitsubishi products such as generators and industrial engines, is seeking about 200 distributors in the UK. So far, it has signed up about 20, in addition to distribution

through Colt's network of 170 vehicle dealers.

The "GS" batteries are produced by Genzo Shimadzu (GS), which supplies about 40 per cent of the batteries fitted as original equipment by Japanese car makers.

The range being launched covers all Japanese-built cars and most European models. Mr Rose said it would be extended to all makes, plus commercial vehicles, agricultural, construction and special purpose vehicles.

Mr Rose said the battery sales would be aimed at the premium-end of the market.

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UK NEWS

BBC television for Brussels viewers likely by Christmas

BY RAYMOND SNODDY

BY CHRISTMAS, Britons in Brussels should be able to relax and choose which BBC 1 or 2 television programmes they want to watch.

An agreement between European broadcasters and the Belgian cable operators is due to be signed in Brussels on September 28. It will bring BBC programmes to the Belgian capital and many other parts of the country.

Mr Marcel de Sutter, president of the 40-strong Belgian Cable Operators' Association, said yesterday he believed that, by Christmas, BBC programmes would be available on two-thirds of the Belgian cable network. Belgian cable companies have 25m subscribers covering about 85 per cent of the population.

Mr de Sutter, who runs Radio Public, a cable network in Brussels, said he thought BBC programmes would be particularly attractive to the international community in Brussels.

BBC programmes have for years been taken off air and shown in the coastal cable systems of Ostend and Bruges. But the Belgian telecommunications authorities refused to make the microwave connections needed to bring the programmes to

Brussels until agreement was reached with the BBC.

As soon as the final agreement is signed work on completing the connections will begin.

Mr de Sutter, who has been involved in negotiations on the issue since 1972, said that the Belgian operators had agreed to pay BFr 400 (£5.25) a year per subscriber to the foreign broadcasting organisations whose programmes they carry. This is about 15 per cent of gross revenue and the figure will rise in proportion to increases in cable subscriptions.

The two BBC channels in Belgium will be joined by three German channels, three French, two Dutch and one Luxembourg channel in addition to the four national Belgian channels.

The signing looked as if it might be delayed because of the difficulty the broadcasting organisations appeared to be having in deciding how to divide the cake between each other and the other organisations which have rights in the programmes such as film distributors.

The gross amount paid for the BBC programming each year will be between £1m and £2m.

Political career 'draws fewer businessmen'

BY TIM DICKSON

THE HOUSE OF Commons has fewer businessmen today than during Sir Harold Wilson's term as Prime Minister, according to a survey.

Challenging the assumption in some quarters that Parliament is "overrun" with entrepreneurs, the first issue of Your Business magazine estimates that "only one MP in six could claim any knowledge of the hard world of profit and loss" and only 7 per cent of the new intake in June this year have any business experience.

The study is based on information from the Industry and Parliament Trust (whose function is to encourage MPs to learn about industry). The Times Guide to the House of Commons, the Confederation of British Industry and the official Register of Members' Interest.

Some of the information is "not always clear" and that some MPs without business interests today point to experience they have picked up in the past. In fairness, the decline in the number of MPs with industrial backgrounds mirrors the general move from employment in manufacturing businesses to service industries," the magazine adds.

The survey nevertheless shows that Parliament continues to be "top heavy" with lawyers, teachers, ex-local government officials, consultants, journalists and accountants.

Your Business, which will be published every two weeks, has been launched with a £250,000 advertising and sales promotion budget.

Italians bid for navy arms contractBy Bridget Bloom,
Defence Correspondent

INTENSE competition is developing between British, American and European arms companies to supply the Royal Navy with advanced new sea-skimming missiles.

The first shot in what promises to be a tough autumn campaign was fired in London by Oto Melara, the Italian defence company, which is offering a version of its Otomat anti-ship missile to be produced jointly with Marconi Space and Defence Systems and Plessey Displays.

Dr Lanfranco Cerrina, commercial director of Oto Melara, held out the prospect of the Italian Government buying British Sea Harrier aircraft if the Royal Navy bought the Otomat missile.

In any event, Dr Cerrina said, some 65 per cent of the work on the Otomat missile would be done in the UK, while the Italian Government had guaranteed to buy other defence equipment from Britain to make the "offset" on the deal 100 per cent.

Oto Melara is one of five companies which have submitted proposals to the Ministry of Defence for new sea-skimming missiles which would be fitted to the most modern versions of the Royal Navy's Type 22 frigates and the new Type 23 ships. Initial contracts would be worth some £200m.

Oto Melara developed its Otomat missile in conjunction with the French company, Matra. Also bidding is the French company, Aerospatiale, makers of the Exocet missile whose air-launched version was responsible for the loss of at least two British ships during the Falklands war last year.

But observers, who believe that purchase of the Exocet would be opposed on political grounds, think the choice will be between British Aerospace Dynamics Group, with a new sea-launched version of Sea Eagle, and the U.S. Harpoon, made by McDonnell Douglas.

Mr Michael Heseltine, Defence Secretary, is expected to decide between the rival systems.

The British Aerospace missile is effectively still on the drawing board whereas the American Harpoon is already fully developed.

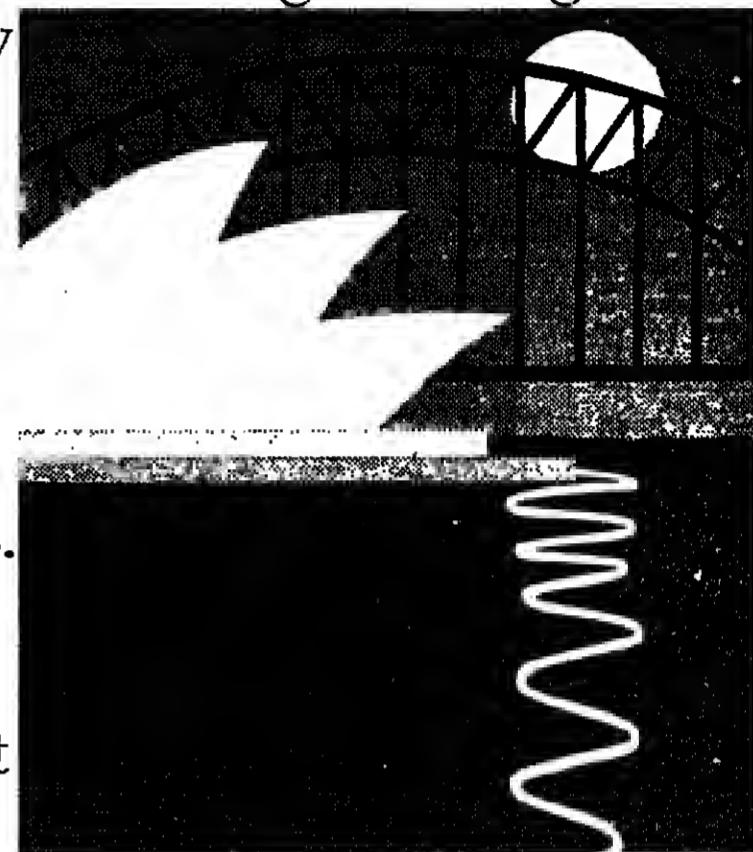
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BUILDING AND CIVIL ENGINEERING

African highway master plan

A STUDY of an African highway master plan is to be made soon, according to Mr Daniel Ngangnuta of the United Nations' Economic Commission for Africa (ECA), based in Addis Ababa. The study, and the slow progress that can be expected towards implementation of its ambitions, present implications for consultants and suppliers who are seeking equipment to sell, and for Europe's own continental transport network development.

The ECA is the lead agency negotiating, co-ordinating and mobilising finance for the UN's Transport and Communications Decade in Africa 1978-88, launched by the Assembly in 1977 as it sought to promote its so-called New International Economic Order (NIEO).

The ECA formulates Decade's global strategy and says the hitherto nationally-based and fragmentary regional transport development of Africa has been replaced since 1979 by Decade policies and programmes. These, to be completed by the end of this decade, the ECA says, will have "enormous impact" on Africa's transport and socio-economic development.

Decade was designed in two phases. These were outlined by Mr Ngangnuta in June when he addressed a seminar in Barcelona which dealt with the Mediterranean as the passageway for exchange among the three continents enabling it—Europe, Africa and Asia.

The first phase (1980-83) ends in December. It consists of 1,001 projects estimated to cost about \$8.7bn (£4.5bn) of which \$6.7bn (£4.5bn) has been secured. The second phase (1984-88) consists of 1,322 projects of estimated cost of about \$11bn (£20.9bn).

Last February the ECA told the fifth African Highways Conference, meeting in Libreville, Gabon, that five Trans-African Highways were under construction and four more were in the planning stage. Progress has variously been reported although European observers are sceptical of some advances claimed.

So far the ECA has established two intergovernmental highways authorities to advance Decade. These are:

- The Tass-Mombasa Trans-African Highway Authority (1980); and,

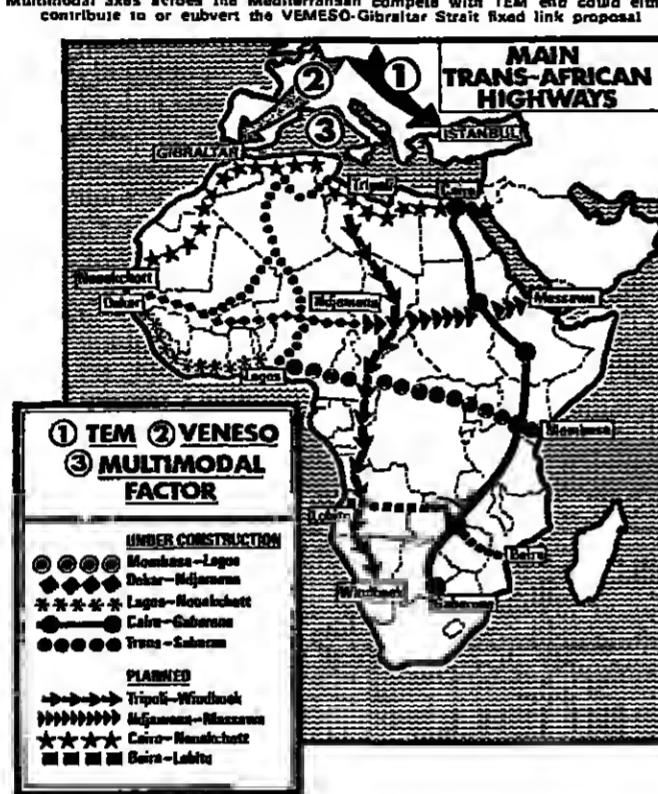
- The Calao-Gabone Trans-East African Highway Authority, which met for the

first time, in Cairo, last March. Other authorities are expected to be set up following the acceptance in July by the UN Economic and Social Council in Geneva of a report by the ECA and the UN's Economic Commission for Europe (ECE) on their evaluation of prospects for the construction of a permanent link across the Strait of Gibraltar.

The UN reported last year that the African highway network was improving slowly, qualitatively and quantitatively, though it faced many problems. These include initiating the type of development and maintenance of networks best-suited to the present and future needs of different national economies; the availability of obtaining adequate funds for construction and maintenance programmes; technical complexities; continuing poor organisation and insufficient trained manpower; poor, uncoordinated road research; and that reliable statistical data on African roads is scarce if available at all.

Two other problems posing opportunities for the world civil engineering community are that

of different national economies could either contribute to or subvert the VENESO-Gibraltar Strait Road link proposal



PROFILE OF MICHAEL MANSER

Iconoclast at the RIBA

ON JUNE 30, Michael Manser was handed the keys to the back door of No 66 Portland Place, leading to the car park and to the drinks cabinet in the president's office of the Royal Institute of British Architects.

The day after becoming president of the RIBA, Mr Manser, who cycles or rides the tube and generally prefers his tonic neat, headed by Fred Lloyd-Roche, former manager of Milton Keynes Development Corporation, and with access to management consultants, is looking into the organisation and staffing with Mr Manser insists, full co-operation from

better architecture, which is his burning passion and the common denominator of all his aims. For example, he firmly believes that better architecture can only be achieved if the architect remains leader of the building team. He is therefore convinced that the latest construction fad, project management, is a passing phase—especially since the RIBA relaxed its code to enable members to become directors and form limited liability companies. Clients will soon realise he says that provided they choose the right architect, there is no one better to give him exactly what they want.

Which is not to say that all architects are good—and here Michael Manser blames architectural education for many of the profession's ills. Apart from his own experience of it, his two children both now practising architecture independently, went to two schools each, giving him more recent insights. Overall he says that the profession is overpopulated and many architects would probably be happier doing something else.

Born in 1929, Michael Manser qualified in 1954 and has been the principal in his own practice for 22 years. During this time he has designed public sector housing and 2,000 private houses, schools, laboratories, swimming pools, churches, shops, offices and social centres for which he won half-a-dozen architectural awards and commendations. He has written about architecture in just about every publication which covers the subject and has been an assessor on many award schemes including the FT's.

Not surprisingly, he had little time to become involved in the RIBA. In stark contrast to recent presidents, most of whom did time on council and committees, manser became involved directly to the profession mainly as a result of a personal crusade he launched and maintains against the interference of what he describes as "under-qualified and opinionated planners" in what architects called "aesthetic control" of their designs. As there can hardly be an architect in the UK who does not support this cause, it is not surprising that when he stood for election (one vote) he won by a handsome popular majority.

He feels he has an obligation to his electors, and stands by his views expressed a year ago, when he became senior vice-president. He is concerned that the RIBA is not working properly in the service of members. Already a team,

headed by Fred Lloyd-Roche, former manager of Milton Keynes Development Corporation, and with access to management consultants, is looking into the organisation and staffing with Mr Manser insists, full co-operation from

the staff. Whether this will survive significant trimming of the organisation remains to be seen.

He is also concerned that the presidency is not what it should be, and has set out to prove that a man can become RIBA president without abandoning his practice for two years (no, he insists, you get fewer rather than more commissions because everybody assumes you are too busy) and without his wife needing an appointment to see him (as Owen Luder used to do).

So far he has managed to provide no more than two half-days a week at Portland Place, which gives him hope—and not only for his own survival: Michael Manser's real aim is to make it possible for the top names in architecture (Richard Rogers, Norman Foster, Jim Stirling) to consider taking on the job. The cause of architecture, he insists, would be better served by an internationally famous practitioner talking to the world about his ideas than an institution man talking to his old chums. And big name architects would only consider standing for election if the presidency was changed along the lines he is now trying out.

Another side of the same coin is his insistence on more delegation of presidential powers to other honorary office holders RIBA staff, which he is determined to implement.

Ultimately, though, these are all details, paving the road to

Union view of project management

A SEA CHANGE in the construction unions' previously hostile attitude to management fee and project management schemes was signalled last week by Mr Lee Wood, general secretary of the Union of Construction, Allied Trades and Technicians, at the TUC Congress in Blackpool.

Mr Wood told delegates that instead of opposing the trend towards independent project management teams, unions should co-ordinate their activities so that they are able to control labour supervision and the selection of contractors as soon as possible after a project is initiated.

His remarks were official confirmation of a growing trend on the TUC's construction industry committee to acknowledge that the growth of project management is inevitable.

However, although UCATT has the broad support of Mr Frank Earl, the General and Municipal Workers' construction officer, the Framert and General Workers' Union is understood to be extremely lukewarm on the initiative. Speaking after the debate, Mr Wood said: "The growth of project management is going to be increasingly important in the future, and we have to accept that it is here to stay."

"The essential point is that unions must get involved at the very earliest stages of a project to establish good management-unit relations and to counter the very real risk of cowboy elements being brought in."

Mr Wood added that he had been very favourably impressed by Taylor Woodrow's attempts to involve and enter into union relations on the major construction work underway on the new Heathrow Terminal Four building.

But he added that on many sites poor project management had led to serious problems. IVO DAWNEY

Notice of Redemption

International Standard Electric Corporation

9% Sinking Fund Debentures due October 1, 1983

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated October 1, 1974 between International Standard Electric Corporation and European American Bank & Trust Company, 10 Haussman Square, in the Borough of Manhattan, the City of New York or at the main office of American Express Bank N.V. in Amsterdam, the Netherlands, the principal amount of the sinking fund debentures of \$1,000 per debenture will be redeemed together with all coupons appertaining thereto maturing on October 1, 1983 at the sinking fund redemption price of 100% of the principal amount thereof together with interest accrued to the date fixed for redemption.

The coupon Debentures to be redeemed bear the following numbers:

Coupon Debentures of \$1,000 Principal Amount	
110	930
111	940
112	949
113	957
114	962
115	965
116	966
117	968
118	970
119	972
120	973
121	975
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TECHNOLOGY

DANISH COMPANY IMPROVES ANTI-POLLUTION PROCESS

How to curb the rain that kills

BY HILARY BARNES

NIRO ATOMIZER, the Danish market leader in the spray drying removal of sulphur dioxide from power station emissions, has made a significant new improvement in the process, which is playing a key role in efforts to curb the acid rain problem.

Using the same process by which over 90 per cent of the sulphur dioxide can be removed from flue gas emissions, Niro can now simultaneously remove up to 50 per cent of dangerous nitrogen oxide emissions—and at almost no extra cost.

Small scale

The nitrogen oxide removal process has been tried successfully in a small scale industrial plant and this autumn will undergo a full-scale industrial test in the U.S. before the process is ready for market introduction, probably at the end of October.

Sulphur dioxide is the major factor causing acid rain, but nitrogen oxide, which turns to nitric acid, is also an important contributory factor. The acid rain problem arising from the burning of fossil fuels is by now well-established. Lifeless lakes in North America and Scandinavia as well as extensive damage to forests in central Europe are among the consequences of acidification. But there is also evidence in some areas of serious damage to human health.

Reduced life

Senior Czechoslovak officials who have visited Niro atomizer have said that in some areas of Czechoslovakia, sulphur dioxide pollution has reduced life expectancy by 10 years compared with the national average. Schoolchildren in these areas have to be taken away on holidays to give them a chance to clear their lungs. The Czechs have awarded Niro a gold medal for the company's spray-drying sulphur absorption process, but they have not placed any orders for equipment, which costs in the region of US\$50m per power plant. "They would like to buy it, but they just can't afford it," said Mr Klaus Gude, a Niro vice-president.



Idyllic scenes such as Sövdesjön, near Ystad in Sweden, are being marred by the effects of acid rain. In Sweden alone more than 10,000 lakes are threatened by industrial pollution

Only a few countries, among them the U.S., Japan, West Germany, Holland, Sweden and Australia, have so far introduced limits to power station sulphur emissions. The UK, a major exporter of acid rain from coal burning boilers has not.

Legislation

Denmark, ironically in view of Niro's own eminence in the field of desulphurisation, is in the same category as the UK, but the Danish government is committed to introducing sulphur emission limits, probably through legislation to be introduced later this year.

Some countries may have been dissuaded from getting to grips with the problem by a 1981 OECD survey which estimated that it would cost US\$55m to reduce sulphur dioxide emissions in Europe from 40m tonnes to 24m tonnes a year, raising energy prices in the process by about 5 per cent. Niro thinks the OECD estimate was far too high. "We could do it for half," said Mr Gude.

Niro, which has been a major force in the spray drying field since 1933, pioneered the adaptation of the technique for desulphurisation. The first industrial scale cleaner was installed in the U.S. in 1977 and the first commercial order, for a 450 MW boiler at the Antelope Valley power station in North Dakota, was placed in 1978.

Altogether Niro has now sold 13 plants (installed or on order) for power station units totalling 5,200 MW out of a total market of 7,200 MW, a 70 per cent share. Two of the orders are in Austria, the rest in the U.S.

The spray drier desulphurisation technique consists of passing the hot flue gases through a lime slurry. Any water is evaporated and the sulphur dioxide is converted into calcium sulphite.

Alternative

The main alternative to spray drying is so-called wet scrubbing, but according to the adherents of spray drying it has important advantages over wet scrubbing. It is cheaper, both to run and in capital cost, in removing over 90 per cent of sulphur dioxide, it is more efficient.

"We can remove the lot if the customer is willing to pay enough," said Mr Gude. "It eliminates the scaling and corrosion problems associated with the wet technique, and the waste product left over at the end has advantages over wet scrubbing."

Wet scrubbing leaves a liquid effluent which has to be disposed (the Germans pour it

down the Rhine), flyash and gypsum. The spray technique eliminates the liquid effluent problem. It also eliminates the flyash problem, as this is combined with the calcium sulphite precipitate to form a cement-like substance which on exposure to damp becomes as hard as concrete.

Uses

The substance can be used as a synthetic gravel and as landfill. From an environmental point of view, the advantage of the hard product, called stabilise, is that it binds the highly poisonous heavy metals which are otherwise found in the flyash. If the stabilise is used for landfill or otherwise dumped, the heavy metals remain where they are. In flyash, however, they are gradually washed away into the soil, presenting a long-term threat as a pollutant of the water table.

Ironically, Niro has found itself involved in a heated controversy with "The Greens" in Austria, with "The Greens" accusing Niro of producing a poisonous sludge. On the grounds that the stabilise contains heavy metals, Niro has not yet understood why it is better to leave the heavy metals in the flyash and suspects its problems with the Austrian greens, which may emerge again if Niro wins an order in West Germany, has a non-technical background.

Only last week the question of Britain's attitude to acid rain reared its head. The Royal Society in the UK, the Norwegian Academy of Science and Letters and the Royal Swedish Academy of Sciences have agreed to begin a long-term collaboration into the causes of acidification in Norway and Sweden.

The National Coal Board and the Central Electricity Generating Board are also spending £5m over the next five years to study power station emissions. But if British power stations were to be fitted with flue gas desulphurisation equipment it could mean investment of £5bn—a sum which the UK is reluctant to commit.

Wet scrubbing leaves a liquid effluent which has to be disposed (the Germans pour it

COMPUTERS
Europeans in joint R & D pact

JOHN WATSON, technical director of ICL said last week that the main reason for the formation of the Joint Research Institute (JRI) in conjunction with Siemens in Germany and Compagnie Machines Bull in France was to fend off U.S. and Japanese competition in the latest generation of computers and software.

Watson said that none of the three companies alone was able to justify the cost of the basic research needed for the forthcoming so-called "expert" systems implemented on large scale computers.

Expert systems are those in which the machine does not follow routine sequences to answer more or less routine problems, but is able to embrace a set of generalised rules and act accordingly.

In essence this means that "bodies of knowledge" can be held in a computer to give quick answers for example, to complex social security problems that are circumscribed by complex rules and regulations.

Results coming out of JRI, which will be located in Bavaria, will be freely available to all the companies. Asked if he thought this might dilute the competitive edge between the three, Watson said: "Possibly, but in general we expect to give one third and gain two thirds." He reported: "In any event the three does not come from other European countries but from the U.S. and Japan."

The institute will not develop products or even systems as such—that will be left to the research departments of the three member companies.

Watson saw no conflict with either the Alvey initiative or that of the EEC in its Esprit programme. Alvey was essentially a national effort by the UK, Esprit embraced the EEC countries but JRI was specific to three large computer companies. In many respects they would be complementary.

ICL refused to reveal a monetary figure for its contribution to JRI but the three companies will provide equal funding.

First products from ICL embracing work carried out at JRI will probably be seen in large machines running large expert systems, perhaps from 1986 onwards.

GEORGE CHARLISH

FINNISH BIOTECHNOLOGY

Government promotes gene technology

BY ELAINE WILLIAMS

ORION, THE largest pharmaceutical company in Finland, has become involved with a government-backed project to develop biotechnology in the country.

The company has a share in Genitac, set up in May to develop industrial applications of use of *Bacillus* micro-organisms. Other shareholders in the company are the State Alcohol Monopoly of Finland (Aliko), the Farmos Group, Metallitonen Teollisuus, Neste Petroleum, the state-owned oil refiner, the Finnish Sugar Company and the Finnish Co-operative Dairies Association.

The decision to study the potential of Recombinant DNA gene technology was taken three years ago by SITRA, said Watson, the country's state funding body for research and development. It funded the first stage of work at Helsinki University.

Shareholders have put up FM 2.5m for the next two-year phase of the development. Mr Berth Roslin, chairman of the board of Genitac and a member of SITRA, said that work was still at an early stage of development and there was still a great deal of uncertainty about the success of the work.

Mr Roslin said that the company would not set up a laboratory of its own but would function by encouraging research within institutions on subjects which would interest shareholders.

Orion Pharmaceutical is particularly interested in broadening its product base and increasing overseas sales. The company already has 25 per cent of the market share in Finland.



Professor Ichiro Kato, of Tokyo's Waseda University, has claimed to have invented the world's first musically-talented robot. Professor Kato's robotic arm can play an electronic organ with its five fingers as skillfully as a human. The computer-controlled mechanical arm has carbon-fibre joints which can strike up to 10 keys a second. It can even perform cross-finger piano techniques.

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Components

Power transistor

A TYPE of power semi-conductor known as an insulated-gate transistor (IGT) has been announced by General Electric Company of the USA and is said to offer the advantages of both power MOSFETs and bipolar transistors.

In practice, this means that the device has minimum effect on any circuit that incorporates it (due to its high input impedance), has low power loss while it is turned on and can be turned on and off rapidly (within two microseconds).

Initial devices will be able to carry 10 or 25 amperes at 500 volts and later this year a faster device (one microsecond) will be released for higher frequency applications.

There will be important applications in variable speed motor drives and GE itself plans a "programmable motor" combining a chip computer with newly developed power circuits and a brushless DC motor. Advantages will include infinitely variable speed, reversing, improved efficiency and greater reliability.

Likely applications of such drives will include machine tool power control, robots, and industrial pumps. More from the company at Demesne, Dundalk, Ireland (010 333 42 32371).

Retailing

Bar-code light pen

A LIGHT pen for use in barcode applications has been introduced by the distribution division of Marconi Electronic Devices. The pen uses low-power CMOS technology and can store 4K bytes of data. More information on 01-904 9363.

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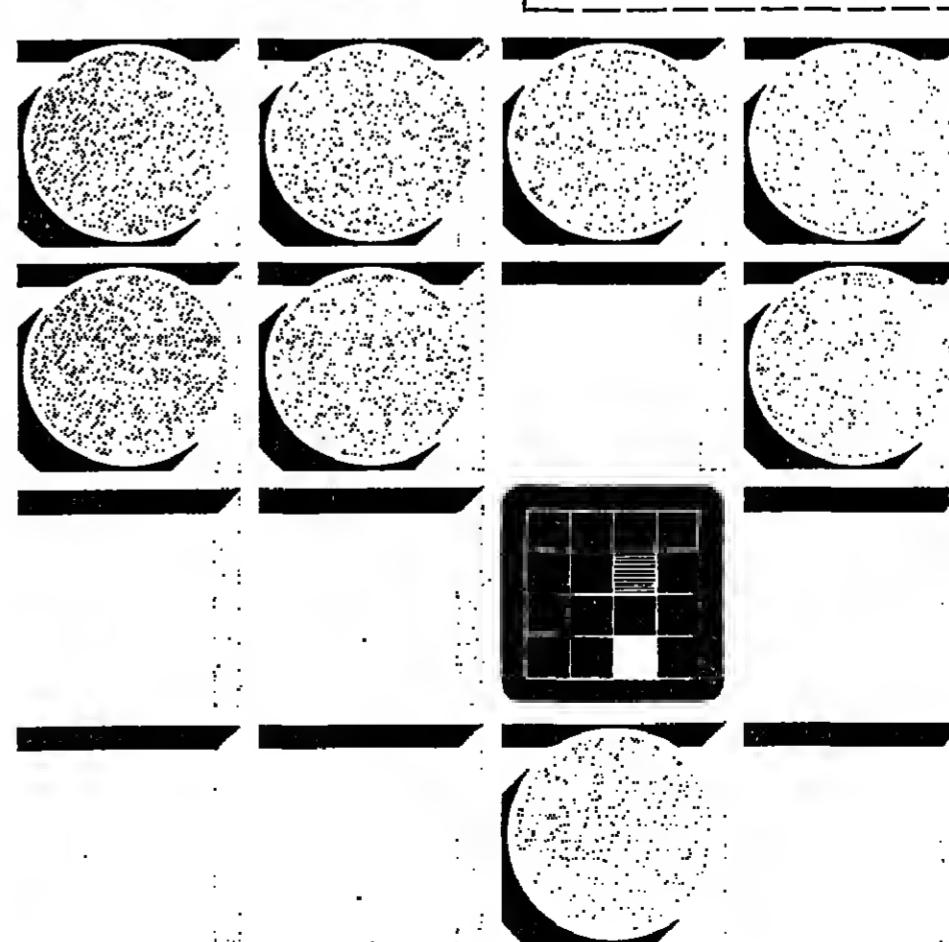
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THE MANAGEMENT PAGE

THE SIGN outside the door read: Think Tank for Free Radicals. Inside, a knot of young, casually dressed people are holding a heated discussion. The topic, however, is not politics.

The think tank, located in a sprawling complex of modern buildings near Uppsala, Sweden, is devoted to the study of those radicals made up of oxygen. Its members believe that these tiny units of oxygen will provide the key to understanding and preventing the crippling after-effects of heart attacks and strokes.

But there is something more radical here than oxygen. This approach to fighting disease is not based on a search for new drugs, but on the study of the body's problems and how they can be naturally modified. It is an intriguing approach and one which has helped form Pharmacia, a 22-year-old company, into one of the fastest growing drug companies in Europe.

At the same time, Pharmacia's leap into the international fast lane has been aided as much by a personality as its unusual products. Gunnar Wessman, its 34-year-old president, who took over the reins of the Swedish group in 1980. An energetic man with a wide smile and a weakness for both loud and plaid jackets and reindeer antlers, Wessman seems to bustle his employees into activity with a mixture of Greek philosophy, modern management theory and unabashed cheerleading.

This week, Wessman and his colleagues are in New York to begin a new round of presentations aimed at raising about \$60m through the placement of 1m new shares. This strong push for growth has scared more than a few observers in the industry who say Wessman could be gunning for a fall.

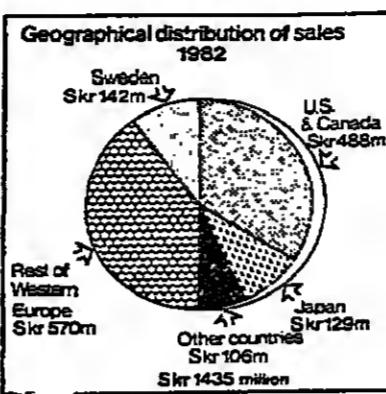
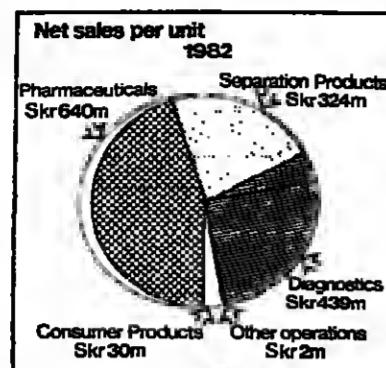
So far, the products and the man have conspired to produce some remarkable figures. In 1977, Pharmacia reported sales of SKr 701m (\$145m) and pretax profits of SKr 55m (\$11m). This year, sales are expected to top SKr 2bn (\$170m), with pretax profits in the region of SKr 550m (\$46.5m).

"Growth is not a problem for us," says the volatile Wessman. "Whatever projections I make, I'll be wrong; we'll be bigger, much bigger. I can't even dream what's ahead for us in terms of sales and profits."

With, on the one hand, an increasing number of regulatory hoops for new drugs being introduced and, on the other, the continuing withdrawal of old drugs which cause nasty side effects, Pharmacia's approach to disease appears to be a valuable one. The company draws on its traditional strengths in purification and

Do radicals hold the key?

Carla Rapoport looks at the background to the new-found confidence of a leading Swedish pharmaceuticals group



diagnostic techniques to construct products which attack disease through natural means.

For example, one of its fastest growing products today is Healon, a substance winnowed out of the combs of cockerels. Healon is so far only used by eye surgeons to simplify the removal of painful cataracts. It doesn't enter the body, it isn't a drug, yet it has been accepted by some of the fussiest agencies in the world, and this year will have sales approaching Skr 100m worldwide.

Even so, only about a third of the company's growth from the mid-1970s to date has been achieved by products which actually act on disease and the bulk of these are still traditional pharmaceutical products.

Most of Pharmacia's recent rapid growth has been thanks to the success of its two non-drug divisions, called separation products and diagnostics. These divisions have also provided the building blocks for Pharmacia's non-pharmacological approach to disease.

The divisions have also more than doubled their sales since 1980. Their customers are the rapidly growing biotechnology companies worldwide whose intricate research into the workings of the cell require Pharmacia's advanced separation and purification techniques.

According to Loes de Zoete, chairman of the board of Pharmacia, "the achievement of a world leader in this field" by the end of the decade, Pharmacia will be supplying an industry with a market world

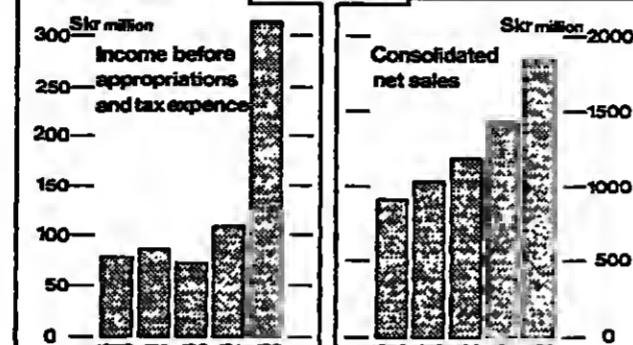
most successful to date has been the Healon unit. Wessman says more will be formed this year.

Wessman says his inspiration for his cross-divisional business units comes from an unusual source. "In ancient Greece, on each little hill there was a small village. When a village became too big for one person to talk to another across it, some people would move to the next hill. I want to make sure we can always hear each other."

That might be a tall order. Everywhere one looks around the Pharmacia offices, another building is under construction. Wessman says that "building Skr 1bn (\$1.4m) is scheduled to be spent over the next three years on capital projects alone—another Skr 1bn is scheduled for research and development. He says this is double the company's previous rate of expenditure.

The growth can be controlled through other methods of management as well, he claims. A tireless reader of philosophy, sociology, and management theory, he is also an admirer of Edward De Bono, Britain's pioneer in lateral thought research. But his favourite buzz word for managing Pharmacia, is cross-fertilisation.

A recent result of this kind of cross-fertilisation is the development of Sphera, essentially just "beads" of starch which directly release anti-cancer agents directly to the affected organ for concentrated therapy, and then harmlessly dissolve after 10 or 15 minutes. Because of its localisation effects, Pharmacia hopes that



EUROPE'S NEW ENTREPRENEURS



Sphera will minimise the side effects of anti-cancer agents.

A slightly more adventurous example is Pharmacia's China Project. It has yet to be announced publicly, but company officials confirm that the group is investigating, through its own purification techniques, the active components in Chinese herbs and potents.

"If we take as a starting point that it's not all nonsense, some of these herbs must have effects," says Wessman. Again, he admits that the mechanisms for cross-fertilisation were in place at Pharmacia before he arrived. "but it was never named," he says.

But Wessman's biggest contribution to Pharmacia perhaps was his courage to take the unknown company to New York for a hadly funded fund-raising two years ago.

When Wessman joined Pharmacia in 1980, the ratio between long-term debt and shareholder funds was an uncomfortable 65.4 per cent. Against the advice of some of his more conservative bankers, Wessman put together an international road show for Pharmacia in 1981 managed to pull in new funds totalling Skr 427m. The company's equity capital expanded by some 54 per cent, from Skr 125m to Skr 197m and the debt to equity ratio nearly fell to just over 30 per cent.

This set the stage for the company's subsequent record and Wessman's fair for promotion sent Pharmacia's shares soaring. Adjusting for various issues, shares in the company worth Skr 27 in 1981 are now at a staggering Skr 480. A new share placing scheduling for this autumn could dent that figure, but most brokers doubt it.

Naturally enough, Wessman and Pharmacia have their critics. One European merchant banker who has known the company for years puts it: "They are overrated. It's not that Pharmacia as a company has changed, it's the image which has changed and that image has influenced the market."

As for Wessman, the banker says: "He's a man to tot a lot of ideas around, but not one to make decisions. Pharmacia needs a man to arrange priorities. In his last job, he drew organisational charts upside down and inside out and nothing happened."

Wessman doesn't play down his role as a cheerleader, or rally for the group. Very often, I'm the sounding agent. Perhaps that's the best contribution I can make, to bring out the best we have, quickly, and not sit back and wait. It's not always a matter of making decisions, but allowing things to happen."

Shake-out among computer staff

BY ARNOLD KRANSORFF

THE computer industry is coming through but the more likely principal reason is that there are a lot of standard people about and companies are encouraging them to leave," he says.

The highest level of dismissals is occurring among operations support personnel such as network controllers, hardware and planning analysts and job schedulers. While the annual rate of turnover within this category has risen slightly from 12 per cent to 12.5 per cent since the end of last year, sackings have more than doubled from 7 per cent to 16.5 per cent of this figure.

A similar pattern is evident among operations personnel responsible for the running of computer and peripheral equipment. Among functions ranging from chief operator to junior operator the annual rate of turnover is little changed at just under 10 per cent since the end of last year, but dismissals have jumped more than doubled to almost 13 per cent of this number.

Top management is equally affected. Among function heads such as data processing managers, systems development managers and operations managers, sackings have almost doubled to 14.8 per cent of those leaving their companies. Since the end of last year turnover rates in this category have been steady at around 11.5 per cent.

The story is the same for systems personnel—those responsible for the design, analysis and implementation of computer systems. A small overall rise in labour turnover to slightly over 14 per cent includes a dismissal rate up from 5.5 per cent to more than 11 per cent.

There are two notable exceptions to this pattern, however.

Among programming and technical support groups, the level of sackings is either little changed or greatly reduced.

Among programmers, the people responsible for designing, writing and testing computer programmes, "they are like gold dust," says Steven Peter Stevens, a director of Computer Economics, the research organisation which conducts the survey on a regular basis, suggests that this could reflect the first signs of a shake-out in the computer industry.

"Part of the reason could be that there are some redundant participants."

'82 Annual Report

At its Annual Meeting, the General Council of Banco di Napoli, presided by Prof. Aristide Savignano, Deputy Chairman and with the attendance of Prof. Ferdinando Ventriglia General Manager, approved the 1982 Balance Sheet of the Institution (the Bank, and the Agriculture, Property, Industry, Public Works and Personal Guaranteed Special Credit Sections).

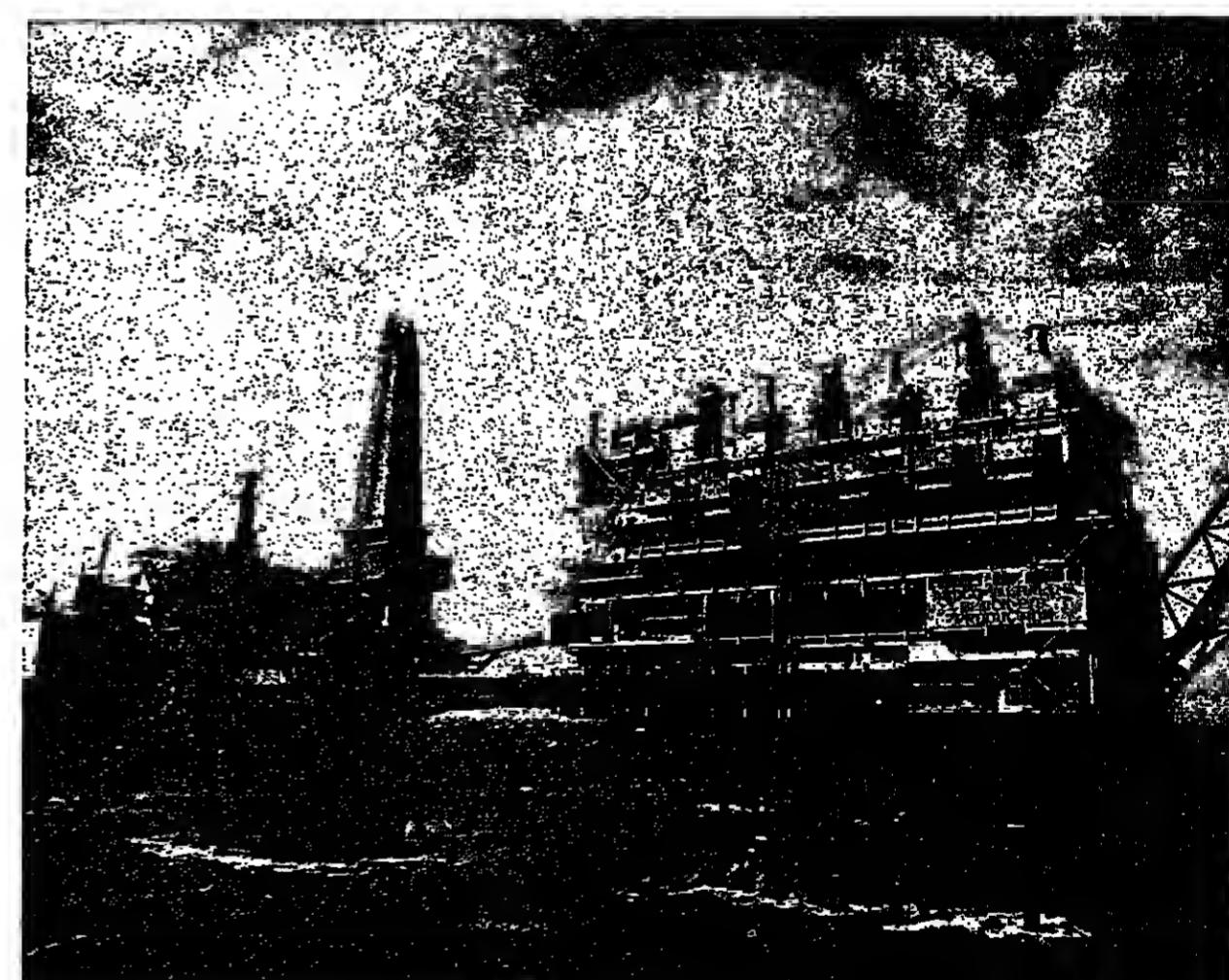
SUMMARIZED DATA FROM BALANCE SHEET		in billion lire
Deposits, debt securities issued and items in circulation	21,593	
Capital employed	853	
Provisions for pensions and similar obligations	486	
Advances	14,123	
Securities	4,850	
Cash and short term funds	3,319	
Investments, property, plant and equipment	633	

SUMMARIZED DATA FROM PROFIT & LOSS ACCOUNT		in billion lire
Total earnings	3,391	
Net income before provisions and taxation	283	
Provisions & Taxes	276	
Net income for the year	7	

The following achievements are worth mentioning: deposits from customers rose by about 23% and advances by 23.31%; the latter were mainly granted to customers in Southern Italy.

The Special Credit Divisions made valuable contributions to the overall result, an expansion was monitored in the financial services sector, and maximum support was given to the export business. Net Capital employed was strengthened.

BANCO DI NAPOLI



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THE ARTS

Il trovatore/Manchester

Arthur Jacobs

The Royal Opera Covent Garden deserves to defeat the gloomy box office prognostications attending its visit to Manchester. By the token of Friday's opening performance this is international opera and a very high vocal level, with the additional interest of the Hallé Orchestra's participation under James Loughran's conducting. It is only a pity that the company's 18-year-old production of Il trovatore (originally that of Vienna, now entrusted to Stephen Lawless) is so stodgy, static and badly lit, the soldiers in the first scene ridiculous, casting huge shadows at the sky.

It is a production that lacks the physical figure and pictorial detail of romantic opera. The gypsies are not savage, warriors are not warlike. Where the characters can avoid doing so, they do it without hesitation. Even at "Mi quella pira," where Manrico is supposedly desperate to rescue his mother from the stake, he does not seize the moment of the final chorus to do his act upon the audience and, motionless, face his men while they set through the musical bars allotted to them.

What overrides this is sheer vocal distinction. The little-known Gianna Giacomini is surely destined for the top rank of tenors. To Maurice's role be

The Blue Angel/Liverpool

Michael Coveney

Andrew Sinclair's stage version of the classic Josef von Sternberg film is no more of a travesty, I suppose, than was the screenplay of Helmut Manus' novel. Wisely deciding that no actress should risk an interpretation of Marlene Dietrich as Lola-Lola, the magnetically sex night club singer in the Blue Angel, Mr Sinclair and the Liverpool Playhouse company have re-written the role as an approximation of the black American vandeville Josephine Baker.

The other drastic, and much less successful innovation, is to move the action forward a few years and invest it with a futuristic Nazi gloss, with both the club and the brothel room where Professor Roth's students are infiltrated by the Hitler youth. Pin Brothman's production is set on a split-level. Expressionistic design by Andy Greenfield of jagged grey edifices, a large clock around which the street characters parade like programmed robots, and a centre-stage truck.

Somewhat tentatively, the persecution of German Jews is equated with the disintegration of Lola-Lola's affection for the Professor. But, even more disastrously, the story is drained of its elements of bizarre sexual attraction and degradation. Peter Jonfeldt is resolutely drab in the great Emil Jannings role, and Pauline Black never suggests the predatory glee behind Lola-Lola's tactics as spider to his fly.

From the original score, only "Falling in Love Again" remains, delivered by Miss Black in a cleverly hitting, but whimsical, 3/4 arrangement finally engulfed by the march

of the jackboot. The show is worth seeing, though, just for Miss Black. In the cabaret interludes she reveals a marvelous voice and comic touch in (admittedly the wrong sort of) naughtiness with "Don't You Grab My Water Melon" and, especially, a number where, disguised as a gently plucked and stroked human cello, she celebrates the pleasures of vibrato.

Miss Black, formerly the lead singer with the rock band The Selector, really hits her stride with a wonderful blues song, belted out in a gilded cage foot, for which she finally emerges with a clenched fist to drop herself over the body of strong man Mazeppa (Stuart Milligan). In between these Josephine Baker turns, there is a lot of truly dreadful sub-Wellian pastiche composed by Jeremy Sams. The words, when you catch them are all about a fair deal for the poor in the city of Hamburg, with much toing and froing of a few slum, oppressed extras.

The staging throughout is dismal, perfunctory. The unlikely Lola-Lola, fetching up in Hamburg, is explained in a short-hand speech, with the second act's Richard Klee as the bald, monocled club manager with the devilry of von Stroheim might have been a better idea as the Professor. As it is, the sexy, classically inverted tale of Svensgård and his Trilby, even of Higgins and his Liza, evaporates in a lot of irrelevant, simplistic brashness about the collapse of the Weimar Republic. But Pauline Black surely has a great future as a star of the musical stage.

Midland Bank backs Rachmaninov series

13, 20 and 27, and October 4 and 11.

The bank's contribution to this event amounts to the cost of hiring the Wigmore Hall for the five dates.

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Arts Guide

Music

LONDON

Royal Albert Hall: The Prom season starts its doors on Saturday September 17 with the following concert: Zubin Mehta conducts the Israel Philharmonic Orchestra with the BBC Chorus and Tiffin School Boys Choir in a performance of Mahler's Symphony No 3 with soloist Florence Quivar. (Mon) John Ogden plays Liszt's Piano Concerto No 1 with the BBC Scottish Symphony Orchestra conducted by George Hurst, in a concert including Beethoven's Pastoral Symphony and Hindemith's Mathis der Maler Symphony (Tues). On Wednesday Andrzej Panufnik conducts his own Sinfonia Votiva as part of a programme including Tchaikovsky, Chopin and Scriabin conducted by Norman Del Mar with the BBC Symphony Orchestra and pianist Philip Fowke; Thursday see the BBC Welsh Symphony Orchestra under the baton of Ermal Serjica playing Liszt's Piano Concerto No 2. (Wed 8.30pm).

Royal Philharmonic Orchestra, conductor Andrew Litton, pianist Howard Shelley, Murszysky, Rachmaninov, Schubert, Barbican Hall (Tue) (6.30pm).

Renato Scotti sings in a concert performance of Adriana Lecouvreur by Francesco Cilea with the London Symphony Orchestra conducted by

Elio Boncompagni, Barbican Hall (Wed) (6.30pm).

English Chamber Orchestra, José Luis García (conductor/violin): Bach, Mozart, Vivaldi, Barbican Hall (Thurs) (6.30pm).

PARIS

Pascal Kuentz Choir and Orchestra with Monique Frasca-Colombier, Violin, Sophie Vassallo, Violin, Michel Gobourne, Oboe: Bach's Violin Concerto (The 8pm) Saint-Severin Church (363.7430).

Iraidi Philharmonic Orchestra conducted by Zubin Mehta with Schön, Miötz, violin, in a gala concert in profit of cancer research; Beethoven's Overture No 3 "Leonora", Violin Concerto, Symphony No 7 (The 8.30pm) Théâtre des Champs Elysées (723.4177).

Iraidi Philharmonic Orchestra conducted by Zubin Mehta: Mozart, Berg, Brahms (Wed 8.30pm) TMP Châtelet (261.1983).

NEW YORK

New York Philharmonic (Avery Fisher Hall): Rafael Kubelik conducting, Schumann, Beethoven (Thurs), Lincoln Center (614.2424).

September 9-15

WASHINGTON

National Symphony (Concert Hall): The orchestra opens with Maestro Riccardo Muti conducting with Cleo da Maino, Mezzo-soprano, in a programme of Carter, Wagner, and Sibelius (Tue, Wed, Thur). Kennedy Center (254.3776).

WEST GERMANY

Berlin Opera: Lieder recital with Teresa Berganza accompanied at the piano by Juan Antonio Alvarez Diaz (Tue, Wed, Thur). Berliner Ensemble (The 8pm) Saint-Severin Church (363.7430).

Berlin Philharmonic: This year's 33rd Berlin Festival runs from Sept 1 to Oct 2. The second week of performances opens with the Berlin Philharmonic Orchestra and pianist Alfred Brendel conducted by Dennis Russell Davies playing Beethoven's Third Piano Concerto and First Symphony (Sat), "Die Jung Deutsche Philharmonie" conducted by Gary Bertini accompanied by the RIAS Kammerchor offers Beethoven, Webern, Schubert and Brahms (Sun). The famous piano duo Christof Eschenbach and Julius Piatigorsky continue the programme with Brahms and Haydn (Tues); Berlin's Symphony Orchestra conducted by Daniel Nataf closes the week (Thurs) with Ravel, Paganini and Scriabin.

F.T. CROSSWORD PUZZLE No. 5.214

ACROSS

- Riches gained by breaking the law (6)
- Fruit no good for a pudding (4, 4)
- Film with a good finish (7)
- Could be an open lover's favourite form of transit (7)
- Offensive row (4)
- These areas can be made to bloom (6-4)
- Strangely silent recruit (6)
- Prison gets revolutionary excited (7)
- Cyclopean but insignificant (3-4)
- Fisher shows displeasure when lake is filled in (6)
- Job taken up by a tenant (10)
- A duck egg blue (4)
- He votes for a European king (7)
- Exciting feeling (7)
- Some days are different for dogs (3)
- Easter to provide foreign capital (6)
- Fire-escape on board ship (6)
- Such music is not bound to sell (5)
- Medical service for which the pay's too uncertain (10)

DOWN

- Top-grade yarns obtained from silkworms (8, 6)
- It's released when one is agitated and in real trouble (9)
- Dogend (4)
- A letter I composed is well expressed (8)
- Sea water in one's watch (10)
- It's very much used as a prefix (5)
- Fire-escape on board ship (6)
- Gun may be mounted (4)
- Ineffigient wild flower (9)
- Shakespearian clown, blushing, was rotten (8)
- Their money may be well-earned (8)
- See I down
- He may stand up for another's rights (5)
- Best substitute for shaving soap (5)
- Gun may be mounted (4)
- Such music is not bound to sell (5)
- Medical service for which the pay's too uncertain (10)

SOLUTIONS
SCARLET
LIMBER
MAREK PAN
PROTEIN
LITTLE MUS
ZEPHYRUS
SHEILA
INTERVIEW
PAPERBACK
ESTATE
FAMILY
SPRING
COMMISSION
BUTTERFLY
PERALTA
VERBAL

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The royal palace at Drottningholm—pioneer of Swedish classical design

Architecture

Colin Amery

Swedish style survives

Do you remember the old days? Do you remember when the mere mention of Scandinavia, and particularly Sweden, meant modern design? Do you remember all that bent plywood, all that etiolated glass, all those stubby forks and narrow knives in stainless steel? How seriously we all took that touch of faith in town planning, and recovered town centres of the 1950's and 1960's.

A recent visit to Sweden has made me think again and see the whole trend in context in a more less limited way. The "new" centre of the capital, the area known as Sergels Torg and Sergelsgatan which grew up from the mid-1950's and continued into the late 1980's, is now one of the least attractive parts of Stockholm. Windswept pedestrian precincts, indifferent curtain walled office blocks, the institutional air of Peter Celisig's Kulturbusen and, above all, the lack of taste and care in the building of residential blocks.

You can sense already that Swedish 20th century public architecture has its apoteosis in the City Hall at Stockholm. This is a work of art, not of splendour, created by Ragnar Östberg from 1911 to 1923. It is less wild than the exterior of the Engelbrecht church built a little earlier by L. I. Wahlman up in the diplomatic enclave of Stockholm.

The Romantic style is that reaches its apoteosis in the City Hall at Stockholm. This is a work of art, not of splendour, created by Ragnar Östberg from 1911 to 1923. It is less

again has been restored and is used with such tact and care. Theatre sets by Carlo Bini, used on my visit for a production of Lo Cenerentola, are stunningly effective, simple and full of lessons for the often illiterate sets designed for 90 minutes. Its awkwardnesses are easily deduced. The basic triangle—heroine, Fennimore and the two friends, painter Erik and poet Niels, the first of whom descends after marriage into drunkenness and despair, the second later to become her lover—is at the heart of the play.

The other design stream is the Swedish Romantic style that reaches its apoteosis in the City Hall at Stockholm. This is a work of art, not of splendour, created by Ragnar Östberg from 1911 to 1923. It is less

awkward than the exterior of the

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FINANCIAL TIMES

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Monday September 12 1983

Reform in the City

DECISIONS taken in the next few months will determine the long term shape of the British securities industry. The agreement to dismantle the system of minimum commissions on the London Stock Exchange has profound implications not just for exchange members, but for all users of the City capital markets.

This is because of the strong links that exist between a minimum scale of commissions and the way the London market is divided between agents—the brokers—and market makers—the jobbers. This so-called separation of capacity is the cornerstone of investor protection in the UK.

Single capacity is already coming under strain as a result of the increasingly international character of the world's capital markets. A U.S. investment bank which combines the role of agent and principal under one roof, has a distinct advantage when competing for business against a London broker.

These pressures will become much more intense once London brokers start to compete with each other on price as well as on service. They will be looking for ways to offset the ensuing declines in margins on their agency income. And in order to secure business, some of the bigger firms will want to use their capital to buy securities on their own account.

In the face of strong commercial pressures, the Bank of England would find it very difficult to maintain single capacity simply by exerting its moral authority. Legislation would be at least as tricky. It would be undesirable to give the Stock Exchange a statutory monopoly, and impractical to impose statutes on international firms trading away from the door of the exchange. The Secretary of State for Trade and Industry seemed to recognise the problem when he said that single capacity should be preserved "at least for the time being."

So member firms now have to work on the assumption that the separation of capacity could disappear within, say, five years. The complicated system of dealing in international securities, which was established after the removal of exchange controls in 1979, is likely to go much sooner than that.

The problem is that market makers need a much larger capital base than an agency business, because they have to take much greater risks. With everyone looking over their shoulder to see who might move

first, there are now two key questions. What are the potential sources of new capital, and how will changes be phased in?

The possible source of capital in an increasingly competitive world they may feel they could make use of is the distribution network that would be provided by a broker. A clearing bank could also decide to diversify its financial services in this direction. And then there are the big international investment banks, which are vigorously expanding their presence in London.

As for the timetable, a number of very important issues have to be resolved before any radical change in the structure of the market can be put into effect. These include the implications for investors, technicians and for the smooth working of the self-regulatory function. There is also the question of the national character of the market, since the high U.S. investment banks could buy most UK broking firms out of their petty cash. Whereas Merrill Lynch has net assets of well over \$1.25bn, a stake of 29.9 per cent in Hoare Govett, one of the leading British firms, was sold last year for less than £10m.

However, there are obvious dangers in holding back for too long. If change is seen to be inevitable, lengthy delays will weaken those who try to resist it. There are risks, too, in the proposal to reduce commissions by stages, rather than in one fell swoop. This could introduce serious distortions into the market place, and penalise the more efficient firms.

While feeling very uneasy about the Government's decision to frustrate the proceedings of restrictive practices legislation by settling with the Stock Exchange out of court—there is already far too much ministerial discretion in British competition policy—we accept that the Government has an important interest in the structure of the London capital market. The delay and uncertainty involved in court proceedings were a legitimate cause for concern.

However it must be recognised that commercial pressures seem bound to ensure that the proposed settlement will not be the final solution. The challenge now is to decide how best to meet these pressures. The Stock Exchange plays a vital role in the economy, and it is to be hoped that all those who use it will join an open debate about its future.

Price cutting is going to wipe out a lot of smaller suppliers," says Mr Chris Curry, managing director of Britain's Acorn Computers, which makes the BBC microcomputer. But he is confident about the prospects for his own four-year-old company, which has built up an annual turnover of £42m by specialising in selling computers for use in schools. It recently launched a less expensive model and plans an assault on the education market in the U.S.

Acorn was fortunate in being one of the few manufacturers whose products were approved

by the Government for classroom use. That has provided the company with a direct route to a well-defined market and enabled it to build up volume production quickly and develop a range of software, the all-important programs which equip computers to do useful tasks.

Exploiting such market niches can give young personal computer companies a vital leg-up in their early stages. But it does not move fast enough to secure economies of scale, to become yesterday's faded star. For the tide in the industry seems to be turning decisively in favour of the big battalions which combine low-cost production with marketing muscle.

Until now, the personal computer market—which extends from cheap game machines to professional and business computers costing \$5,000 or more—has developed in conditions of exuberant anarchy. Every manufacturer has jealously sought to make its products different from those of its competitors in the belief that its customers, once locked into its specifications, would stay loyal for life.

With literally hundreds of

companies competing worldwide, such individualism has sown confusion among customers who have been confronted with an bewildering array of incompatible equipment and software designed to work with only one type of machine.

In the U.S., which is by far the largest and most aggressively competitive computer market, the industry is seeking to bring order to its self-inflicted chaos. What is needed, most American manufacturers agree, is a common technical standard which will end the proliferation of what Mr David Ross, vice-president of Timex, calls "kamikaze computers."

Almost fortuitously, that standard is not being enforced at the more expensive "business" end of the market by International Business Machines, the world's largest computer manufacturer. IBM's personal computer (PC) has sold phenomenally well in the U.S. since it was launched there two years ago. IBM is expected to make more than 500,000 PCs

this year and is estimated to have captured more than 20 per cent of sales of machines costing more than \$1,000. Its success is a triumph of skilled marketing. "There is nothing innovative about the IBM PC," says a competitor. "It is not a particularly good machine but it is adequate and more important, it is IBM." It is also relatively expensive.

The response to its PC has far exceeded even IBM's own expectations. Though it is adding production capacity as fast as it can, U.S. dealers are fighting to get hold of the machines and the waiting list for deliveries is currently running at about seven weeks.

As well as being a formidable competitor, IBM is widely regarded as arbiter of the industry's future development. By

breaking with tradition and publishing the detailed specifications of its machine, IBM has actively encouraged other companies to help establish it as a *de facto* standard.

Many have been only too happy to oblige. At least a dozen U.S. companies have sprung up to cash in on the short-term by making "compatible" machines which can use IBM software. Some are competing directly with the PC, while others are making versions which offer higher performance or are easily portable. A number of Japanese manufacturers, which have set out to had very mixed success in penetrating personal computer markets in the West, are also aligning themselves with the IBM standard.

Smaller American manufac-

turers which do not meet the type personal computers is only IBM standard are rushing to conform. Even Apple, the Californian company which is regarded as a pioneer of personal computing and still a market leader, is modifying its policy of exclusive product design. It now plans to offer on its new Lisa computer the same operating system (the program which controls a computer's internal functions) as Apple uses.

Moreover, the market is splintered along national boundaries. As Mr Kaspar Cassani, president of IBM Europe, said recently: "For the personal computer, there is no such European market."

Hence there is less scope or incentive for the industry to coalesce around a common standard—be it IBM's or anyone else's.

In Europe, the companies which have tended to do best have been those which have secured the most effective distribution channels (which vary considerably between countries). Though high-street stores such as W. H. Smith and Dixons in Britain have started to stock less expensive personal computers, Europe lacks the highly efficient mass distribution system available in the U.S. through thousands of independent computer stores and retail chains such as Sears.

This favours established office equipment manufacturers such as Olivetti and Triumph-Adler which already have their own sales forces and strong links with distributors. It also explains why Sinclair Research, Europe's biggest home computer company, first broke into the market by using mail order.

Mr Simon Pearce, of electronics research firm IDC Europa, foresees an eventual shake-out which will result in fewer, bigger, European distributors. That is likely to tip the scales still further in favour of the bigger, low-cost manufacturers which supply in volume.

Does that spell doom for the small entrepreneur? "There are still chances for new entrants to be successful in a big way, but for a newcomer to achieve the status of a Compaq or an Apple will be highly unlikely," according to Mr Pearce. "Once the fall-out begins, it will be bloody and miserable for most, very rewarding for the few that survive."

PERSONAL COMPUTERS



The big battalions take over

By Guy de Jonquieres in London and Louise Kehoe in California

SINCLAIR'S NEXT STEP

Str Clive Sinclair, whose public image is a mixture of master magician and guru of the post-industrial age, is preparing to pull another trick out of the hat. Characteristically, it will challenge conventional wisdom in the rest of the personal computer industry.

His first product, the ZX-81, went on sale three years ago at what then seemed the impossibly low price of \$100, and opened up a market which much bigger competitors had ignored. His company, Sinclair Research, has since sold more than 1.5 million machines and recently reported sharply increased profits and turnover.

His next personal computer, the ZX-81, is due out in the first half of next year, and will be aimed at much the same business-in-the-home market as IBM's Peanut. But Sir Clive does not plan to join what he calls the "garde swine" stampede by Texas Instruments to make IBM-compatible products. Instead, he plans to create his own standards.

He reasons that Sinclair Research lacks the manufacturing and marketing strength to tackle IBM head-on. So he plans to build on its reputation for innovative design and the availability of

large amounts of software written for its products.

"Our new machine will have performance features which will put it very much ahead of the competition," he promises. It will cost between \$200 and \$2,000, and will be backed by sophisticated new software packages for word processing and financial planning. Initially, at least, it will not incorporate the miniature flat display screen fitted to the pocket television which Sinclair will launch this week.

Sir Clive will not say whether the ZX-81 will, like his other computers, be made at the Timex factory in Dundee, Scotland. He says he is determined to reclaim a share of the market in the U.S. but has not yet decided whether Timex will make the ZX-81 under licence there.

He insists that the recent slump in U.S. sales of Sinclair machines was not Timex's fault but blames Texas Instruments for ruining the market by price cutting. "Those cowboys from Texas—you'd think they'd have learned something by now," he says.

But though Sinclair's royalty income from his computers made by Timex in the U.S. is down sharply this year, he is philosophical: "Had we not been shielded by Timex in the States, we would have suffered a really grave loss."

Many industry watchers expect Peanut to meet the growing demand for machines designed to perform business tasks in the home and to be aimed at the best-selling Apple II. Though its share price is still sharply up, fears about its future profits Apple is probably still strong enough to meet the challenge. But other manufacturers less able to match IBM's low-cost mass production may well have their margins badly squeezed.

Direct IBM-compatible imitators are expected to be particularly vulnerable once IBM catches up with demand and can turn its fire on the competition. IBM has, however, had much less impact in Western Europe, where it started selling its personal computer only late last year. By the middle of this year, it had shipped 4,100 machines or 5 per cent of all deliveries, according to Mr Miles Thistlethwaite of Inteco, a London market research company. He expects IBM's share to rise to as much as 15 per cent by year-end but doubts that the company will take the market by storm as it has in the U.S. The American bandwagon phenomenon doesn't happen here, and the European market is in fact less volatile than it was two or three years ago," he says.

IBM, which is making its PC at its plants in Greenock, Scotland, is a latecomer to Europe, where the market for business computers, including home computers, is still in its infancy. It will be bloody and miserable for most, very rewarding for the few that survive," according to Mr Pearce. "Once the fall-out begins, it will be bloody and miserable for most, very rewarding for the few that survive."

The Japanese dilemma

JAPAN IS headed into a renewed period of overflowing current account surpluses and the attendant risk of increasingly acrimonious disputes with its less successful trading partners. The obvious reasons for this state of affairs are sufficiently well known: the prowess of Japanese manufacturers and a less than generous attitude to imports. The former will have to be accepted as a fact of life and a challenge to do as well; the latter is something that the Japanese have begun to recognise without doing as much about it as others might wish.

But in addition there are a number of other influences at work, principally the weakness of the yen which has persisted for a third two years. On the strength of official Japanese estimates one might guess that the last year's decline of the yen against the U.S. dollar will frustrate roughly \$3.7bn (£3.5bn) worth of imports that would otherwise have flowed into Japan this year. Add to that \$6.5bn saved because oil prices have fallen, and the resulting \$12.2bn roughly matches the improvement of the current account from a surplus of \$6.9bn in 1982 to a \$15bn this year.

Risk

Part of the reason for the weakness of the yen is heavy exports of long-term capital. These are an entirely welcome and classic corrective to the current surplus. But net outflows of what, at least nominally, is short-term capital are a good deal more problematical. Such outflows have been encouraged by the high rates obtainable in the U.S. which have caused problems in Europe no less than in Japan. Plainly, the primary responsibility for finding a remedy to this difficulty does not rest on the Japanese.

Holding up interest rates in order to protect the yen has the undesirable side effect of hampering the expansion of the domestic economy which has begun very tentatively. Invest-

ment in the private sector and consumption are both flat, thus removing a possible source of increased import demand.

In order to correct this, a cut of personal income taxes is planned before the end of the financial year in March 1984. Its extent is still being argued about by various government agencies.

Unlike the difficulties associated with short-term interest rates this is a dilemma of Japan's own making. Traditionally Japanese Finance Ministers rely heavily on the issue of domestic bonds to meet their bills.

Considerations

It is the intention of the Japanese Government to run down the need for such borrowing during the rest of this decade. Yet at the same time it is reluctant to increase the burden of taxation, at present around 38 per cent in Britain. Some form of medium-term fiscal will be needed if these two objectives are to be reconciled.

These are considerations for the longer run. More immediately it is gratifying that Mr Yasuhiro Nakasone, the Prime Minister, has recognised the need to foster imports into a country which has proved difficult to penetrate with foreign goods other than raw materials. It has proved a difficult road so far with painfully slow progress.

Ha is likely to have a "welcome" present for President Reagan when he reaches Tokyo in November in the form of a measure of liberalisation of agricultural imports. In addition measures are under consideration which would offer incentives to importers —

Electronics is well represented. But if the conference has proved difficult to penetrate with foreign goods other than raw materials. It has proved a difficult road so far with painfully slow progress.

Ha is likely to have a good idea on the PM's part to have invited Lord Rithschild to talk about the looming biotech business. His trust, Biotech-

government) of Guernsey and Jersey as co-patrons.

It is expected that the group will be granted branch status in the institute later this month thus shortening the usual one-year probationary period.

Island members seem confident that the institute will hold its annual conference in Guernsey next year, thus setting the seal upon the islands membership of the arbitrators.

But why should arbitrators be based in the Channel Islands, apart from the islands being pleasant places to spend a few days? Guernsey-based international tax lawyer Peter Redmond, who is a fellow of the institute and chairman of the Channel Islands group, thinks the Continental organisations will be drawn to the islands because the bailiffs of Guernsey and Jersey still have their roots in old French civil law. There are also the attractions of offshore privacy and low taxation, including no VAT, he points out.

Arriving in Hong Kong a guilty thought penetrated her jetlag. She had not paid her electricity bill in her flat.

She connected her portable demonstration banking unit—a form of computer terminal called the Homedeck—to her hotel telephone and the bill was paid instantaneously across 8,000 miles.

But does this mark the end of a golden age? Is it curtains for that old message of comfort: "The cheque is in the post..."

Collect call

John Webster, managing director of the Nottingham Building Society, established a "first" recently by providing the world's first home banking service so that customers can run their personal and family finances through their domestic TV sets.

This week he starts a world tour taking in South Africa, Australia, and the Far East, to demonstrate the system to other interested authorities and institutions. He hopes to pick up some useful royalties by licensing the software.

Meanwhile, Carol Scott, his marketing services manager, was provided with air tickets to something of a rush to go

down the route ahead and make sure that everything was ready for the demo.

When you visit a Thistle Hotel, the plush furnishings don't finish at the lift.

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THISTLE HOTELS

An end to the prickly welcome.

Observer

Map reference

A bid to put the Channel Islands on the map as a centre for international business arbitration seems to be making progress.

A local group of the Chartered Institute of Arbitrators formed earlier this year has garnered 45 members with the influential Bailiffs (heads of



COMMON AGRICULTURAL POLICY

Why the pips may not squeak

By John Wyles, Common Market Correspondent



French farmers protesting in Paris against "falling incomes"

PREDICTING the outcome of a major EEC negotiation while it is still in its infancy is usually as risky as betting on whether the sun will shine on Christmas Day. Yet many Community officials and diplomats who are not normally tumbling into political forecasting are already all but certain that the attempt now under way to tether the soaring costs of the Common Agricultural Policy is largely doomed to fail.

This is not to say that the hours of negotiation to be devoted to the subject between now and the EEC summit in December will yield no agreement at all. But a settlement is unlikely to amount to a package of measures which will ensure better balanced agricultural markets and a reduction in the annual growth of CAP costs from the current 30 per cent to single figures. At best the inordinate costly surplus of dairy products may be cut back—but nowhere near eliminated.

Meanwhile, the new cash hungry sectors of the CAP, which

A general desire to protect farm incomes

are largely Mediterranean and include olive oil and wine, will be left more or less free to emerge as the money drains of the future. Such an outcome would scarcely seem to comply with the demand from the EEC heads of government's June meeting in Stuttgart for "effective control of agricultural expenditure" through the full use of available possibilities. Or would it?

Minimal expectations for the negotiations are based partly on the view that the majority of EEC leaders are not looking for a fundamental reform of the CAP. Of course, they want to curb its worst excesses but not in a way which might leave farmers materially worse off, because that might swing the farm vote sharply against them.

All but three heads of gov-

ernment would not be too disturbed to see the CAP dominating the Community's budget for the next decade as it has for the last. The exceptions would seem to be Mr Ruud Lubbers, Prime Minister of the Netherlands; Chancellor Helmut Kohl of West Germany; and Britain's Mrs Thatcher.

The governments led by these fiscal disciplinarians have embarked on the negotiations apparently with a firm will to squeeze the CAP until the pips squeak. At last week's outsider Special Council of Foreign, Finance and Agriculture Ministers, Britain's Chancellor of the Exchequer, Mr Nigel Lawson, even brought with him a draconian plan for putting cash limits on the CAP which most other delegations see as totally unrealistic.

Their rejection of cash limits is borne of a general desire to protect farm incomes which would be threatened by a real economy programme for the CAP.

Significantly, West Germany emerged last week as concerned about maintaining incomes as any of the minimalist governments and this is said to be one good reason why the radical cause may already be lost.

He insisted that the Commission ought to keep open the possibility of price reductions in the dairy and cereals sector

so as to discourage overproduction. Also, said Mr Tugendhat, the Commission needed more convincing ideas for ensuring that the rise in CAP costs was kept below the growth of budget revenues.

The Commission document says that the proposals were fully adopted the rise in CAP spending would be 1.6bn Euro currency units (Ecu) less than it would otherwise have been by 1986-87.

It does not explain how it arrived at this conclusion, nor what CAP spending will otherwise be.

Critics charge that the Commission has leaned over backwards to avoid imposing much of a direct sacrifice on farmers and is seeking too much saving at the expense of consumers and third countries.

Well informed unofficial estimates calculate that more than half of the Commission's first year savings of 2.5bn Ecu would be achieved at the expense of higher prices to the consumer.

This would come through the withdrawal of various consumer subsidies and of those which reduce production costs and through a 600m Ecu a year revenue raising vegetable oil consumption tax. This latter measure would outrage the Americans by hitting their \$4bn a year export of soya to the

EEC. The US would also be hurt by a proposal to hold back their \$430m a year exports of maize gluten, a cereal substitute for animal feed.

Other exporters to the EEC who might find their shipments cut back as a result of the Commission proposals include New Zealand (butter and sheepmeat), Argentina, Australia and Austria.

This shift towards protectionism the Commission argues is needed to balance the sacrifices asked of Community farmers. But the size of these sacrifices has not been made clear, not even in the dairy sector where the proposal for a super levy would have a direct effect on producer incomes.

The levy would be a tax of up to 70 to 80 per cent of the target price for milk on all dairy output above 1981 levels.

Even if this wiped out the post-1981 surplus, the Community would still be producing about 10 per cent more milk than it needed.

The British and the Dutch argue that the Commission is wrong to have abandoned the course it adopted two years ago which provided for a reduction in guaranteed milk prices if 1981 output was exceeded, after allowing for any increase in consumption. Experts argue that such action against prices is much the most effective way of discouraging production and that it is only the same level can only be effective for a one- or three-year period. After that producers themselves will begin to market the surplus in their localities.

If any more convincing evidence is needed of the lack of bite in the Commission's proposals, say the sceptics, it can be sought in Paris where they have already given rise to quiet satisfaction.

Last week M Michel Rocard, France's Minister of Agriculture, gently chided farmers' organisations for branding the Commission's proposals as totally unacceptable. On the contrary, he said, they were a basis for negotiations and were placed "not far from the centre of gravity of the position of member states."

There is no doubt that the French are more minimalist than the British when it comes to changing the CAP—except perhaps the Irish.

This relative cheerfulness in Paris derives from the calculation that the Commission's proposals, where they squeeze at all, will pinch the Gaullist large-scale agriculturalists of northern France while leaving the Socialist-voting producers of the south relatively untouched.

What of the calculation, which is an article of faith in London, that the imminent bankruptcy of the Community will force the minimalists to embrace more radical economies?

It is certainly true that the UK could impose its veto on any increase in the EEC's budget revenues to avoid such bankruptcy until it is satisfied on the contents of the agricultural package. But this would require Mrs Thatcher to fight on two fronts because CAP economies are meant to be part of a general deal, to be settled at the Athens summit in December, which will also provide long-term reductions in Britain's payments to the EEC budget.

The trade-off between a modest programme of change to the CAP and a permanent

A shift towards protectionism by the Community

settlement of the British budget problem is an obvious one for the Commission to seek.

This is because the huge imbalance in Britain's payments to the EEC results from the CAP's domination of the budget—more than 60 per cent of all expenditure—and the fact that Britain finances about 20 per cent of the CAP and receives only 10 or 11 per cent of its expenditure.

A mechanism which permanently settles the British budget problem would leave the UK much less directly concerned about the level of agricultural spending.

If Mrs Thatcher were to do such a mechanism could she really want to block an increase in Community revenues and thus bring the Community to its knees so as to top 1 or 2bn ECU more off CAP spending.

Lombard Public spending—a proposal

By Samuel Brittan

DESPITE a series of squeezes and cuts the British Treasury is still worried that public expenditure commitments are too great. It fears that Britain may face a choice between further spending cuts and increases in the tax burden.

The long-term worry is that increasing life expectancy has not been accompanied by some extension of the period of active life. We all know people who have been forced to retire kicking and screaming, while they were still eager and able to contribute a good deal.

Clearly any change would have to be implemented with humanity and discretion. For instance, those in heavier manual jobs or needing to retire for medical reasons should be exempted from any upward adjustment in the retirement age.

But there is one argument against the proposal which is maddeningly muddled. It is the one that goes: "There are already 3m unemployed. Do you want to add another couple of millions?"

There is not and never has been a fixed number of jobs. When the working population has increased so has the number of jobs, if not in exact proportion. This has been the case in Britain and in every other advanced country.

Excessive wages

One school of thought attributes present high unemployment to defective Government policies and another attributes it to excessive real wages. But to say that unemployment is high because there are too many would-be workers is just a vulgar error, irrespective of one's economic theology.

One does not have to expect perfect policy or a perfect labour market to make the argument for raising the normal retirement age (as incidentally President Ronald Reagan has proposed in the U.S.). With bid rates 2m more elderly people in the labour force will mean 1.4m more jobs, and with good luck it will mean 2.4m. To throw away the contributions of people eager to work for pay which reflects their continuing earning capacity would be folly of the highest order.

The third possibility, which is more promising and has not been given the attention it deserves, is to raise the retire-

Letters to the Editor

Questioning British Steel's forecasting methods

From Dr J. Bray, MP

Sir.—Recently the corporate planning department at British Steel Corporation's head office gave a presentation to Steel Industry Management Association representatives from Ravenscraig, Port Talbot and Llanwern on its methods for forecasting total steel demand. The representatives had good cause for concern. In January Mr Ian MacGregor told the House of Commons select committee on Industry and Trade that BSC had excess capacity of "about two strip mills". The memorandum submitted underlined BSC's production of liquid steel in the then current quarter by an annual rate of 1.8m tonnes, or roughly the capacity of one strip mill.

For the next three months BSC management maintained the recovery from second-half 1982 levels of demand was a flash in the pan. Yet all three strip mills are still producing as much as they can. In June, the last complete non-holiday month, the strip mills produced bottleneck coil at a rate of 92,300 tonnes per week, compared with a named capacity of 93,100 tonnes. The nominal installed capacity BSC claims at Port Talbot and Llanwern is only 89,500 tonnes with all furnaces and equipment working at an output that cannot be maintained. So BSC could not even come close to levels of demand with two strip mills. And manufacturing industry production in the second quarter had only increased 2.2 per cent above its 1982 fourth-quarter trough, with 16.8 per cent still to go to reach

1979 levels. Furthermore, the strip products group was back into profit in the second quarter. BSC has proved hopelessly pessimistic about its UK market, yet on his return Mr MacGregor was still proposing to shut down the Ravenscraig and Carton strip mills in his proposed deal with US Steel. The root of the difficulty lies in BSC forecasting methods.

As confirmed by the presentation to its own sceptical managers, BSC tries to use the Treasury model to produce forecasts of demand, exports, imports, and production for each of the steel-using sectors of the economy, to which it then applies its own relationships to steel demand. When I made the Treasury model available by my amendment to the Industry Act 1975, my intention was that it should be used critically for the purpose for which it is intended in the Treasury, namely the evaluation of macroeconomic policy. As such it has a part to play in every corporate planning department. But it is not the right instrument to use for forecasting steel demand, or any other commodity level forecast.

It has only the most rudimentary characterisation of the supply side, in terms of technical or physical capacities, coefficients and lags, and comparative costs and prices which are relevant to production responses. It is essentially a short-term model useful for establishing the short-term coherence from year to year of a limited macro-economic description of the economy. Like a rubber hosepipe, it can be

When the cat's away...

From the Area Manager, Glasgow/Clyde, South of Scotland Electricity Board

Sir—I refer to Dr A. Scotty's letter of September 6 under the heading "When the cat's away..."

The unsuccessful call on August 11 was the fifth time in successive over a period of 10 months that our meter reader failed to gain access to read Dr Scotty's meter. Experience has taught us that it is in the interest of neither the Board nor its consumers to rely solely on consumers' own readings over such a lengthy period. As a result, the Board's standard procedures for obtaining a reading were used. Board staff telephoned on both August 18 and 19 to fix a date to call on Dr Scotty, but there was no reply. Accordingly, a recorded delivery letter was sent requesting that a date be fixed for the meter reader to obtain access, otherwise it would be necessary to apply for a court warrant.

The Consultative Council has reviewed in some depth the procedures used by the South of Scotland Electricity Board for dealing with matters of this kind and concluded that its procedures were operated in a fair and understanding way.

Dr Scotty says that he left the keys of his flat in case access was required, but when the meter reader called at his address on August 11 no neighbour offered to open the flat. If we know where keys can be collected, the meter reader can be instructed accordingly, but in this case we received no such notification. If, in future, Dr Scotty wishes to avail himself of this service, which is provided in the interests of our consumers, he should provide us with the necessary information.

D. Simpson,
75 Waterloo Street,
Glasgow.

Duty-free shops

From Mr J. Bourlet

Sir—When one crosses the U.S./Canada border between Seattle and Vancouver, duty free goods are a very reasonable price—avoiding the "hefty premium" rightly criticised by B. G. W. Jamieson.

The reason seems to be that on either side of the road approaching customs, and within sight of those officials, there are several shops competing for business. There may well be "free entry" for other prospective vendors of duty free goods.

James Y. Bourlet,
26, West Square, SE1.



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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Market bounds ahead following another unexpected M1 dip

SPARE a thought for the back-room boys in the U.S. brokerage firms whose job it is to predict the weekly U.S. money supply figures. After their performance over the last month there are more than a few who will be wondering whether they should look for another job.

For four weeks now the markets' estimates of the weekly M1 money supply figures, which are released just before tea-time on Friday afternoon, have been hopelessly wrong. As a result the last half

more emphasis on M2 and M3 which have been well within their target ranges for some time, the bond market has had a fixation with the erratic weekly M1 figures. But now that the latter is comfortably within the Fed's 5 to 9 per cent target range, market analysts may be able to relax a little.

The latest figures appear to remove fears that the Fed might be tempted to tighten monetary policy in the short term following the slight tightening of mid July. U.S. Treasury officials believe getting plain and simple that the economy is slowing to a more moderate pace and this week's economic data could well provide them with even stronger evidence that their tighter money policy is having the desired effect.

Tomorrow's August retail figures could show a small drop from the July figures and Thursday's industrial production statistics will also be monitored closely by the market. After rising by 1.8 per cent in July, the market is looking for a sharp slowdown in August with analysts talking of an increase of between 0.4 per cent and 0.8 per cent.

Assuming the economic data underpins the growing evidence that the economy is slowing down, analysts are still divided on how they feel the Fed might respond. The more optimistic believe the Fed could soon loosen its grip on monetary policy. There are good political reasons why recovery should not be choked off too soon and internationally the very high level of U.S. interest rates in real terms continues to exacerbate seriously the problems of the world's most heavily indebted countries.

But other analysts are still worried about the long term prospects for the federal budget. Aubrey Lanston in its latest weekly market letter notices that the persistence of structural federal budget deficits in the current recovery will clash against recovery related increases in private credit demands.

Although the Fed has repeatedly stressed that it places

U.S. INTEREST RATES (%)

	Week to Week to Sept 1 1983
Fed funds w/e 1983	9.44
Three-month CDs ...	8.68 8.75
Three-month T-bills ...	9.18
30-year fixed rate ...	11.73 11.91
AAA Corporate ...	12.75
AAA Industrial ...	12.75 12.88

Source: Salomon Brothers (estimates). In the week ended August 31 M1 fell by \$2bn to \$313.3bn.

hour of trading has seen wild swings in U.S. bond prices.

Last Friday was no exception. For the second week running, the analysts had been predicting a hefty increase in M1. At the start of the week some estimates had ranged up to \$5bn, but by Friday these had mostly been trimmed back to \$1bn or so.

Then come the figures — a surprise \$2bn drop in M1 — and for the next half hour there was chaos in both the credit and foreign exchange markets. U.S. bond prices jumped by up to two points with the Treasury long bond moving back above 104 and the U.S. dollar fell heavily against other currencies, as forex dealers concluded that the news ruled out any hope of higher U.S. interest rates.

For three out of the last four weeks, the U.S. credit markets have been surprised by good money supply figures. And with the release of the monthly M2 and M3 figures, all three measures are in the required target range for the first time in a year.

Although the Fed has repeatedly stressed that it places

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR STRAIGHTS

Issued	Bid	Offer	day	week	Yield
Amax O/S Fin. 10% '90	100	92	93	-0%	11.97
Blk. of Amer. 3% '84 XW	100	105	85	0	8.44
Blk. of Toky. Hd. 10% '90	100	105	85	0	12.47
Blk. Corp. 10% '90	100	105	85	0	11.43
CCCE 11% '97	100	92	93	0	12.92
CIBC 11% '90	75	90	91	0	13.14
Chase 11% '90	75	90	91	0	13.14
Coca Cola 10% '90	100	92	93	0	11.39
Cr. Suisse Bah. 10% '90	100	92	93	0	11.78
Credit Suisse Crd. 10% '88	100	105	94	0	11.52
Dan Narsil Crd. 11% '92	100	105	94	0	11.52
Du Pont 11% '90	100	92	93	0	11.57
EDC 11% '90	75	90	91	0	12.19
Enserch Fin. 11% '93	100	92	93	0	11.42
Fin. Corp. 10% '90	100	92	93	0	11.42
Gan. Cred. Crd. 8% '91	100	90	91	0	12.90
GMAC O/S Fin. 10% '90	100	95	96	0	11.63
Hanover Corp. 10% '90	100	95	96	0	12.70
Ind. Fin. 10% '90	100	95	96	0	11.75
Japan Air Lines 10% '92	100	90	91	0	12.25
J. P. Morgan 11% '93	100	92	93	0	12.32
Lever 10% '90	100	92	93	0	12.04
LTCB 10% '90	100	91	92	0	12.80
Morrill Lynch 10% '90	100	92	93	0	12.87
Prudential Corp. 10% '90	100	90	91	0	11.67
Prudential O/S 12% '92	100	94	95	0	11.49
Prudential O/S 12% '93	100	94	95	0	11.49
Rushmore Corp. 10% '90	100	92	93	0	12.00
Mitsubishi Corp. 10% '90	100	94	95	0	11.80
Mitsubishi Fin. 11% '90	100	94	95	0	12.63
Nissan Credit 10% '90	100	92	93	0	12.25
Ontario Hydro 10% '90	100	92	93	0	11.88
Ontario Hydro 10% '92	100	92	93	0	12.00
Prudential Corp. 12% '90	100	94	95	0	12.24
Prudential O/S 12% '93	100	94	95	0	12.00
Prudential O/S 12% '94	100	94	95	0	11.90
Prudential O/S 12% '95	100	94	95	0	11.88
Saskatchewan Fin. 10% '90	100	92	93	0	12.42
S. Cal. Edison 10% '90	100	94	95	0	11.88
Quintimo Fin. 10% '90	100	91	92	0	12.00
Utility Credit Corp. 10% '90	100	92	93	0	12.25
Texaco Capital 9% '90	100	92	93	0	11.38
USIS 10% '88	100	94	95	0	11.08
USIS 11% '90	100	91	92	0	12.00
Westinghouse Fin. 10% '90	100	92	93	0	10.88
World Bank 10% '90	100	92	93	0	12.21
World Bank 10% '92	100	92	93	0	12.21
World Bank 11% '93	100	92	93	0	12.21
World Bank 11% '94	100	92	93	0	12.21
World Bank 11% '95	100	92	93	0	12.21
World Bank 11% '96	100	92	93	0	12.21
World Bank 11% '97	100	92	93	0	12.21
World Bank 11% '98	100	92	93	0	12.21
World Bank 11% '99	100	92	93	0	12.21
World Bank 11% '00	100	92	93	0	12.21
World Bank 11% '01	100	92	93	0	12.21
World Bank 11% '02	100	92	93	0	12.21
World Bank 11% '03	100	92	93	0	12.21
World Bank 11% '04	100	92	93	0	12.21
World Bank 11% '05	100	92	93	0	12.21
World Bank 11% '06	100	92	93	0	12.21
World Bank 11% '07	100	92	93	0	12.21
World Bank 11% '08	100	92	93	0	12.21
World Bank 11% '09	100	92	93	0	12.21
World Bank 11% '10	100	92	93	0	12.21
World Bank 11% '11	100	92	93	0	12.21
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World Bank 11% '14	100	92	93	0	12.21
World Bank 11% '15	100	92	93	0	12.21
World Bank 11% '16	100	92	93	0	12.21
World Bank 11% '17	100	92	93	0	12.21
World Bank 11% '18	100	92	93	0	12.21
World Bank 11% '19	100	92	93	0	12.21
World Bank 11% '20	100	92	93	0	12.21
World Bank 11% '21	100	92	93	0	12.21
World Bank 11% '22	100	92	93	0	12.21
World Bank 11% '23	100	92	93	0	12.21
World Bank 11% '24	100	92	93	0	12.21
World Bank 11% '25	100	92	93	0	12.21
World Bank 11% '26	100	92	93	0	12.21
World Bank 11% '27	100	92	93	0	12.21
World Bank 11% '28	100	92	93	0	12.21
World Bank 11% '29	100	92	93	0	12.21
World Bank 11% '30	100	92	93	0	12.21
World Bank 11% '31	100	92	93	0	12.21
World Bank 11% '32	100	92	93	0	12.21
World Bank 11% '33	100	92	93	0	12.21
World Bank 11% '34	100	92	93	0	12.21
World Bank 11% '35	100	92	93	0	12.21
World Bank 11% '36	100	92	93	0	12.21
World Bank 11% '37	100	92	93	0	12.21
World Bank 11% '38	100	92	93	0	12.21
World Bank 11% '39	100	92	93	0	12.21
World Bank 11% '40	100	92	93	0	12.21
World Bank 11% '41	100	92	93	0	12.21
World Bank 11% '42	100	92	93	0	12.21

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices September 2

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page A

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 2

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 2 per cent or more has been paid, the year's high-low range and dividend are both adjusted.

-
+ dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

+ 3 a-dividend also extra(s) b-annual rate of dividend plus stock dividend c-lower rates of return than b

+ stock dividend. c-liquidating dividend. ctd-called d-new year low e-dividend declared or paid in preceding 12 months g-dividend in Canadian funds, subject to 15% non-residence tax

+ 4 dividend declared after split-up or stock dividend; - dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting; k-standard dividend if there is no other figure.

+ $\frac{1}{2}$ recent meeting R-dividend declared or paid this year, an accumulated issue with dividends in arrears n-new issue in the past 52 weeks. The high-low range begins with the start of trading and ends the day before the dividend date.

- $\frac{1}{2}$ day delivery. P/E—price-earnings ratio r—dividend declared or paid in preceding 12 months, plus stock dividends s—stock split. Dividends begin with date of ex-dividend date. Earnings per share based on the sum of earnings declared or paid in preceding 12 months plus stock dividends.

-5- dividends begins with date of spin-off 55.5% dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date u-new yearly high y-trading history will be used.

-
-
-
- training named vi-in bankruptcy or receivership or being re-
organised under the Bankruptcy Act, or securities assumed by
such companies wd-when distributed wi-when issued wh-

- $\frac{1}{2}$ with warrants x-ex-dividend or ex-rights xdr-ex-distribution
- $\frac{1}{4}$ w-without warrants y-ex-dividend and sales in full yield-yield
z-sales in full

100-100000

WORLD STOCK MARKETS

Indices

NEW YORK

DOW JONES

	Sept. 5	Sept. 6	Sept. 7	Sept. 8	Sept. 9	1983	Since C'mpl'tn
	9	6	7	8	9	High	Low
AUSTRIAN	1,080	1,080	1,080	1,080	1,080	1,080	1,080
Credit Austria	768.5	752.9	755.7	755.4	755.6	755.6	755.6
Metals & Min.	577.1	608.8	597.5	595.5	597.1	597.1	597.1
Metals & Min.	186.6	186.6	186.6	186.6	186.6	186.6	186.6
H'ly Indus.	70.98	70.75	70.85	70.92	70.73	70.85	70.92
Transport.	569.00	572.50	572.47	573.50	573.50	573.50	573.50
Utilities.	151.17	151.17	151.30	151.30	151.30	151.30	151.30
Trading Vol.	77,359	75,200	94,240	87,500	59,300	76,120	—
Day's high	196.74	196.74	196.74	196.74	196.74	196.74	196.74
Ind Tendanc.	151.12	151.12	151.12	151.12	151.12	151.12	151.12
Injuct'l div. yield %	4.57	4.66	4.66	4.66	4.66	4.66	4.66

STANDARD AND POOR'S

	Sept. 5	Sept. 6	Sept. 7	Sept. 8	Sept. 9	1983	Since Cmp'tn
	9	6	7	8	9	High	Low
Indust'l...	188.48	189.45	189.55	189.52	189.42	189.45	189.42
Comp'nts...	188.92	187.92	187.99	187.89	187.89	187.92	187.89
Instnd'l div. yield %	5.89	5.98	4.06	5.94	5.98	5.98	5.98
Indust'l P/E ratio	14.58	14.32	14.08	9.00	—	—	—
Long Dov. Bond yield	11.61	11.86	11.40	11.96	—	—	—

N.Y.S.E. ALL COMMON

	Sept. 5	Sept. 6	Sept. 7	Sept. 8	Sept. 9	1983	Since Cmp'tn
	9	6	7	8	9	High	Low
Issues Tradcd...	1,929	1,902	1,895	1,895	1,895	1,895	1,895
Fails...	762	762	762	762	762	762	762
Unchanged...	415	378	462	462	462	462	462
New Highs...	5	4	5	7	6	6	6
New Lows...	1,902	1,895	1,895	1,895	1,895	1,895	1,895

MONTRÉAL

	Sept. 5	Sept. 6	Sept. 7	Sept. 8	Sept. 9	1983	High	Low
	9	6	7	8	9	High	Low	
Industrial...	455.85	455.85	455.85	455.85	455.85	455.85	455.85	455.85
Comprined...	482.79	451.88	450.54	452.14	451.88	452.14	452.14	452.14

TORONTO

	Sept. 5	Sept. 6	Sept. 7	Sept. 8	Sept. 9	1983	High	Low
	9	6	7	8	9	High	Low	
Composite...	237.08	236.1	236.2	236.1	236.2	236.2	236.2	236.2

NEW YORK ACTIVE STOCKS

	Sept. 5	Sept. 6	Sept. 7	Sept. 8	Sept. 9	1983	Change
	9	6	7	8	9	High	Low
Stocks Closing	1,929	1,902	1,895	1,895	1,895	1,895	1,895
Indust'l...	1,929	1,902	1,895	1,895	1,895	1,895	1,895
Review...	1,222.100	313	+ 4	+ 4	+ 4	1,222.100	313
Refiner...	850.800	850.800	850.800	850.800	850.800	850.800	850.800
Nestle U...	971.500	971.500	971.500	971.500	971.500	971.500	971.500

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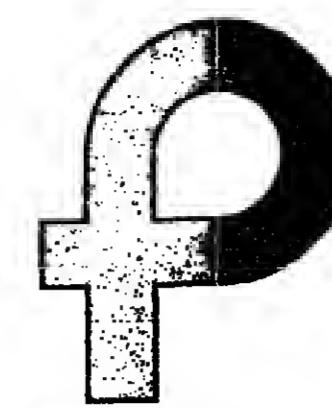
	12 Month	Prev.	P/S	Stck	Div.	Yld.	P/E	100s	High	Low	Stock	Div.	Yld.	100s	High	Low	Stock	Div.	Yld.	100s	High	Low	Stock	Div.	Yld.	
	High	Low	Stck	Div.	Yld.	E	100s	High	Low	Stock	Div.	Yld.	100s	High	Low	Stock	Div.	Yld.	100s	High	Low	Stock	Div.	Yld.		
Continued from Page 22	44	112	Rockway	1,26	1.25	55	264	365	324	1,26	1.25	55	264	365	324	1,26	1.25	55	264	365	324	1,26	1.25	55	264	365
	36	122	Rogers	1,24	1.25	55	264	365	324	1,24	1.25	55	264	365	324	1,24	1.25</td									

Copies of this prospectus, having attached thereto the documents specified herein, have been delivered to the Registrar of Companies for registration. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary Shares of Flextech p.l.c. in the United Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. This document includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purposes of giving information with regard to Flextech p.l.c. The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether in fact or opinion. All the Directors accept responsibility accordingly. The procedure for application is set out at the end of this document.

The Application List for the Ordinary Shares now being issued will open at 10.00 am on 15th September 1983 and may be closed at any time thereafter.

FLEXTECH p.l.c.

(Incorporated in England under the Companies Acts 1948 to 1967, Registered No. 1190025)



Issue of 4,000,000 Ordinary Shares of 10p each at 140p per share payable in full on application underwritten by

Investors in Industry Corporate Finance Limited

Directors

Arthur John Butterworth (*Chairman*)
Peter John Smith (*Deputy Chairman*)
Robert George Johnson, FCA (*Managing Director*)
Lieutenant-General Sir Napier Crookenden, KCB, DSO, OBE, DL
Duncan John Lloyd Fitzwilliams
Lawrence Victor Dolman Tindale, CBE, CA, CBIM
all of 14 King Street, London EC2V 8EA

Secretary and Registrar

C. N. Services Limited
57 London Wall London EC2M 5TP

Issuing House

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91 Waterloo Road London SE1 8XP

Stockbrokers

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12 Tokenhouse Yard London EC2R 7AN

Auditors and Reporting Accountants

Spicer and Pegler *Chartered Accountants*
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56-60 St Mary Axe London EC3A 8BJ

Solicitors to the Issue

Linklaters & Paines
Barrington House

59-67 Gresham Street London EC2V 7JA

Solicitors to the Company

Slaughter and May
35 Basinghall Street London EC2V 5DB

Principal Bankers

Williams & Glyn's Bank plc
67 Lombard Street London EC3P 3DL

Receiving Bankers

Williams & Glyn's Bank plc
New Issues Department

67 Lombard Street London EC3P 3DL

Share Capital

Authorised	Issued and now being issued fully paid
£2,350,000	In Ordinary Shares of 10p each £1,800,448

The Ordinary Shares now being issued will rank pari passu in all respects with the Ordinary Shares of Flextech p.l.c. already in issue.

Indebtedness

Apart from intra-group indebtedness, as at 26th August 1983, Flextech p.l.c. and its subsidiaries had no loan capital (including term loans) outstanding or created but uninsured, nor any mortgages, charges, other borrowings or indebtedness. In the nature of borrowing, including bank overdrafts and liabilities under acceptances or acceptance credits, hire purchase commitments or guarantees or other material contingent liabilities.

Definitions

In this document, the following expressions have the following meanings:

- "Flextech" Flextech p.l.c.
- "Group" Flextech p.l.c. and its subsidiaries
- "IFP" L'Institut Français du Pétrole
- "Coflexip" Coflexip S.A. and its subsidiaries
- "Flexinvest" Flextech-Flexinvest et Cie
- "Expro" Exploration and Production Services (Holdings) Limited and its subsidiaries
- "Flexservice" Flexservice N.V.
- "Foreflex" Foreflex S.A.
- "Norech" Norech Surveys (Canada) Inc.
- "AED" Advanced Energy Dynamics, Inc.
- "ICFC" The ICFC Division of Investors in Industry plc

Introduction

In 1974, L'Institut Français du Pétrole approached Cazenove & Co. with a view to seeking UK investment in new businesses and ventures connected with the French energy industry. Following this approach, Flextech was formed to take advantage of opportunities offered by IFP and to seek energy-related investments from other sources. IFP had been created by the French Government in 1945 to initiate and conduct research into projects for the development of French industrial techniques in the petroleum industry.

The association with IFP resulted in Flextech making its first investment through a subscription for a minority participation in a French company, Coflexip S.A., which had been established in 1971 to manufacture and supply flexible pipe for the international oil industry.

Flextech now has an effective 13.9% interest in the issued share capital of Coflexip and is also entitled, through Flexinvest, to receive a proportion of the royalties payable by Coflexip to IFP under a licence agreement giving Coflexip the right to manufacture and market the flexible pipe.

Flextech's other main investment is a holding of 26.7% of the issued ordinary share capital of Exploration and Production Services (Holdings) Limited which is the UK holding company of a group formed in 1973. This investment was made in 1979 following an introduction from ICFC, which has an interest in Expro of the same size. Expro provides specialised wireline and well-testing services, petroleum engineering, consultancy, oil field production management and production logging services to the oil and gas industries.

Details of these and Flextech's other investments are described under "Investments" below.

Investment Policy

The policy of Flextech is to invest in energy-related businesses and ventures, normally through minority interests. Investments may be in established businesses or in start-up companies, including those exploiting new technologies, and are made wherever attractive opportunities occur. To date, investments have been made in the United Kingdom, France, the USA and Canada.

It is Flextech's policy to be represented on the Boards of companies in which it is invested and to participate in the making of policy decisions. Where possible, Flextech seeks to achieve related company status (see Accounting Policies in Appendix I) for its investments. It is not Flextech's policy to take legal or management control of any company in which investments are made. The Board maintains flexibility as to the amount it will invest in any one company or venture but not more than 20% of Flextech's gross assets will be invested in any one new investment.

It is the Board's policy to hold investments for the long term and there is no present intention to realise any of Flextech's principal assets.

Dividend Policy

The Directors intend recommending payment of dividends when Flextech's distributable reserves are, in their opinion, sufficient to enable the recommended level of dividend to be at least maintained in subsequent years. Taking into account a shortfall of distributable reserves of £264,537 at 31st May 1983, the Directors do not expect to be in a position to recommend the payment of a dividend in respect of the current year. This shortfall results from provisions for losses on investments having been charged to distributable reserves. Although surpluses on the realisation of investments can be offset against such losses, under Flextech's Articles of Association these surpluses may not be distributed by way of dividend.

It should be noted that a significant proportion of the Group's profits represents its share of the profits of related companies of which only a small part is currently received in the form of cash dividends and therefore credited to Flextech's distributable reserves.

Risk Factors

Flextech invests in both established businesses and in start-up companies, including those exploiting new technologies. Investment in start-ups and new technologies carries an inherently high degree of financial risk and it may be necessary to invest further funds at a later stage in order to maintain the viability of an enterprise or to realise its full potential. Since a high proportion of Flextech's capital is invested overseas, fluctuations in exchange rates may have a material effect on future earnings and asset values.

At present, the Group's profits are substantially derived from two companies on whose performance its earnings are therefore heavily dependent.

SUMMARY

The following selected information is derived from the full text of this document and must be read in conjunction with the text.

Business

Flextech invests in energy-related businesses and ventures, including those exploiting new technologies. It seeks to obtain representation on the Boards of companies in which it is invested, to participate in the making of policy decisions and, where possible, to obtain related (assisted) company status for its investments.

Flextech's two main investments are in Coflexip, a French manufacturer of flexible pipe for the International oil industry, and in Expro, a UK company which provides specialist petroleum engineering and production field services, also for the International oil industry.

In addition, Flextech is entitled, through Flexinvest, to receive a proportion of royalties paid on sales of Coflexip's flexible pipe.

Profit record and earnings per Ordinary Share

	Years ended 31st May	1979	1980	1981	1982	1983
	£'000	£'000	£'000	£'000	£'000	£'000
Royalties and other income less operating and other expenses	130	133	163	172	186	
Share of profits in related companies	157	136	319	526	991	
Profit before taxation and extraordinary charges	287	289	482	698	1,177	
Earnings per Ordinary Share of 10p	1.4p	1.1p	3.4p	6.1p	6.7p	

Note: A significant proportion of the Group's profits represents its share of the profits of related companies of which only a small part is currently received in the form of cash dividends.

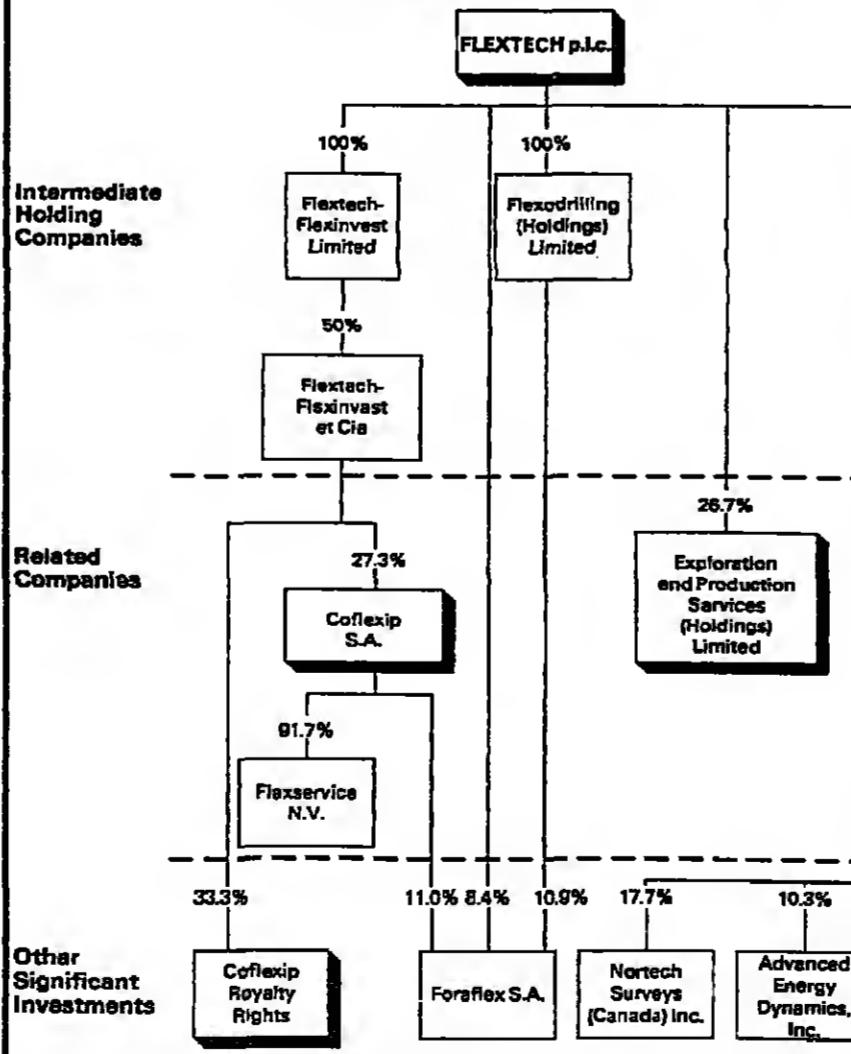
Issue statistics

	Historic	Adjusted*
Earnings per Ordinary Share of 10p		
(a) on actual tax charge	6.7p	6.0p
(b) on nominal 52% tax charge	5.1p	4.9p
Price Earnings ratio		
(a) on actual tax charge	20.8p	23.3p
(b) on nominal 52% tax charge	27.5p	28.6p
*The adjustments made to the historic figures are set out in the section "Profits and Earnings per Share".		
Number of Ordinary Shares of 10p in issue and to be issued	18,004,485	
Market capitalisation at the issue price	£25.2 million	
Net asset value per Ordinary Share of 10p as at 31st May 1983	B2.6p	
adjusted for the net proceeds of the issue	nil	
Current dividend yield		

Issue proceeds

The net proceeds of the issue, which are estimated to amount to approximately £5 million, will be applied towards the making of further investments.

GROUP STRUCTURE



Investments

All Flextech's investments are in unlisted companies and a summary of the option and pre-emption rights in respect of its principal investments is set out in paragraph 7 of Appendix III.

Flexinvest

Through a wholly owned UK subsidiary, Flextech-Flexinvest Limited, Flextech owns 50% of the issued share capital of Flexinvest, the balance being owned as to 25% by IFP, 22.9% by the Société Générale group and 2.4% by the Banque Générale du Phénix. The cost of this investment was FF 3,160,000 which was invested in Coflexip in 1975. Flextech has also outstanding loans to Flexinvest totalling FF13.5 million which have been applied in making further investments in Coflexip. These loans are repayable between 1984 and 1989 but discussions are taking place which might lead to their replacement in part by subscriptions for additional share capital.

Flexinvest is a société en nom collectif ("SNC") established and managed in France. There is no exact equivalent in English law to this type of company since, although it has a separate legal personality from that of its members, they may be jointly and severally responsible for its liabilities and individually assessable to taxation on its profits. In particular, each member may be liable to third parties in respect of obligations undertaken by the management of the SNC provided they are within the objects set out in its statutes. It is for this reason that Flextech's interest is held through a wholly owned subsidiary. Under its statutes, Flexinvest is to be dissolved in 2006 unless its members agree to extend its life, in accordance with those statutes.

The principal assets of Flexinvest comprise a 27.3% shareholding in Coflexip acquired between 1975 and 1983 for a total cost of approximately FF33 million and the right to participate in royalties payable by Coflexip to IFP which are described below. The distribution policy of Flexinvest is reviewed annually by its members and the recent practice has been to distribute approximately 75% of its profits.

Coflexip

Apart from Flexinvest, the shareholders in Coflexip are IFP (23.7%), Société Nationale Elf Aquitaine (22.2%), Compagnie Générale des Voitures (10.8%), and USINOR (10.0%) which are all controlled by the French Government, and Uganda Management Company (6.0%), which is part of a Norwegian shipping group.

Coflexip was established in 1971 to manufacture and market to the International oil industry a flexible pipe which had been developed and tested by IFP. The flexible pipe, made of steel and plastic to varying specifications, is produced in diameters ranging from one inch to 16 inches and in lengths up to several kilometres. It is used mainly for flowlines and water injection lines in the offshore production of oil and gas. Flowlines are used for carrying oil and gas from sub-sea well-heads to surface production facilities and between such facilities. Coflexip pipe is also used in short lengths for other oil field services, particularly those related to drilling. Although more expensive to produce than conventional rigid pipe, the advantages of flexible pipe are that it can be manufactured in longer unit sections and is easier to lay and bury, especially in deep water and close to existing production facilities. Coflexip is used in most oil producing areas including Brazil, the Middle East, the North Sea, the West coast of Africa, the Mediterranean, India, the Far East and the USA. Coflexip has not restricted its activities solely to the manufacture of flexible pipe but also provides specialist engineering and installation services. In line with this policy, Coflexip assisted in the formation of Flexservice N.V. in 1976 and took up a 20.5% interest, increasing its interest to 50% in December 1981 and to 51.7% in July 1982. Flexservice operates four vessels which lay and bury flexible pipe and electric cable and provide other services offshore. One of these vessels, wholly owned by Flexservice, is on charter to Petrobras, the Brazilian state-owned oil company, until January 1985. Two other vessels currently operate in the Middle East on short-term charter. Flexservice owns 35% of one of these and has a lease on the other with an option to purchase. The fourth vessel is chartered by Flexservice, but will be returned to its owners following expiry of the charter on 25th September 1983. Coflexip, which employs approximately 1,050 people, has a factory on a site comprising approximately 11 hectares at Le Treh on the Seine near Rouen with a deep water wharf providing ocean-going vessels with direct access. Although a 24-hour, seven day week is currently being worked, the existing maximum production capacity at Le Treh of 200 kilometres of flexible pipe per annum is insufficient to meet current demand. Production for 1983 is budgeted at 350 kilometres and is being met by sub-contracting part of the production process. In order to improve efficiency, the factory at Le Treh is being extended to a maximum of 370 kilometres per annum and enable additional large diameter pipe to be manufactured. This extension is expected to be fully operational by the middle of 1984.

At the invitation of Petrobras, Coflexip is considering the possibility of establishing a production facility in Brazil which it believes

2 FLEXTECH p.l.c.



Registered in England under the Companies Act 1963 or 1981, Registered No. 102022

Flextech's share of Coflexip's profits is based on its effective interest in Coflexip's equity in each of Coflexip's financial years; the interest was 9.2% throughout the year ended 31st December 1982. Accordingly, the Group's results for the year ended 31st May 1983 include only 9.2% of Coflexip's profits for the year ended 31st December 1982, although the share to be included in the current financial year will reflect the increase in the interest to 13.8% in March 1983.

Further financial information relating to Coflexip is set out in Appendix II.

Royalty Rights

Flexinvest is entitled to one-third of the royalties payable to IFP under a licence agreement between IFP and Coflexip granted in respect of the manufacture of the flexible pipe. The royalties payable by Coflexip are calculated at the rate of 5% on the invoiced price (excluding cost of the flexible pipe supplied to customers) and on the repair and refurbishment of such pipe. In the event of IFP granting further licences to Coflexip or any third party for the same purposes, Flexinvest will be entitled to receive a similar proportion of any royalty payments.

The royalties attributable to the Group in its last five financial years were as follows:

Years ended 31st May				
1979 £'000	1980 £'000	1981 £'000	1982 £'000	1983 £'000
100	133	149	204	310

IFP has undertaken to re-invest an amount equal to at least one half of the royalties paid by Coflexip in further research and development of flexible pipes.

Expro

Flextech owns 26.7% of the equity share capital of Expro which was acquired in 1979 for £166,667. Flextech also owns 500,000 12% Cumulative Redeemable Preference Shares of £1 each and £282,051 17% Loan Stock. 1984 is due at 1st IFC and London Trust PLC have similar holdings and the balance of the equity share capital is held by members of Expro's management.

Expro provides a range of specialised technical services to the oil industry, covering both the exploration and production phases of oilfield activity. These include wireline and well-testing, petroleum engineering consultancy, oilfield production and production logging services.

From its U.K. bases in Great Yarmouth, Aberdeen and Reading, Expro has expanded its operations internationally with operational bases established in Holland, Denmark, Egypt, Libya, Tunisia, Thailand and Malaysia and now has 515 employees. Nearly all the major international oil companies appear on Expro's customer list.

Well-testing, reservoir engineering, laboratory studies and, to some extent, wireline services are required for the evaluation of discovery and appraisal wells following drilling operations both on and offshore. The data gathered from these operations enables the operating company to formulate its investment plans for development drilling and the design, purchase and installation of producing facilities.

When wells are drilled for production, wireline services are required on a continuous basis for the installation and maintenance of sub-surface equipment inside the well bore. The wireline technique, which uses tools and instruments suspended on high tensile steel wire, is also necessary for the periodic measurement of pressure changes in the producing formation, the sampling of reservoir fluid and for the survey of the well tubing for corrosion. Expro has extended its wireline services into production logging to provide a record of flow characteristics from the reservoir.

Expro is currently the largest wireline contractor operating in the U.K. North Sea sector, providing its services on a long term contract basis to BP in the Forties and West Sole fields, Shell in the Cormorant and Dunlin fields, British in the Thistle field and Phillips in the Maureen field.

For the provision of well-testing, wireline and production logging services Expro supplies specialised equipment, together with experienced field operating staff when required. In 1979 Expro established a reservoir engineering laboratory in Reading to provide an independent U.K. source of Pressure/Volume/Temperature analyses which offers a full range of studies on oil, gas and gas condensates. A mobile laboratory has been developed and equipped to offer these facilities locally or at the well site. Expro also provides consultant reservoir engineers and petroleum engineers to operating companies on contract.

Expro has over 200 field staff contracted on a long term basis in the North Sea and overseas providing production services. Whilst the majority of these staff are employed on offshore production platform operations and maintenance, Expro's production services have been expanded to include the entire production management of oilfields. In 1982 Expro was awarded an important contract by Thai Shell Exploration and Production Company for the equipment design and procurement and initial operation of the Sirkha oilfield, north of Bangkok. In 1983 Expro was awarded the contract for the management of the Duyong gasfield off the Malaysian coast by Petronas Caragali, the operating subsidiary of the Malaysian state oil company.

Expro is the only wholly British owned company to provide such a range of services and was awarded the Queen's Award for Export Achievement in 1977 and 1981.

The turnover and profits of Expro in its last five financial years were as follows:

Years ended 31st March				
1979 £'000	1980 £'000	1981 £'000	1982 £'000	1983 £'000
Turnover	3,658	4,680	7,099	12,256
Profit before taxation	324	414	637	1,765

A major part of Expro's income is invoiced in US dollars and it is Expro's policy to sell forward for sterling 50% of anticipated receipts. Further financial information relating to Expro is set out in Appendix II.

AED

Flextech owns 10.3% of the present issued share capital of AED which was acquired in June 1983 for a consideration of US\$800,000. AED, incorporated in 1978 and based near Boston, Massachusetts, had since then been developing an electrostatic process for cleaning bituminous coal. This process removes impurities which, when burnt with coal, are ash producing and, in the case of sulphur, turn to sulphur dioxide, a major cause of atmospheric pollution. The potential economic significance of AED's process is that it provides a method of improving the utilisation of coal-fired boilers by reducing the ash content of fuel burnt and by increasing the types of coal that can be used. A working laboratory model has been built and successfully tested and a full-scale demonstration unit is expected to be operational by the end of November 1983.

Nortech

Flextech owns 17.7% of the equity share capital of Nortech which was acquired in March 1983 for a consideration of Can.\$660,000. Nortech was established to enable the management of the Shaletech division of Shall Canada Limited to acquire the principal assets and goodwill of that division, the business of which was founded in 1968. The divestment by Shall Canada Limited was in pursuance of a policy to dispose of activities outside its main oil and gas business. By employing advanced technology using satellites, Nortech provides geographical positioning control for surveys and for the accurate siting of offshore rigs. These services are provided principally to companies in the oil and gas industries and to Canadian and other government agencies. Nortech has established a research and development division to develop its existing technology and to extend its range of products and services. Two new products are currently being developed, a laser-based, geographical contouring system and a low cost portable satellite-linked receiver system.

The shares in Nortech initially carry no voting rights but it has been agreed that Nortech should use its best endeavours to convert such shares into voting shares once all requisite approvals from the Canadian Foreign Investment Review Agency have been applied for and obtained.

Foraflex

Flextech and a wholly owned subsidiary, Flexdrilling (Holdings) Limited, together own 19% of the equity share capital of Foraflex in which Coflexip has a holding of 11%. Flextech's initial investment of £97,624 was made in March 1977 and further shares were acquired between March and June 1978 principally through the acquisition of the issued share capital of Flexdrilling (Holdings) Limited and in consideration for the issue of 333,894 Ordinary Shares of 50p each in respect of new shares for £153,576 in cash. Foraflex was established in 1973 to develop and exploit a new drilling technique invented by IFP and which for the first time necessitated the use of flexible pipe. Although some of the advantages of this drilling system were proved after test programmes in the Groningen gasfield in Holland, certain technical problems remained and these, together with the postponement of a major project in Canada, resulted in its development being suspended in late 1980, further expenditure not being considered justified. The Group's investment in Foraflex has been written down to £48,500 representing its estimated net realisable value.

Others

Flextech has invested a total of £56,000 in two other investments, namely Charlton Thermosystems Limited and Progressive Production Technology S.A., both of which proved unsuccessful and have been written off in full. Charlton Thermosystems Limited is a UK company which developed a new form of electrical heating system and Progressive Production Technology S.A. provided sub-sea engineering services.

Profits and Earnings per Share

The following table is derived from the Accountants' Report set out in Appendix I:

Years ended 31st May				
1979 £'000	1980 £'000	1981 £'000	1982 £'000	1983 £'000

Royalties and other income less operating and other expenses

130	133	163	172	186
157	136	319	526	991

Share of profits in related companies

287	269	482	668	1,177
(166)	(175)	(186)	(165)	(443)

Group profit before taxation

121	94	286	533	734
(12)	(343)	(161)	(30)	—

Taxation

287	269	482	668	1,177
(166)	(175)	(186)	(165)	(443)

Profit before extraordinary charges

109	(249)	135	503	734
(14)	—	—	—	—

Dividend

95	(249)	135	503	734
95	(249)	135	503	734

Retained profit/(loss)

30	(186)	(180)	5	56
65	(54)	315	498	678

Retained profit/(loss) in:

Flextech	30	(186)	(180)	5	56
Subsidiaries, Flexinvest and related companies	65	(54)	315	498	678

Earnings per Ordinary Share of 10p

1.4p	1.1p	3.4p	6.1p	6.7p
95	(249)	135	503	734

Note:

(i) The dividends paid or payable to the Group by related companies and incorporated in the financial statements of each of the years ended 31st May 1979 to 1983 have been as follows:

	1979 £'000	1980 £'000	1981 £'000	1982 £'000	1983 £'000
Coflexip	35	30	34	23	31
Expro	—	—			

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FLEXTECH p.l.c.


(Incorporated in England under the Companies Act 1963 as 1962, Registered No. 17492)

(viii) Earnings per Ordinary Share of 10p

The earnings per share have been calculated on the basis of profit before extraordinary charges and the weighted average of the number of shares in issue during each financial year, after adjusting for issues of shares for non-cash considerations. For the purpose of this calculation it has been assumed that the ordinary shares of 50p each had been subdivided into shares of 10p each prior to 1979 (see (ii) below) end, thus, the numbers of shares deemed to have been in issue in each financial year were:

1979 6,621,555

1980 to 1982 8,752,805 in each year

1983 11,040,525

C. Balance Sheets as at 31st May 1983

		The Group	Flextech
Fixed Assets	Notes	£'000	£'000
Investments	(i)	4,677	2,873
Intangible assets—royalty rights	(ii)	48	19
Tangible assets	(iii)	19	19
		4,744	2,892

Current Assets

Debtors

Cash at bank and on deposit

Sundry creditors

Net Current Assets

Provisions for Liabilities and Charges

Capital and Reserves

Called up Share Capital

Reserves

6,214

4,491

1,400

4,814

8,214

4,491

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FLEXTECH p.l.c.

Incorporated in England under the Companies Act 1948 to 1967, Registration No. 1190229



(a) Mr L V D Tindale is a Director of Investors in Industry Corporate Finance Limited and he is also a Director. Investors in Industry Corporate Finance Limited will be receiving a fee and underwriting commission in connection with this issue. Mr P J Smith is a partner in Cazenove & Co, who will receive fees in connection with the issue.

(b) Save as disclosed in paragraph (a), none of the Directors has any direct or indirect interest in any contract or arrangement subsisting at the date hereof which is significant in relation to the business of Flextech or any of its subsidiaries taken as a whole.

4. Service Agreement

Mr R G Johnson has a Service Agreement with Flextech dated 7th September 1983, by which he has agreed to serve Flextech for a period of 3 years commencing on 7th September 1983 at an annual salary (subject to review) of £27,500. There are no other service agreements subsisting between Flextech and any of its Directors.

5. Taxation

(a) Clearance has been obtained under Section 464 of the Income and Corporation Taxes Act 1970 in respect of the latest increase in capital and the subdivision of shares referred to in paragraph (b) of this Appendix and the issue of shares pursuant to this document.

(b) Flextech is not, and is not expected to be after completion of the issue, a close company within the meaning of the Income and Corporation Taxes Act 1970, as amended.

6. Articles of Association

The Articles of Association of Flextech contain, *inter alia*, provisions to the following effect:

(a) Votes of Members

Subject to disenfranchisement in the event of non-compliance with a statutory notice requiring disclosure as to interests therein, and subject to any special terms as to voting in which any shares may be issued or for the time being held, on a show of hands every member present in person shall have one vote and on a poll every member present in person or by proxy shall have one vote for every 10p nominal amount of share capital of Flextech held by him. A corporation being a member is deemed to be present in person if represented by proxy or in accordance with the Companies Acts.

(b) Variation of Rights

All or any of the rights or privileges attaching to any class of shares may, subject to the Companies Acts, be altered or abrogated either with the consent in writing of the holders of not less than three-fourths of the issued shares of that class or with the sanction of an extraordinary resolution passed at a separate general meeting of the holders of such shares.

(c) Directors

(i) Save in the particular circumstances set out in the Articles of Association, a Director shall not vote (nor be counted in the quorum) on any resolution of the Directors in respect of any contract or arrangement in which he is to his knowledge materially interested. A Director is deemed to be materially interested in a transaction where a company in which the Director holds or is beneficially interested in one per cent or more of any class of the equity share capital or of the voting rights is materially interested in the transaction. Flextech may by ordinary resolution suspend or relax such provisions to any extent or ratify any transaction not duly authorised by reason of a contravention of these provisions.

The particular circumstances set out in the Articles of Association are:

- any contract or arrangement for giving any security or indemnity in respect of monies lent by a Director or obligations undertaken by him for the benefit of the Company;
- any contract or arrangement for the giving by the Company of any security to a third party in respect of a debt or obligation of the Company which the Director has himself guaranteed or secured in whole or in part;
- any contract or arrangement by a Director to subscribe for shares, debentures or other securities of the Company issued or to be issued pursuant to any offer or invitation to Members or debenture holders of the Company or any class thereof or to the public or any section thereof, or to underwrite any shares, debentures or other securities of the Company;
- any contract or arrangement in which he is interested by virtue of his interest in shares or debentures or other securities of the Company or by reason of any other interest in or through the Company;
- any contract or arrangement concerning any other company (not being a company in which the Director owns 1 per cent or more) in which he is interested directly or indirectly whether as an officer, shareholder, creditor or otherwise however;
- any proposal concerning the adoption, modification or operation of a superannuation fund or retirement, death or disability benefits scheme which relates both to Directors and employees of the Company or of any of its subsidiaries and does not accord to any Director as such any privilege or advantage not generally accorded to the employees to which such scheme or fund relates; and
- any arrangement for the benefit of employees of the Company or of any of its subsidiaries under which the Director benefits in a similar manner to the employees.

(ii) Each Director shall be paid a fee at such rate as may from time to time be determined by Flextech in general meeting. In addition, Flextech may repay to each Director his reasonable expenses incurred in attending Directors' meetings and general meetings and shall repay all expenses properly and reasonably incurred by him in conducting the business of Flextech and discharging his duties as a Director. Any Director who, by request, goes abroad for any purpose of Flextech or who performs services which, in the opinion of the Directors, go beyond the ordinary duties of a Director may be paid such extra remuneration as the Directors may determine. Any Director who holds any executive office shall receive such remuneration (whether by way of salary, commission, participation, pension or otherwise) as the Directors may determine and in addition to or in lieu of his remuneration as a Director.

(iii) The Directors on behalf of Flextech may grant pensions, annuities or other allowances and benefits in favour of any Director or former Director or the relatives, dependants or dependents of such persons, except that such payments may only be made to a Director or former Director who has not been an Executive Director or held any other office or place of profit under Flextech or to a person who has no claim on Flextech except as a relative, connection or dependant of such a Director or former Director with the approval of an ordinary resolution of Flextech.

(iv) A Director shall not require a share qualification.

(v) The office of a Director shall be vacated if:

- not being an Executive Director whose contract precludes resignation, he resigns;
- he becomes of unsound mind and the Directors resolve that his office be vacated;
- without leave, he is absent from Directors' meetings (whether or not on alternate Director appointed by him attend) for twelve consecutive months, end the Director's term, unless that his office be vacated;
- he becomes bankrupt or comports with his creditors;
- he is prohibited by law from being a Director;
- he ceases to be a Director by virtue of the Companies Acts or is removed from office pursuant to the Articles of Association; or
- being a corporation, *inter alia*, the corporation is wound up, ceases to do business or is unable to pay its debts, or a receiver is appointed of the whole or any part of its undertaking or assets.

(vi) No person shall be disqualified from being appointed a Director and no Director shall be required to vacate his office by reason only of the fact that he has attained the age of 70 years or any other age, nor shall it be necessary to give special notice of a resolution appointing or reappointing or approving the appointment of a Director by reason of his age.

(d) Borrowing Powers

Subject to the provisions of the Articles of Association, the Directors may exercise all the powers of Flextech to borrow money and/or mortgage or charge its undertaking, property and assets, both present and future (including uncalled capital) and, subject to the Companies Acts, to issue debentures and other securities whether outright or as collateral security for any debt, liability or obligation of Flextech or of any third party. The Directors shall restrict the borrowings of Flextech and shall exercise all voting and other rights of control exercisable in relation to Flextech's subsidiaries, so as to secure (but as regards subsidiaries only in so far as they can secure) that the aggregate amount from time to time outstanding of all borrowings by the Group shall not at any time without the previous sanction of an ordinary resolution of Flextech exceed an amount equal to twice the "Adjusted Capital and Reserves". The "Adjusted Capital and Reserves" means the aggregate of (a) the amount paid up or credited as paid up on the issued share capital of Flextech; and (b) the amount standing to the credit of the reserves (calculated as provided in the Articles of Association).

7. Option and Pre-emption Rights in respect of principal investments

The following is a summary of option and pre-emption rights and provisions relating to the issue of further capital in respect of the Group's principal investments, together with brief details of any conversion or redemption rights attached to such investments:

Flexinvest

The statutes of Flexinvest provide that shares may only be transferred with the prior consent of all shareholders. A shareholders' agreement dated 16th July 1975 provides that shares must first be offered for sale to other shareholders for the time being of Flexinvest at a fair price.

Coflexip

Transfers are only permitted of shares on which no calls are outstanding. Except where made between existing shareholders, transfers of shares, subscription and allotment rights normally require the consent of the Board of Directors by a two-thirds majority. If consent is refused the Board must find prospective purchasers to take the shares at a price to be agreed or otherwise fixed, failing which the refusal is nullified.

Expro

The Articles of Association of Expro provide that all unissued shares in Expro must be offered on identical terms to the shareholders, save as directed by Special Resolution passed by the shareholders in General Meeting. Under the provisions of a shareholders' agreement dated 2nd December 1978 Expro may not allot or issue any shares or other capital without the consent of ICFC, Flextech and London Trust PLC. Any shareholder wishing to dispose of shares must, in general, first offer them to under ordinary shareholders in proportion to their existing shareholdings (except that, under

the provisions of the shareholders' agreement referred to above, ICFC, Flextech and London Trust PLC may transfer shares between them without restriction as to price or otherwise; any shares not accepted by any shareholder may be accepted by the others proportionately. Any shares not so accepted by other shareholders may be sold to third parties at the price at which they were offered to shareholders).

One tenth of the Cumulative Redeemable Preference Shares are to be redeemed at par on 1st April 1988 and annually thereafter until 1st April 1995 unless any part of the ordinary share capital of Expro becomes listed whereupon preference shareholders can require Expro to redeem all their outstanding shares. Expro has the right to redeem all (but not some only) of the Cumulative Redeemable Preference Shares at any time. A Director of Expro has an option to acquire 5,000 Ordinary Shares from each of the three institutional shareholders (including Flextech) at a price of £6.18 per share. This option which is in respect of 2.4% of the equity in aggregate is exercisable on or before 31st January 1990.

AED

The Series 1 Class 'A' Convertible Preferred Stock of AED held by Flextech is convertible by Flextech at its option at any time into Common Stock of AED at the rate (subject to adjustment in certain events) of one share of Common Stock for each share of Convertible Preferred Stock. Conversion may be effected at the option of AED on the occasion of the first sale of shares of Common Stock to the public raising not less than US\$6 million net or an offering price exceeding 250% of the then current conversion price. The Convertible Preferred Stock is, in certain circumstances, redeemable at the option of Flextech between 1987 and 1991 and at the option of AED in 1992.

Under the provisions of the agreement referred to in sub-paragraph (v) of paragraph 12 below Flextech has a non-assignable right of first refusal to purchase all or part of any new shares (whether common or preferred), rights, options or warrants to purchase shares, pro rata to its existing holding (save in certain specified cases, including offers to the public, issues on corporate reorganisations, issues to employees and directors under share and share option schemes and bonus issues). This right expires on the first sale of shares of Common Stock to the public raising not less than US\$6 million net at an offering price exceeding 250% of the then current conversion price.

There are no pre-emption rights attaching to the shares but restrictions on transfers of shares are imposed to ensure compliance with the provisions of the United States Securities Act of 1933.

Options have been granted over 213,887 Common Shares of AED at prices between US\$0.05 and US\$12.00 per share and over 8,000 convertible preferred shares at a price of US\$0.05 per share.

Nortech

Under the provisions of the agreement referred to in sub-paragraph (iv) of paragraph 12 below no shares in the capital of Nortech may be issued for cash at any time after Flextech's interest in Nortech has fallen below 14.57% of the issued share capital without Flextech having the opportunity to acquire such percentage of such shares as is equal to the percentage of the issued share capital then held by it. In addition, if Flextech wishes to dispose of its shares in Nortech, it must first offer to sell the shares to Newmarket Company (1981) Limited and if not accepted by it, to those directors of Nortech who are shareholders, pro rata to their existing holdings, then to any third party on no less favourable terms than those offered to Newmarket Company (1981) Limited.

Foraflex

Transfers are only permitted of shares on which no calls are outstanding. Except where made between existing shareholders, transfers of shares, share subscription and allotment rights normally require the consent of the Board of Directors by a two-thirds majority. If consent is refused the transferor can require the Directors to find purchasers at a price to be agreed or otherwise fixed.

8. Material Changes

Save as disclosed herein, there have been no material changes in the trading or financial position of the Group since 31st May 1983.

9. Minimum Subscription

The minimum amount which, in the opinion of the Directors, must be raised by the issue of shares pursuant to this document for the purposes mentioned in paragraph 4(a) of Part I of the Fourth Schedule to the Companies Act 1980 is nil. The proceeds of the issue will be received by Flextech and will be used as to £535,000 to pay the expenses of the issue of £128,900 represents subscription commissions) and as to the remainder as working capital.

10. Litigation

The Directors are not aware of any litigation or claims of material importance pending or threatened against Flextech or any of its subsidiaries.

11. Consent

Spicer and Pegler have given and have not withdrawn their written consent to the issue of this document with the inclusion herein of their report in the form and context in which it is included.

12. Material Contracts

The following contracts are the only contracts entered into by Flextech or its subsidiaries, otherwise than in the ordinary course of business, during the two years preceding the date of this document which are or may be material:

- (i) dated 25th February 1982 being an agreement for a loan by Flextech-Flexinvest Limited to Flexinvest of FF1,500,000 in order to finance in part the purchase referred to in (ii) below;
- (ii) an agreement described in a memorandum dated 24th November 1982 between Flexinvest and Société Financière de Veules Industrielles et de Veules des Banques ("Coflexip"), being an agreement for the transfer to Valordon for no consideration of Flexinvest's right to subscribe 15,854 shares of FF100 each in Coflexip and the subsequent sale of such shares to Flexinvest for FF 5,745,000;
- (iii) dated 25th November 1982 between Cazenove & Co. and Flextech being an agreement whereby Cazenove & Co. agreed to underwrite an open offer of 1,050,336 Ordinary Shares of 50p each at 300p per Ordinary Share for a commission of 12 per cent and a fee of £10,000 plus value added tax;
- (iv) an agreement dated 6th December 1982 between Nortech, the Directors of Nortech, Newmarket Company (1981) Limited and Flextech whereby Flextech agreed to subscribe 300,000 Class 'B' Common Shares of Can. \$0.05 each in Nortech at Can. \$2.22 per share;
- (v) an agreement dated 3rd June 1983 between AEO, Flextech and Newmarket Company (1981) Limited being an agreement for the subscription by Flextech of 76,614 Series 1 Class 'A' Convertible Preferred Stock of par value U.S.\$0.05 per share in AEO at U.S. \$10,4419 per share;
- (vi) an agreement dated 14th June 1983 whereby Flextech-Flexinvest Limited lent FF12,000,000 to Flexinvest in order to finance in part the share purchase end subscription referred to in (v) and (vi) below;
- (vii) an agreement dated 30th March 1983 described in a memorandum of 7th September 1983 between Flexinvest and La Société Chirac Chatillon being an agreement for the purchase by Flexinvest of 32,728 shares in Coflexip of FF100 each for a total consideration of FF11,495,150;
- (viii) an agreement dated 30th March 1983 described in a memorandum of 7th September 1983 between Flexinvest and Coflexip being an agreement for the subscription by Flexinvest of 25,732 shares in Coflexip of FF100 each at FF334 per share;
- (ix) the Underwriting Agreement referred to in paragraph 2 above; and
- (x) the Service Agreement referred to in paragraph 4 above.

13. Registration

The copies of this document delivered to the Registrar of Companies for registration had attached to them the forms of application, the consent referred to in paragraph 11 above, the statement of adjustments made by Spicer and Pegler in arriving at the figures set out in their report and copies of each of the material contracts referred to in paragraph 12 above.

14. Documents available for inspection

Copies of the following documents will be available for inspection during usual business hours on weekdays (Saturdays and public holidays excepted) at the offices of Slaughter and May, 35 Finsbury Hill Street, London EC2V 5DQ until 22nd September 1983:

- (a) the Memorandum and Articles of Association of Flextech;
- (b) the audited accounts of Flextech for each of the three years ended 31st May 1981, 1982 and 1983;
- (c) the audited consolidated accounts of Expro for each of the three years ended 31st March 1981, 1982 and 1983;
- (d) the accounts of Coflexip S.A. for each of the three years ended 31st December 1980, 1981 and 1982;
- (e) the report of Spicer and Pegler and their statement of adjustments;
- (f) the letter of consent referred to in paragraph 11 above; and
- (g) the material contracts referred to in paragraph 12 above.

Dated 8th September 1983

Procedure for Application

All applications for the Ordinary Shares now being offered must be for a minimum of 200 Shares and in multiples of 200 Shares up to 5,000 Shares. In multiples of 500 Shares from 5,000 to 10,000 Shares and thereafter in multiples of 1,000 Shares. Each application must be made on the Application Form provided and be forwarded to Williams & Glyn's Bank plc, New Issues Department, PO Box 425, 67 Lombard Street, London EC3P 3DL so as to arrive not later than 10.00 am on 15th September 1983 and be accompanied by a cheque or banker's draft, drawn in sterling on a branch in England, Scotland, Wales, Northern Ireland, the Channel Islands or the Isle of Man or a bank which is either a member of the London or Scottish Clearing House or has arranged for its cheques and banker's drafts to be cleared through the facilities provided to the members of those Clearing Houses, for the full amount payable on application. Cheques or banker's drafts must be made payable to "Williams & Glyn's Bank plc" and crossed "Not Negotiable". A separate cheque or banker's draft must accompany each Application Form. Photocopies of the Application Form will not be accepted.

Preference will be given in respect of a maximum of 25 per cent. of the Shares being issued to applications made by existing shareholders and employees of Flextech on the special pink form provided for this purpose. Preferential applications from employees will be limited to 25,000 Shares in total and will be accepted in full up to that amount.

Acceptance of applications will be conditional on the Council of The Stock Exchange granting permission for the whole of the share capital of Flextech, issued and to be issued, to be dealt in on the Unlisted Securities Market not later than 15th September 1983. Money paid in respect of applications will be retained by Williams & Glyn's Bank plc in a separate account.

All cheques are liable to be presented for payment on receipt and Williams & Glyn's Bank plc reserves the right to retain Letters of Allotment and any surplus application moneys pending clearance of applicants' cheques. The right is reserved to reject any application or to accept any application in part only and in particular to reject multiple or suspected multiple applications. The right is also reserved to treat as valid any applications which do not fully comply with the conditions set out in the Application Form. If any application is accepted, the amount paid on application will be returned in full and, if any application is accepted for fewer Shares than the number applied for, the balance of the amount paid on application will be returned without interest, in each case by cheque through the post at the applicant's risk.

Fully paid renounceable Letters of Allotment in respect of Ordinary Shares will be sent by post to successful applicants at their risk not later than 20th September 1983 and the last date for registration of renunciation will be 4th November 1983. Share Certificates will be despatched to the registered holder at the risk of the personal entitled thereto on 2nd December 1983. Pending the issue of certificates, instruments of transfer of Ordinary Shares will be certified against the register.

No person receiving a copy of this document and/or an Application Form in any territory other than Great Britain may treat the same as constituting an invitation to him, nor should he in any event use such Application Form unless in the relevant territory such an invitation could lawfully be made to him or such Application Form could lawfully be used without compulsion with any further registration or other legal requirements. It is the responsibility of any person outside Great Britain wishing to make an application hereunder to satisfy himself as to full observance of the laws of the relevant territory in connection therewith, including any governmental or other consents which may be required or observing any other formalities needing to be observed in such territory.

The Ordinary Shares are not being registered under the United States Securities Act of 1933 and may not be subscribed, directly or indirectly, by nonresidents or residents of the United States of America.

UK COMPANY NEWS

Lord Inchcape joins Gray Dawes board

Banque Arabe et Internationale d'Investissement (BAII) has appointed Lord Inchape to the board of Gray Dawes, the City banking institution which it bought from Inchape last July for £1m.

Other new directors are Dr Salim Al Hoss, formerly Prime Minister of the Lebanon, M Pierre Ledoux, honorary president of Banque Nationale de Paris which is a shareholder in BAII's holding company and Mr Jeremy Gardiner, chairman of the National Provident Institution.

M Yves Lamarche, chief executive of BAII's holding company becomes chairman.

BAII is a US\$3.2bn Arab-Western joint venture merchant bank based in London, with its main operation in Paris.

The acquisition of Gray Dawes marks the establishment of a fuller presence in London where it previously had only a representative office.

Mr Gerald Tedder, who heads the bank's operations in London, said BAII plans to gear up Gray

Dawes He addressed portfolio management, corporate financial services, the expansion of treasury operations, trading in Arab currencies, project and trade finance (for which a new subsidiary is being formed) and loans to medium and small companies in the UK.

He predicted that Gray Dawes could roughly treble its balance sheet to around £500m in the next three years or so.

BAII is doubling Gray Dawes shareholders' funds to £24m by supplying a two-year £12.5m subordinated loan.

Contrary to a previous announcement BAII will retain the name of Gray Dawes as it will involve further negotiations with the market about Laird.

The fact that BAII is a foreign bank means that Gray Dawes has been temporarily reclassified as a taking institution. Mr Tedder said BAII intends to manage its new acquisition so as to return to full bank status "within a reasonable period."

Laird Grp. ahead in first half

TRANSPORT SYSTEMS and engineering concern Laird Group has shed from taxable profits of £9.31m to £9.52m in the first half of 1983, on lower turnover of £143.27m compared with £149.67m.

The interim dividend is being lifted from 2.1p to 2.2p net per share and will be paid on December 5.

Tax took £3.24m (£2.74m) including £1.8m (£1.1m) for overseas, leaving attributable profits of £8.38m (£8.37m).

• comment

The only worry with a really good contract is how to replace it. That is what concerns the market about Laird. No matter that 1983 looks set to produce the fourth consecutive year of growth in the share price with minimum mention of risk as the market sees nothing else but the run down of the highly profitable Hong Kong Mass Transit contract. The City's guess is that profits from trams production might have been £7m to £8m out of last year's £19.3m. Now it has to be seen if profits from Hong Kong will hold up this year and next even if physical production is declining. But how will Laird replace those earnings in 1984? It has a contract for a prototype diesel multiple for British Rail and will be making deliveries to London Transport next year. Very much so far as the ability of domestic contracts to fill the hole left by Hong Kong. What might get the share price moving would be a signature on a large overseas order. Assuming £1m for the year the shares stand on a p/e of under 6 taking a line through the interim tax charge while the yield is 6.1 per cent.

Taking into account a £264,537 shortfall in distributable reserves at May 31 1983 the company is expected to pay a dividend for the current year. The company intends to recommend dividends when its reserves are sufficient to maintain the level of distribution in subsequent years.

The prospectus contains a paragraph on risk factors which states: "Since a big proportion of Flextech's capital is invested overseas, fluctuations in exchange

Flextech USM quotation values company at £25m

BY DOMINIC LAWSON

FLEXTECH, a holding company investing internationally in energy-related businesses, is listing to the Unlisted Securities Market by way of an offer for sale of 4m shares at 140p each.

This will raise £5m for the company, after expenses and will capitalise Flextech at £25.2m, making it one of the largest companies ever to have joined the USM.

Flextech's two main investments are in Cazeneuve, a French specialist of flexible pipe for the oil industry, and in Expro, a UK company which provides specialist petroleum engineering and production field services.

In addition Flextech is entitled to retain royalties paid on sales of Cofidep's flexible pipe, and has interests in the US and Canada.

Over the five years to May 1983 Flextech's profits before tax have increased from £287,000 to £1.15m. The p/e ratio for the year to May 1983 is 21.5 while it rose to 27.5 on the London fall in charges. The net proceeds of the issue will be applied towards making further investments. No profits forecast accompanies the offer for sale.

Taking into account a £264,537 shortfall in distributable reserves at May 31 1983 the company is expected to pay a dividend for the current year. The company intends to recommend dividends when its reserves are sufficient to maintain the level of distribution in subsequent years.

The prospectus contains a paragraph on risk factors which states: "Since a big proportion of Flextech's capital is invested overseas, fluctuations in exchange

rates may have a material effect on future earnings and asset values."

Adjusted for the current issue and its proceeds, Flextech's net asset value per share is £2.62p. The directors hold less than half a per cent of the equity. Witam Investment holds about 12 per cent and Equity and Law Life Assurance Society holds more than 10 per cent.

Brokers to the issue are Cazeneuve, and the underwriters are Investors in Industry Corporate Finance. The application list opens on September 15. Dealings are expected to begin on September 21.

• comment

Flextech is rather an unusual animal, being neither an energy company, nor a technology company, but something in between. Current trends would therefore suggest a tender offer, and the

issue's sponsors should be thanked for performing the almost forgotten art of pricing "difficult" shares without free assistance from the public.

Though the areas of Flextech's interests—a mixture of energy and new venture—are high fashion, the price put on the shares take full advantage of this. The profit margin is sound enough but 1983's attributable loss of £248,000 shows the downside of investing in greenfield ventures. To the extent that Flextech is a form of investment company it should be noted that the public asset value is less than half the market capitalisation at the offer price. Cazeneuve's power in the market should ensure a good reception, but at the same time investors would be doing very well if they can match the 133 per cent capital appreciation enjoyed by those who subscribed to last December's £2m rights issue.

EPIC lifts dividend to 8p

AVAILABLE income of the Estates Property Investment Company came through just ahead at £1.88m for the year ended April 30, 1983, against a £1.61m for the year prior, a rise of 15.6% retained.

Dividends will absorb £1.52m (£1.42m) leaving £61,000 for the group's properties, except for those in the course of development, have been valued as at April 30 and the valuation in the sum of £45.57m has been incorporated in the year's accounts together with the directors' valuation of properties in course of development of £15.36m.

Earnings per 25p share are shown as 8.32p (7.96p) and the total dividend is stepped up 0.5p to 8p net with a higher final distribution of 5.25p.

Gross rents receivable rose from £3.68m to £4.13m, less ground rents—£525,000 (£420,000) making net rents £3.65m (£3.28m). Net property income amounted to £1.23m (£2.9m) and the pre-tax figure was after

interest payable, less receivable, up from £482,000 to £757,000.

Of the available figure, dividends will absorb £1.52m (£1.42m) retained.

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INSURANCE

Putting life cover commissions in order

BY ERIC SHORT

UNTIL THIS year, the established life companies operated under strict controls limiting the commission paid to independent intermediaries. Now the amount paid is subject only to those restraints imposed by competition in the market place.

But apparently the life assurance establishment prefers specific controls and an orderly market over competition. For most of this year, a steering committee chaired by Mr Eric Wright of the Sun Alliance Insurance Group, has been devising a commissions agreement to replace the previous one operated by the Life Offices Association and its sister body the Associated Scottish Life Offices.

Last week this committee unveiled its proposals for a new system of life assurance commissions, known as Rolac, under a registrar. Details were in a consultative document being sent to interested parties.

Under the proposals, there will be categories of life company—those that register and agree to abide by the rules regarding commission payments and those that do not register. Intermediaries will be classified not only as to whether they register but also according to the degree of specialisation in life and pensions business and the service provided.

Each type of life and pensions contract will have a basic scale of fees, the scales for whole life and endowment assurances being somewhat complex. Intermediaries who are not registered or merely introduce the client to the life company will be placed in category C and receive just the basic commission. Intermediaries who sell insurance policies but do not give specialist advice would be category B and would receive a differential

Category	PROPOSED CATEGORIES OF LIFE ASSURANCE COMMISSION	Commission % of basic
	Intermediary	
A(I)	Registered insurance brokers specialising in life and pensions business	152.25
A(II)	Non-registered independent intermediaries with specialist life and pensions services	145.00
B(I)	Registered insurance brokers who are not life and pensions specialists	136.50
B(II)	Non-registered independent intermediaries not offering a specialist service	130.00
C	Introducers of life and pension business and non-Rolac intermediaries	100.00

commission above the basic. The specialist intermediary will be placed in category A and receive an even higher differential. Registered insurance brokers are treated slightly more favourably than their non-registered counterparts in both categories A and B.

The table shows the categories, slightly, and the amount of differential commission paid. Building societies, accountants, solicitors and other professional businesses could qualify for category A (ii) if they have a specialist life and/or pensions advisory service; otherwise they would fall mainly in category B (ii). The registrar would be responsible for classification on a recommendation from three independent life companies.

This contrasts with the old LOA/Aslo agreement which had just one scale of fees applicable to all independent intermediaries.

The Rolac agreement sets out which types of indirect benefit could be made in addition to commission and which would not be permissible. For example, promotional gifts bearing the life company's name such as diaries, golf balls and pens up to a value of £25 would be allowed. The paying of postage and telephone bills would not

be allowed.

The Rolac basic scale is below the old LOA/Aslo scale for almost all life and pension contracts. However, even the lowest differential for B (ii) will take commission payments above the old scale. So life companies, in almost all cases, will be paying more commission to intermediaries. However, compared with what life companies have been paying this year since the end of the old agreement, Rolac is about the same for regular premium business but less for single premium. Life companies in 1983 have been paying high commission rates for single premium business.

There has been growing pressure from intermediaries and within established life companies to reflect the service provided by the registrar, an intermediary who handles much of the administration in securing new business will save costs for the life company compared with an intermediary who simply introduces the business and lets the life inspector do the work. The theory is that the new Rolac scales will adequately reward the intermediary for the service and much of the cost of the differ-

ence.

Rolac Commissions Agreement Consultative Paper, Brian Wright chairman, Rolac Steering Committee, Sun Alliance House, North Street, Horsham, RH12 1BT.

UK COMPANY NEWS

Pilkington moving towards profitability

GLASS MANUFACTURER and processor, Pilkington Brothers and Sons, maintained its slow progress towards profitability, Mr A. R. Pilkington, chairman, told shareholders at the annual meeting.

While the directors did not expect the UK operations to return to profits at the half year stage, they did expect them to show some improvement in performance when compared with the same period last year.

The exception was the fibreglass insulation division, which continued to be disappointing. Overcapacity in the industry, resulting from a very depressed market, particularly in the insulation of public sector housing, continued to have an adverse effect on the company's margins. Cost reductions would continue to be necessary throughout the division if the company was to return to an acceptable level of profit.

Flat glass operations had obtained an encouraging increase in volume, but in common with the company's other glazing and processing divisions in the country remained subject to severe price competition. The strength of the pound in Europe made any worthwhile price in-

creases very difficult to sustain, Mr Pilkington said.

The optical division continued to perform extremely well, and the ophthalmic division was making real progress. Continuing improvements in productivity were helping to reduce costs, he added.

Overseas, there were signs that the main economic indicators were improving in the United States and West Germany and to a lesser extent, in several of the other countries where the group had an interest.

In the U.S., this improvement was already evident in the latest results from Libbey-Owens-Ford, the first half net income of which was up 16% over \$15m, compared with about \$8m. Operating income from the glass division was over \$11m for the first six months of 1983 (less \$1m).

In West Germany, although the order book was improving, price competition from adjacent countries was becoming increasingly severe and margins were unsatisfactory.

It remained difficult to predict the extent and duration of any recovery in the world economy, but it was at least encouraging that an improvement in demand was still widely forecast Mr Pilkington concluded.

Bevan back in black this year

Metal merchant, casting and general engineer, and steel stockholder D. F. Bevan (Bridgwater) will now be publicly accountable for the first half of the current year and would make tangible profits for the year as a whole, Mr John Wardle, chairman, told shareholders at the annual meeting.

Because life was still very tough in the industries in which

the company operated the directors had tailored the group to meet these difficulties. At the same time, they had come up with capital expenditure which had resulted in an increased share of some markets. This increase had enabled the directors to bring a previously mothballed factory back on stream this month, Mr Wardle said.

This announcement appears as a matter of record only.

September 1983

New issue

RYOBI LIMITED

(Ryobi Kabushiki Kaisha)

Hiroshima, Japan

DM 30,000,000.-

unconditionally and irrevocably guaranteed by

5½% Bearer Notes of 1983/1988 with Warrants attached

to subscribe for shares of Common Stock of

RYOBI LIMITED, Hiroshima

THE MITSUBISHI BANK, LIMITED

(Kabushiki Kaisha Mitsubishi Ginko)

Tokyo, Japan

Private Placement

DG BANK
Deutsche GenossenschaftsbankCredit Suisse First Boston
LimitedYamaichi International
(Europe) LimitedNomura International
Limited

Jesse L. Lee

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to subscribe for or purchase any shares.



BARLOW RAND LIMITED

(Incorporated in the Republic of South Africa)

("Barlow Rand")

Rights Offer of 12,073,660 Preferred Ordinary Shares of 10 cents each in Barlow Rand at a price of 1,250 cents per Preferred Ordinary Share

The Council of The Stock Exchange has admitted the 12,073,660 Preferred Ordinary Shares in Barlow Rand to the Official List.

Particulars of the Preferred Ordinary Shares are available in the Excel Statistical Service and copies may be obtained during normal business hours on any weekday (excluding Saturdays) up to and including 7 October 1983 from:

United Kingdom Registrars:

Lloyds Bank Plc,
Registrar's Department,
Goring-by-Sea,
West Sussex,
BN12 6DA.Sponsoring brokers in the
United Kingdom:
Laurence, Prust & Co,
Bauldon House,
7-11, Moorgate,
London,
EC2R 6AH.

12 September 1983

We hereby give notice that Kredietbank SA, Arenbergstraat 7, 1000 Brussels, Belgium has been appointed, with effect from 1st October 1983 as successor Paying Agent in Brussels on the following GilAC Overseas Finance Corporation Eurobonds issues:

\$100 million 9½% Notes due 1st July, 1986.

\$100 million 11% Notes due 15th December, 1984.

\$100 million 13½% Notes due 15th April, 1985.

\$100 million 12½% Notes due 1st October, 1987.

\$100 million 12½% Notes due 1st February, 1988.

\$100 million 14½% Notes due 1st July, 1987.

\$300 million 16½% Notes due 1st November, 1984.

\$250 million Discounted Notes due 3rd February, 1992.

\$150 million 16% Notes due 15th February, 1988.

\$150 million Discounted Notes due 10th February, 1990.

\$400 million Discounted Notes due 1st October, 1992.

\$100 million Retractable Notes due 1st April, 1997.

\$125 million 15% Notes due 17th May, 1989.

5200 million 10½% Notes due 1st February, 1990.

\$100 million 14½% Notes due 19th August, 1988.

All other Paying Agents on the above issues remain unchanged.

CHEMICAL BANK

London

We hereby give notice that Banque Bruxelles Lambert, Avenue Marck 24, B-1050 Brussels, Belgium has been appointed, with effect from 1st October 1983, as successor Paying Agent in Brussels on the following General Motors Acceptance Corporation of Canada Limited Eurobonds issues:

\$50 million 15½% Notes due 30th June, 1986.

\$60 million 18% Notes due 1st October, 1987.

\$50 million 12½% Notes due 15th June, 1985.

\$75 million 16½% Notes due 5th January, 1987.

\$50 million 16½% Notes due 1st February, 1989.

All other Paying Agents on the above issues remain unchanged.

CHEMICAL BANK

London

We hereby give notice that Chemical Bank, with effect from 30th September 1983, will no longer act as Brussels Paying Agent on the following Eurobond issues:

Alaska Interstate International Finance BV \$40 million 8½% Convertible Subordinated Guaranteed Debentures due 1st December 1995.

Burroughs International Finance NV \$50 million 15½% Guaranteed Notes due 15th March 1988.

Duke Power Overseas Finance BV \$60 million 15½% Guaranteed Notes due 1985.

All other Paying Agents on the above issues remain unchanged.

CHEMICAL BANK

London

These securities have been sold outside the United States. This announcement appears as a matter of record only.

U.S.\$40,000,000

Barnett Overseas Finance N.V.

(Incorporated in the Netherlands Antilles with limited liability)

7½ per cent. Convertible Subordinated Bonds due 1998

Convertible into Common Stock of and Guaranteed on a subordinated basis as to payment of Principal, Premium, if any, and Interest by



Barnett Banks of Florida, Inc.

(Incorporated in the State of Florida)

Issue Price 100 per cent.

Shearson/American Express
International Group

Salomon Brothers International

Fox-Pitt, Kelton N.V.

Algemene Bank Nederland N.V.

Julius Baer International
Limited

Banca del Gottardo

Banque Nationale de Paris

Banque Paribas

Cluriden Bank

Credit Commercial de France

Kleinwort, Benson
LimitedLloyds Bank International
LimitedMorgan Grenfell & Co.
Limited

Pictet International Ltd.

J. Henry Schroder Wag & Co.
LimitedSwiss Bank Corporation International
Limited

August, 1983

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar remains spellbound

BY JONAS CROSLAND

The dollar has continued to fluctuate in two to varying market bores and interpretations of U.S. M1 money supply. Whether or not this hope is logically irrational and inherently damaging to the stability of world trade appears to hold little sway. It has created a vicious and unnecessary whirlpool, with the U.S. Federal Reserve Bank stuck somewhere in the middle, knowing that virtually any market intervention or fine tuning of the absence of one or both of these is likely to be interpreted by the markets as some indication of official policy. The easiest answer of publishing figures monthly would probably raise problems concerning freedom of information.

U.S. authorities are sensibly monitoring movements in M1 and M2 which give a better picture as well as a more encouraging one. Even the fluctuating M1 has quietly narrowed to around the top of the Fed's target range but cannot claim credibility when looked at over a period longer than one week.

For the time being the market is proving to be successful in feeding from its own nervousness. In the longer term prospects may seem a little rosier if not for the overall economic picture then at least in the way the market treats the information available to it. There will always be another "mini-refunding" package just around the corner but if the budget

deficit can be seen in terms of the U.S. GNP and the latter's increase then the large sums currently being raised for central government may be less of a hindrance to a policy of lower interest rates.

There were growing signs towards the end of last week of the market's impatience to see the dollar weaker but the very

nature of the weekly reaction to M1 has meant that only the very brave are likely to run low on dollars ahead of the weekend. It seems therefore that for the time being the market will continue itself to brief forays into other currencies such as the D-mark while keeping a firm jammed in the door.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU central rates	Currency amounts against ECU	% change from central mtb	% change adjusted for divergence	Divergence limit %
Belgian Franc ...	44,9003	45,7482	+1.89	+1.25	±1.5447
French Franc ...	81,1040	81,1040	-0.07	-0.07	±0.0542
German D-Mark ...	2,24184	2,24184	+1.44	+0.88	±0.6452
Dutch Guilder ...	2,87228	2,87228	+1.78	+0.12	±1.4984
Irish Pound ...	0,72569	0,72569	+0.05	+0.05	±0.1505
Italian Lira ...	1,04349	1,04349	-3.24	-3.24	±1.905

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

Sept. 9	E	S	Note Rates
American Peso ...	17,49 17,61	11,695 11,719	Austria 28,00 28,10
Australia Dollar ...	1,6870 1,0890	1,1500 1,1065	Belgium 80,00 81,40
Canadian Dollar ...	1,8252 1,8419	1,8280 1,8380	Denmark Kr. 1,0000 1,0000
Finland Markka ...	8,558 8,589	5,7895 5,7225	Greece Drachma ... 12,775 12,598
Hong Kong Dollar ...	11,422 11,422	92,00 92,40	Germany 5,98 4,03
Iran Rial ...	51,100	51,100	Iceland 1,422 1,422
Kuwaiti Dinar(KD) ...	0,459 0,457	0,2918 0,2890	Iraq 1,000 1,000
Luxembourg Fr. ...	1,0200 1,0200	1,0200 1,0200	Ireland 1,10 1,10
New Zealand \$...	2,0200 2,0200	2,0200 2,0200	Italy 2377 2,248
Saudi Arab. Rial ...	5,1980 5,2040	5,4800 5,4810	Portugal 184,50 186,00
Swiss Franc ...	1,0200 1,0200	1,0200 1,0200	Spain 18,50 18,75
U.S. African Rand ...	1,0780 1,0785	1,0800 1,0810	United States 1,4810 1,5010
U.A.E. Dirham ...	9,4840 9,4960	9,5710 9,5725	Venezuela 178 188

* Selling rates.

THE POUND SPOT AND FORWARD

Sept. 8	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S. ...	1,4025 1,4075	1,4025 1,4055	—	—	—	—
Canada ...	1,8252 1,8419	1,8280 1,8380	—	—	—	—
Nethind. ...	4,654 4,671	4,645 4,671	—	—	—	—
Belgium ...	80,00 80,20	80,10 80,20	—	—	—	—
Denmark Kr. ...	1,0000 1,0000	1,0000 1,0000	—	—	—	—
Ireland ...	1,2700 1,2748	1,2725 1,2748	—	—	—	—
W. Ger. ...	3,977 4,000	3,954 4,000	—	—	—	—
Portugal ...	184,50 186,00	184,75 185,25	—	—	—	—
Spain ...	12,50 12,75	12,75 12,75	—	—	—	—
Italy ...	2377 2,248	2,248 2,248	—	—	—	—
Norway ...	11,08 11,13	11,11 11,12	—	—	—	—
France ...	11,98 12,03	11,99 12,03	—	—	—	—
Sweden ...	11,42 11,70	11,42 11,70	—	—	—	—
Japan ...	36,36 36,36	36,36 36,36	—	—	—	—
Austria ...	27,95 28,10	28,00 28,05	—	—	—	—
Switz. ...	3,22 3,25	3,23 3,24	—	—	—	—

THE DOLLAR SPOT AND FORWARD

Sept. 8	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.K. ...	1,4025 1,4075	1,4025 1,4055	—	—	—	—
Canada ...	1,8252 1,8419	1,8280 1,8380	—	—	—	—
Nethind. ...	4,654 4,671	4,645 4,671	—	—	—	—
Belgium ...	80,00 80,20	80,10 80,20	—	—	—	—
Denmark Kr. ...	1,0000 1,0000	1,0000 1,0000	—	—	—	—
Ireland ...	1,2700 1,2748	1,2725 1,2748	—	—	—	—
W. Ger. ...	3,977 4,000	3,954 4,000	—	—	—	—
Portugal ...	184,50 186,00	184,75 185,25	—	—	—	—
Spain ...	12,50 12,75	12,75 12,75	—	—	—	—
Italy ...	2377 2,248	2,248 2,248	—	—	—	—
Norway ...	11,08 11,13	11,11 11,12	—	—	—	—
France ...	11,98 12,03	11,99 12,03	—	—	—	—
Sweden ...	11,42 11,70	11,42 11,70	—	—	—	—
Japan ...	36,36 36,36	36,36 36,36	—	—	—	—
Austria ...	27,95 28,10	28,00 28,05	—	—	—	—
Switz. ...	3,22 3,25	3,23 3,24	—	—	—	—

* UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

EXCHANGE CROSS RATES

Sept. 9	Pound Sterling	U.S. Dollar	Deutschmark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar/Belgian Franc
Pound Sterling	1	1,498	3,985	305,8	11,998	3,243	4,465	280,0	1,831
U.S. Dollar	0,670	1	2,076	244,8	1,212	6,991	2,980	1,534	0,5368
Deutschmark	0,565	0,374	1	91,49	3,003	0,812	1,111	6,99	0,4950
French Franc	0,824	1,244	3,830	10,11	1	2,703	3,722	1984	1,5385
Swiss Franc	0,308	0,460	1,233	112,7	3,700	1	1,277	734,0	0,6681
Dutch Guilder	0,894	0,334	0,959	81,66	9,667	0,720	1	933,0	1,795
Italian Lira 1,000	0,544	0,812	2,175	188,8	0,520	1,764	0,948	1980,	1,4380
Belgian Franc 100	1,248	1,863	4,984	456,0	14,97	4,046	0,571	8869,	2,894

Swiss rate is for convertible francs. Financial franc 24-54,33. Six-month forward dollar 0,32-0,37 dia. 12-month 0,65-0,75 dia.

INTEREST RATES

EURO-CURRENCY INTEREST RATES (Market closing rates)

Sept. 9	Short term	7 days notes	Month	Three Months	Six Months	One Year
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SECTION III

FINANCIAL TIMES SURVEY

HONG KONG

Hong Kong has built its prosperity through confidence, versatility and hard work. Its economy is thriving again after recessionary 1982 but the glittering superstructure rests on shaky foundations. Britain's lease over Hong Kong is running out, and a new future must be negotiated with China. A territory accustomed to crises faces its toughest test

China's child but a different image

By ROBERT COTTRELL

"It is like Shanghai. Shanghai went. Hong Kong is going now," an elderly Chinese businessman.

"It is about time Hong Kong grew up. It has been behaving like a spoilt child," an expatriate investment manager.

"If it goes wrong it is us who will get the blame," a British civil servant.

"I don't think there is any need for Hong Kong to be concerned... what do they have to be concerned about?" Chinese Premier Zhao Zhiyang.

TO LIVE and work in Hong Kong in 1983 is to see embodied in contemporary politics the dynamics of classical tragedy—a conspiracy between history and a superior power to enmesh a protagonist in a seemingly irreversible sequence of events at whose end lies destruction. The drama is still far from over—it may even yet conjure up a happy ending—and any immigration.

Hong Kong is frequently described by China as "a problem left over from history." It is indeed hard now to defend Britain's 19th-century seizure of Hong Kong as booty from "opium wars" fought against an enfeebled China. But except in those historical terms it is surreal to present prospective present-day Hong Kong as a form of problem rather than a form of solution.

The prospect facing Hong Kong is that in less than 14 years it will be united with its present form. It would be foolish, however, to pretend that the possible future now confronting Hong Kong could be better expressed in more neutral or prosaic terms.

Total uncertainty

On July 1, 1997, the point at which Britain's 99-year lease over most of the territory expires, China is determined to recover sovereignty over the whole of Hong Kong and to exercise that sovereign power to decide how Hong Kong is to be administered. The form of administration which China is currently proposing is one which would grant to Hong Kong substantive autonomy, including the freedom to maintain a capitalist way of life and work. It is a heartening aim on paper but a difficult one to imagine working in practice.

CONTINUED ON PAGE XVI

For decision-makers in business and government, trying to maintain some semblance of normality in the face of total uncertainty, 1997 is an obsessive and numbing consideration. For the broad mass of Hong Kong's 5.2m Chinese population there is little choice but to live and wait to see what the future holds. Britain says it has a moral duty to argue her case to China for a political settlement which it believes would be acceptable to the Hong Kong people—but it does not acknowledge a moral duty to let those who can afford the fare come to live and work on British soil. No Falklandisation for Hong Kong passports.

The issue of Britain's arm's-length treatment of Hong Kong passports illuminates the division between Britain and China over who takes what responsibility for Hong Kong's welfare. China sees Hong Kong as an unwillingly but part of the integral motherland and Hong Kong's people as China's own compatriots. In Peking's eyes, the question is one in which Britain has no locus standi.

Britain's proclaimed "moral obligation" to Hong Kong appears to turn on a belief that the affinities which Hong Kong



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HONG KONG II

1997: Negotiations over the future of the Colony are proceeding but for its citizens it is a time of nervousness and uncertainty

Key date casts long shadow

THE CHINESE language is rich in elegant and simple phrases to summarise awkward and complex political issues. Hong Kong is said to have a problem left over from history. One will take "a sensible action at a 'suitable' time. The solution is to be "Hong Kong rule by Hong Kong people," or perhaps "Hong Kong rule by Hong Kong laws."

Britain, too, has acquired the taste for the mantra-like phrases which prove so effective a substitute for substantive public comment on Hong Kong's future. The most prevalent incantation of all is the crux of the joint Sino-British communique issued when Mrs Thatcher visited Peking last September, in which both sides pledge themselves to the maintenance of Hong Kong's stability and prosperity.

British position

Britain never tires of commenting that settlement with China must be "acceptable to the people of Hong Kong." Anybody asking for clarification of the British position on sovereignty over Hong Kong will be told that the British position is "well-known," despite the probability that the British position on sovereignty over Hong Kong on any given day can be known scarcely to two dozen people in the entire world.

It might be inferred that Britain and China are conducting their negotiations on the future of Hong Kong in such a way as methodically to ensure the maximum insult to the intelligence and sensibility of those Hong Kong people who will in the end be the only ones substantively affected by whatever settlement may or may not be reached.

China happily and regularly advertises the warm welcome which it expects reunification to receive from a society based largely on refugees from China itself. Britain simply and frankly refuses to tell Hong Kong people anything at all about what their Government is planning as their future.

Sir Edward Youde, Governor of Hong Kong, when asked in a television interview what flag would be flying over Hong Kong

in 20 years' time, coolly replied that he "would think the best thing for people to do is to look at details of what might happen."

It would be wrong, however, to place too harsh an interpretation upon Chinese and British sovereign conduct in the last year—the period during which the question of Hong Kong's future has boiled over into obsessive popular concern. The reliance upon clichés and euphemisms reflects a need on both British and Chinese sides for some public symbols of intellectual continuity through periods of uncertainty if not utter confusion.

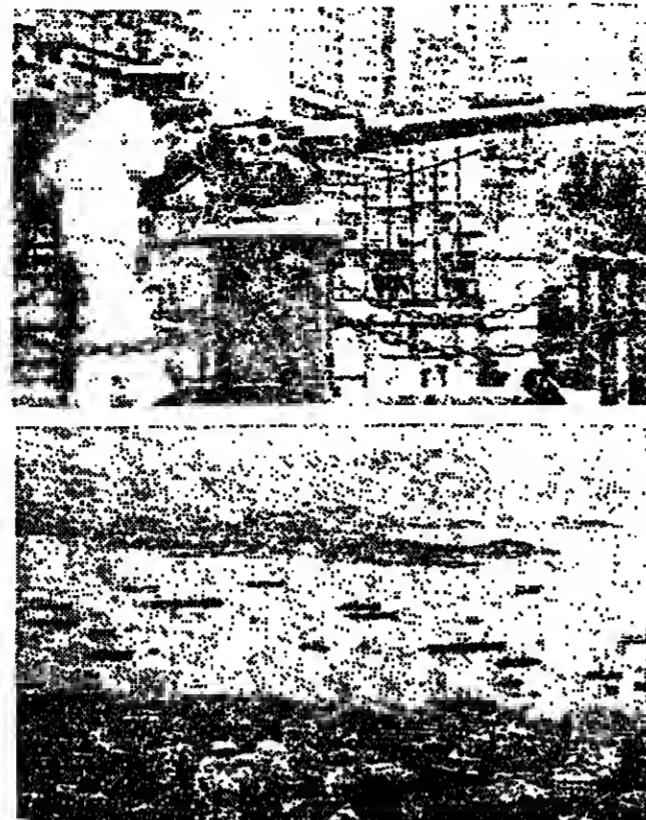
Britain's vow of confidentiality toward the negotiations on Hong Kong's future has spared it the embarrassment of having to admit for many months that there was virtually no progress to speak of. China's pro-reunification rhetoric fills up the thinking space which might otherwise be used to wonder whether Hong Kong people do actually want new proprietors to take over their economic miracle.

At the time of writing this survey, the Sino-British negotiations on the future of Hong Kong were in recess, with a new round due to begin on September 22. While the two sides seemed to have had similarly differing opinions—China favouring an autonomous Hong Kong administration, Britain favouring a continued British-linkage—at least the continuance of the talks showed that the two sides had established enough common ground to open a dialogue.

The good will engendered by the talks remained, however, vulnerable to such remarks as those attributed to Communist Party leader Hu Yaobang, who told a visiting Japanese delegation in mid-August that China would take back Hong Kong on July 1, 1997—the day after the expiry of British's lease over the New Territories.

Such remarks serve as a reminder that even though China has entered into negotiations on the future of Hong Kong, it has not committed itself to a negotiated settlement.

Robert Cottrell



1997?



The history of events leading to the present exchanges

1841-42: Britain acquires Hong Kong Island from China in perpetuity by a treaty signed to end opium war

future. This statement is credited by some analysts with helping to fuel a local property boom.

1860: Britain acquires Southern Kowloon, as far north as Boundary Street, in perpetuity, again by a treaty ending hostilities.

1898: Britain gains the New Territories, nine-tenths of Hong Kong's present land area, on a 99-year, rent-free lease.

1899: Britain revokes certain clauses favourable to China in the New Territories lease.

1945: Britain resumes Government of Hong Kong after Japanese occupation.

1967: Hong Kong is shaken by riots sympathetic to China's cultural revolution—but China makes no concerted attempt to seize back Hong Kong.

1979: Chinese leader Deng Xiaoping tells Hong Kong investors to "set their hearts at ease" about Hong Kong's

future.

beginning methodically to promulgate the concept of a self-ruled Hong Kong under Chinese sovereignty.

1982: September. British Prime Minister Mrs Thatcher visits Peking, meets Deng Xiaoping and Prime Minister Zhao Ziyang. The leaders agree that Hong Kong's future must be resolved. A communiqué is issued which reads:

"The leaders of (Britain and China) held far-reaching talks in a friendly atmosphere on the future of Hong Kong. Both leaders made clear their respective positions on this subject: they agreed to enter into talks through diplomatic channels following the visit, with the common aim of maintaining the stability and prosperity of Hong Kong."

October: The Hong Kong stock market plunges 25 per cent in the week after the Thatcher visit. The Governor of Hong Kong, Sir Edward Youde, says talk bave already begun in Peking to follow up the Thatcher visit.

China

1983: Chinese leader Deng Xiaoping tells Hong Kong investors to "set their hearts at ease" about Hong Kong's

future.

1984: Britain's General Election, China's National People's Congress.

July-August: British and Chinese delegations meet in Peking for first acknowledged formal talks on the Hong Kong issue. Three rounds of talks yield no disclosed tangible results, but another round is scheduled for September.

August: Communist Party leader Hu Yaobang tells a visiting Japanese delegation that China will take back Hong Kong on July 1, 1997.

Right: waiting for 1997.

June: Britain's General Election, China's National People's Congress.

July-August: British and Chinese delegations meet in Peking for first acknowledged formal talks on the Hong Kong issue. Three rounds of talks yield no disclosed tangible results, but another round is scheduled for September.

August: Communist Party leader Hu Yaobang tells a visiting Japanese delegation that China will take back Hong Kong on July 1, 1997.

The treaties form the crux of the legal argument

Context of international law

LEGALLY, HONG KONG is an amalgamation of three separate territories separately acquired.

After the skirmishes of the opium war Hong Kong Island was formally ceded by the Treaty of Nanking 1842; that is, China solemnly agreed that her Britannic Majesty Queen Victoria and her heirs and successors should possess the territory in perpetuity and should govern it by such laws as she should see fit to direct.

Similarly, in 1860, after further hostilities, His Imperial Majesty the Emperor of China agreed to cede a few square miles of Kowloon (the portion of mainland closest to Hong Kong Island) to the British Queen, "to have and to hold, as a dependency of her Britannic Majesty's colony of Hong Kong . . ."

There can be no dispute that, as international law was understood at the time, these cessions meant a permanent transfer of each territory from the sovereignty of the Chinese Emperor to the sovereignty of the British Queen. It is equally indisputable that they were achieved through the use of force by an aggressive, imperialistic nation imposing its will on the government of a proud and civilised people.

The third portion of Hong Kong to be acquired by Britain was the New Territories, a larger bite of land and sea contiguous to Hong Kong Island and Kowloon. This time there was no cession but a lease for 99 years. The treaty was not the conclusion of a war between Britain and China, but the atmosphere during the negotiations in 1898 was hardly conducive to a Chinese decision free from intimidation.

It is this lease which expires in 1997 and which gives rise to the current uncertainties.

Since the overthrow of the Ch'ing dynasty successive Chinese governments have condemned these three Hong Kong treaties as "unequal," there being no equality of bargaining power between the parties and no recognition in the advantages gained by the burdened bond.

The Communists (Nationalist) authorities have generally urged this as a good reason why Great Britain should renegotiate or abrogate the treaties, but the treaties' validity at law has been assumed. Publicists for the Government of the People's Republic have however asserted that the unequal treaties are illegal, void, not legally binding, null, without legal validity and so forth, phrases suggesting that the treaties are worth even less than the paper on which they are engraved.

It is possible that China now

regards them in legal terms as voidable rather than utterly and always void, but the polemists

have not been precise or consistent (ideology rather than strict legal theory has been paramount).

In any event, the treaties (or at least the state of affairs they underpin) have been respected in practice by the Government of the People's Republic for many years, and the significance to China of 1997 can only imply some sort

secure an extension of rights over territory wrested from Chinese control in the 19th century could only have predictable unfortunate results.

Mrs Thatcher went ahead anyway, apparently confident that firmness and forthrightness were required (qualities so successfully employed against the Argentines not long before) and that constitutional necessities demanded some kind of new agreement with China if Britain was to remain in the New Territories after 1997.

On both points she was wrong.

To the Chinese, subtlety and sophistication are probably as essential a part of modern diplomacy as in the days of the non-communist mandarins, and the law does not require a new treaty on which to found a continued British administration on expiry of the lease; other, unilaterally issued documents would suffice, or no documents at all.

If political circumstances warranted such a course (that is, if China's secretary agreed while being unable to sign a new treaty), the United Kingdom could simply stay on in the New Territories, ignoring 1997 and declining to ratify her decision by formal means. The courts would not interfere with such an act of state power.

China also seems, when the British came to Peking, to have been unprepared (her traditional response, that the problem of Hong Kong would be solved when the time was ripe, perhaps permitted a rather leisurely approach to the formulation of policy on the matter).

The Government of the People's Republic could have consistently proclaimed that the treaties had no effect in law,

that they were not simply voidable but totally void. Thus 1997 would be or not moment.

Sovereignty would not remain to be recovered through negotiation but would be regarded as never relinquished.

The problem of Hong Kong could still be designated a problem left over from history. The anomaly of a British administration in the territory would continue to be due for rectification when circumstances were favourable. Thus China would have demonstrated to the world that her sovereign status is unimpaired in Hong Kong.

But this was not done.

Instead, the impression created was that China must recover or regain sovereignty, as though the treaties had been legally effective in transferring sovereignty over Hong Kong to Britain. Thus there must be a shift in sovereignty back to China, which would be a rather unromantic historical event unless accompanied by major political changes.

The de facto status quo cannot be in these circumstances continued unaffected. Yet how can negotiations be successfully concluded and a reversal of sovereignty be achieved without a cataclysmic upheaval which necessarily jeopardises Hong Kong's economic success and social stability?

No one can be confident that interference by China with government in Hong Kong will be to the territory's advantage, or that a new constitution which is designed to assert Chinese sovereignty will discourage Chinese officials from meddling in Hong Kong affairs after 1997.

The latest statement by a Chinese leader, this time by General Secretary Hu Yaobang, implied that the New Territories Treaty is without legal force but will nevertheless guide China's actions. "We will recover Hong Kong on July 1 1997. As far as China is concerned, our attitude is one of respect for history." That is, although the treaty is void, it might as well be regarded as valid, with the same consequence that administrative authority reverts to China.

Hong Kong without a thriving economy is just not viable, yet the possibility of rendition to China gravely threatens prosperity.

It is a curious position for a communist to take. Why should the People's Republic have respect for a history of imperialist oppression of communism by capitalist overlords?

Nevertheless, by putting forward a specific date for the termination of that oppression Hu is demanding those compatriots to an uncertain and dangerous future. China proclaims her sovereignty, but not that cost.

It is contended, therefore, that from the perspective of legal theory and political strategy the issue of Hong Kong's future has so far been badly mishandled. In human terms, who stands to gain from China's recovery of authority over Hong Kong? Not the Chinese people or the British people (except perhaps in a vague psychological sense). Not the people of Hong Kong, about 40 per cent of whom emigrated illegally—from China.

With few natural resources and a very overpopulated Hong Kong without a thriving economy is just not viable, yet the possibility of rendition to China gravely threatens prosperity. And for nothing but a handful of "isms" nationalistic and ideological demands which might satisfy notions of racial pride or moral rightness or historical revenge but have nothing to do with real human wants.

It is widely assumed that China was offered Hong Kong in 1987 and Macao in 1975 (when politics were allegedly in command) and that she could take either place tomorrow without firing a shot. There are solid economic and human reasons why she is not now flying the Chinese flag in either place and should not do so in the immediate foreseeable future... But ill-considered rhetoric and carelessness can benefit no one.

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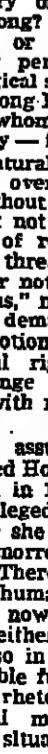
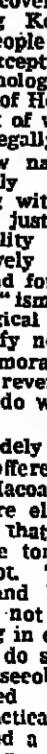
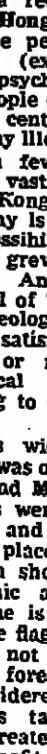
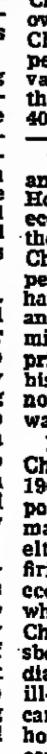
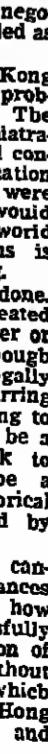
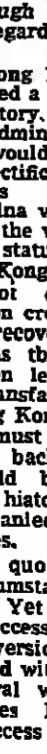
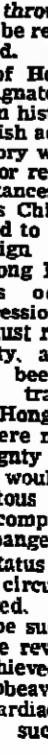
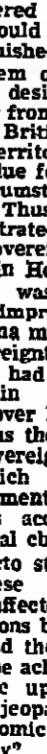
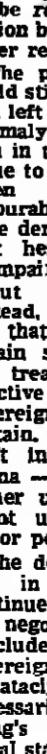
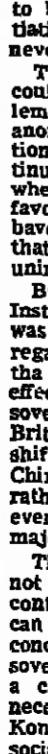
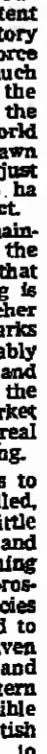
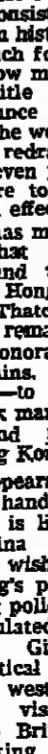
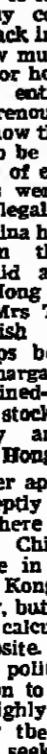
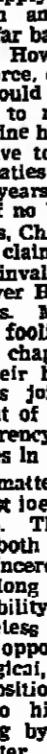
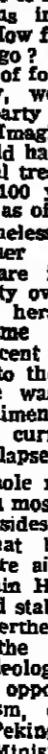
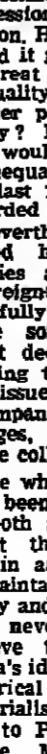
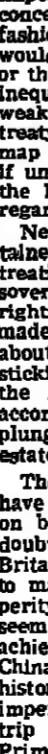
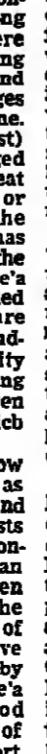
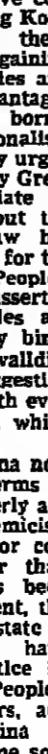
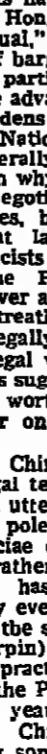
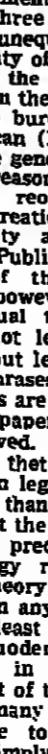
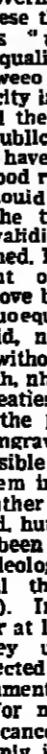
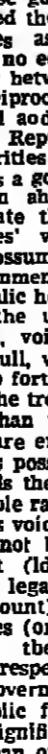
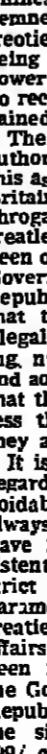
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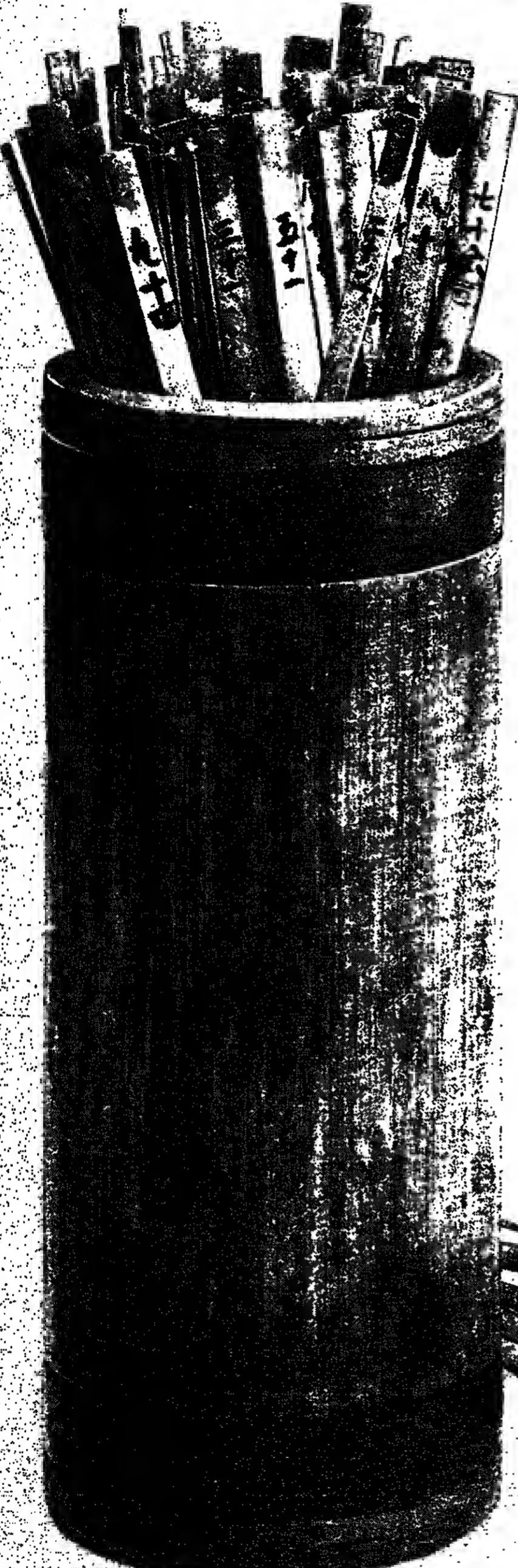
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HONG KONG IV

Hong Kong is vigorously and publicly debating its future. Here are three local views

Autonomy: but only on Hong Kong's terms

Opinion

MARY LEE

The author is former Hong Kong correspondent of the Far Eastern Economic Review and a member of the Hong Kong Observers.

community felt about the future. The poll showed that the vast majority of the population wanted maintenance of the status quo.

The Observers themselves felt this was unrealistic as change was inevitable. They sought "autonomy within China" but were unclear about how this could be achieved. This statement has caused some controversy in Hong Kong and drawn criticism of "naivety" towards China's Communist leaders.

Unfortunately for the Observers, and their poll was published in Peking, it is proposed that Hong Kong should be governed by Hong Kong people as a special administrative region with a high degree of autonomy. There has been little opportunity for the group to explain that they want autonomy on terms determined by Hong Kong, not Peking.

Like most of Hong Kong people, the Observers too have little confidence in promises made by China's leaders who, after all, are a group of old men whose control over opponents of the modernisation policy is still far from consolidated.

However, the Observers would also like to see removed the colonial tag which dogs their birthplace. The dilemma facing

the Hong Kong people is that they can neither dispute that this capitalistic enclave is Chinese territory nor afford to roll out the anti-colonialism handwaggon — for there is no viable substitute at yet for the administrative structure established under British rule.

If independence, then contemplating the future would not be the agony it now is.

Adding to the agony are claims by both Peking and London to represent Hong Kong's interests, while there is no formal structure which enables the people of Hong Kong to negotiate what they want of the future with either of their masters.

The British administration says that freedom of speech in Hong Kong allows all manner of views to be expressed and

that it is fully aware of what the people want. According to Sir Edward Youde, the Governor, the people want an assurance of continuity of the lifestyle they enjoy. Accurate though his assessment may be, the absence of an authentic public stamp on this statement renders it useless as far as Peking is concerned.

Equally, Peking maintains its proposal for "self-administration and minimal changes" (apart from the removal of the British Governor, flag and garrison) is a sincere attempt to calm local fears. Yet Peking has not even committed itself to taking the views of Hong Kong people into account, whereas British leaders have.

Lack of authority

All that Peking has done is to invite local delegations to meet Chinese leaders in the Great Hall of the People. Any views which members of these delegations express are still individual opinions which lack the authoritative stamp of representative public opinion and can thus be dismissed as such.

Peking will never agree to a referendum to determine what

the people want, obviously because it will demonstrate the public's lack of confidence in its promises.

The Hong Kong Observers feel that the future of this territory is not a question of Chinese dignity but the more important issue is to find an administrative solution which will preserve and enhance the confidence of Hong Kong people. This position inevitably bears a great deal of similarity to the as yet unpublicised British stand. Thus the observers, and many middle-class Chinese, run the real risk of an extension of Hong Kong territory signed at Peking, June 9, 1982. This was the last of three treaties signed between the two countries as a result of the Opium War, a war which no Englishman can be proud of winning. The People's Republic of China (PRC) has always taken the stand that these were unequal treaties and have no binding effect.

Mrs Thatcher's visit resulted in a joint communiqué issued on September 24 1982 stating that the two governments concerned have agreed to enter talks through diplomatic channels with the common aim of maintaining the stability and prosperity of Hong Kong.

Since then the people of Hong Kong have been keeping a close watch on the talks, which will resume on September 22 1983, hoping not so much that the solution arrived at will indeed preserve Hong Kong's prosperity (for not everyone in Hong Kong is prosperous) but that it will ensure the preservation of the many freedoms enjoyed by all the people of Hong Kong.

Quite recently Mr Hu Yaobang, General Secretary of the Chinese Communist Party, has stated that China plans to recover sovereignty over Hong Kong on July 1 1997 and that China has a "complete set of policies" to maintain Hong Kong's prosperity. The people of Hong Kong are not given any details of the details of these policies but from Press reports it appears that they include the

Need for buffer role

Opinion

MARTIN LEE AND STEPHEN CHEONG

Martin C. M. Lee, QC, is a barrister and immediate past-chairman of the Hong Kong Bar Association. Stephen K. C. Cheong is a member of Hong Kong's Legislative Council.

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£14,000 MILLION



Hong Kong, Britain's biggest market in the Far East.

In 1982 Hong Kong imported over £14,000 million worth of goods and equipment from all over the world.

One of the Territory's major suppliers was the United Kingdom.

Last year Hong Kong placed orders for a wide variety of British products to the record value of almost £700,000,000.

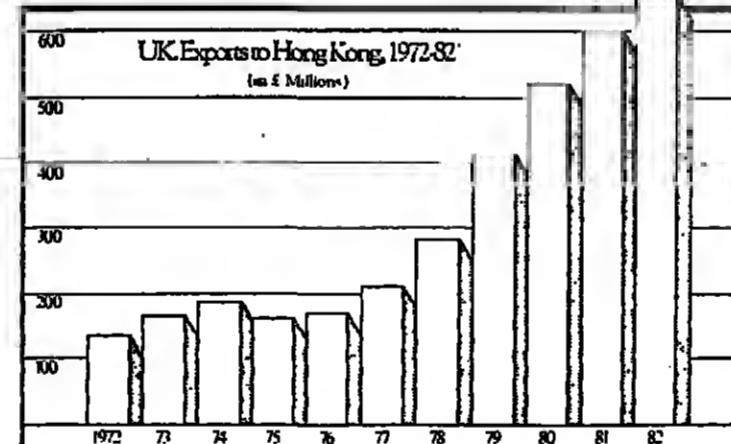
This has established Hong Kong as Britain's biggest customer in the Far East, including Japan.

British exporters have come up with the right products, in the right time at the right price — a winning combination.

To some businessmen in the U.K.



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however, Hong Kong remains an unknown quantity. Here are a few important facts.

This small, dynamic Territory has, in a relatively short time, emerged as a trading giant.

Part of its success has been due to an open-door policy towards all of its trading partners.

The United Kingdom being a major partner has been able to share in the Territory's prosperity.

Many U.K. companies now recognize the importance of Hong Kong not only as a market in itself but as a platform to reach South East Asia — the most rapidly developing region in the world today.

Similarly, Hong Kong is the gateway

to the expanding markets of China. The commercial possibilities are almost endless.

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HONG KONG VI

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Above (left to right): Sir Edward Youde, Governor; two "officials": Sir Philip Haddon-Cave, Chief Secretary; Sir John Bremridge, Financial Secretary. Below (left to right): three "unofficials": Mr Michael Sandberg; Sir S. Y. Chung; Ms Lydia Dunn.

A mark of power and prestige

TO BECOME an "unofficial" is a mark of power and prestige — but one which must be paid for with hard work. An unofficial sitting on both Exco and Legco will have two mornings a week and one afternoon a fortnight occupied with meetings of those two councils. But he or she will also be drawn into membership of many of the 320 quasi-governmental committees which study, advise or discharge a public duty not easily absorbed within government itself.

There are or have been committees for pharmacy and poisons, for radiation, for mercantile and for keeping an eye on pressure groups for civil service salaries, for land production, for temple upkeep and for trust funds, for diversification of the economy, and for fighting corruption, for ports and airports, for traffic accidents and for ferry fares.

In a category of its own is the Heng Yee Kok, a committee of representatives of rural communities in the New Territories, which proudly guards its claim to represent the farming families who settled the district before the coming of the British. The Heng Yee Kok takes a particular interest in government land, policy where it may affect New Territories landholders, negotiating the highest possible rates for land reserved by the government.

In 1977, it unsuccessfully sought the right for its leaders to deal direct with Whitehall, bypassing the Hong Kong administration entirely.

27 unofficial members publicly discuss and approve new legislation, is a minor affair. Most Exco unofficials also sit on Legco, and so can gauge in advance issues which might arouse opposition in Legco, and amend propositions accordingly at their conceptual stage. Legco may seek amendment of a bill, but voting divisions are rare.

More important in practical terms is the finance committee, made up of Legco's unofficial members, which meets in private after Legco's fortnightly public meeting. The finance committee reviews new public expenditure, in which it may propose cuts but no increases. Its existence is a guarantee that governmental spending programmes will be subject to non-governmental scrutiny.

His immediate deputy, the Chief Secretary, heads a civil service which constitutes a machinery of government never accountable to an electorate through the ballot box. Yet Governors have not sought—and convention makes it inconceivable that any future Governor would seek—to exercise those powers to their full extent. Instead, the Governor submits policy-making to the advice of his executive council, and enactment of law to the approval of his legislative council.

In theory, he could overrule these advisory bodies. In practice, he does not. (If he did want to act against Exco's wishes, he would also have to explain his reasons to the British Foreign Secretary.) It is for the Governor to say who is willing to listen to, but, once selected, those advisers receive a decisive degree of influence.

The structure of Governor-Exco-Legco is by no means special to Hong Kong, but represents the classic mode of British colonial administration. In other colonies, however, the parts have been from appointed to elected assemblies and eventual independence.

The particular circumstances of Hong Kong place such a progress out of the question. It is for the Governor and his subordinates to seek, as best they can, to simulate within a non-elected administration the stimuli and the responses of an elected one.

The executive council, as it is at present constituted, comprises five ex-officio members whose standing derives from their seniority in government, together with a sixth official nominated by the Governor.

In addition, the council has nine "unofficial" members drawn from the private sector—currently two bankers, two lawyers, four businessmen and a surgeon. The unofficials discharge an active role in policy making, and a passive role in standing as a proxy for the community, telling the Governor and his officials what Hong Kong will or will not stand for.

The 50-member legislative council, whose 23 official and

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HONG KONG VII

DOMESTIC BANKING

Hit by property market collapse

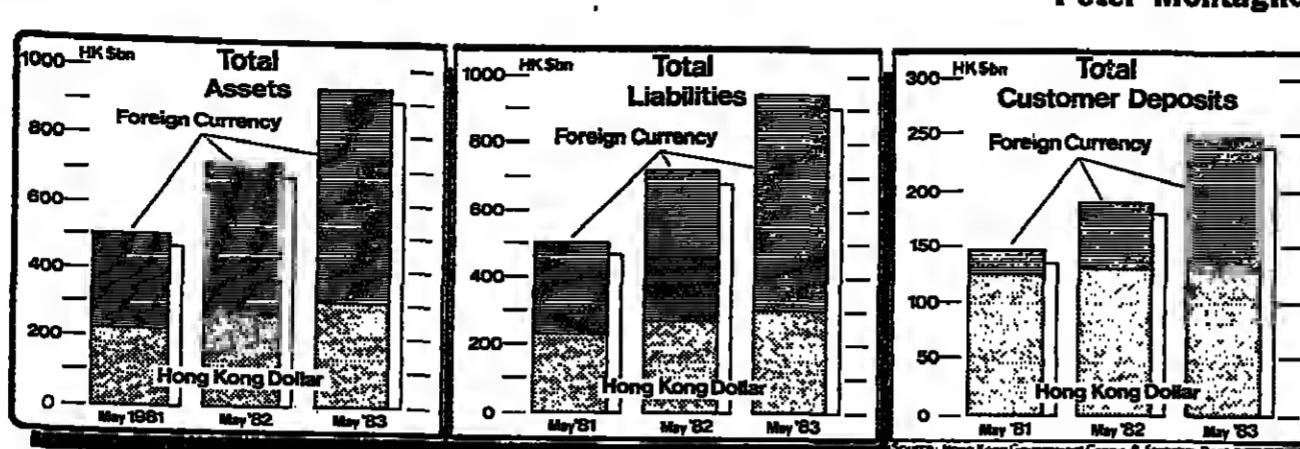
LAST YEAR'S collapse of the property market in Hong Kong came as a particular blow to the territory's banking community which has always been a heavy lender to the real estate sector.

Government figures show that at the end of last year lending by banks and deposit-taking companies to the construction industry and residential mortgages totalled HK\$64.4bn. This was more than a third of total loans and advances of HK\$187.8bn in Hong Kong.

Moreover these figures provide only a minimum estimate of the total property exposure of the banking system in Hong Kong. Much other lending, for example to the manufacturing industry, is also property-related as borrowers use their credit to climb aboard the property bandwagon rather than develop their primary business.

Now a significant portion of this lending has turned sour. Current diversification pressure group which last November had succeeded in borrowing US\$1bn from its banks is now engaged in a desperate struggle to stave off liquidation by selling off assets and negotiating with lenders to restructure outstanding loans. Another property group, EDA, is already in liquidation. Losses are looming for the banks on existing portfolios and a dramatic slowdown in new construction activity has meant a dearth of good new credit opportunities. Bankers are courting with more than usual keenness several industrial companies now seeking stock market quotations, in the hope of generating new non-property-based clients.

How did this situation arise and how will it affect bank profits? Senior bankers in Hong Kong have identified two principal causes for the boom-bust cycle in property lending—an excess



sive build up of liquidity during the boom period and reckless competition in the loan market generated by the huge influx of foreign banks into Hong Kong.

Mr William Purves, executive director of the Hong Kong and Shanghai Banking Corporation, says: "There was a time when liquidity was running away here. It was too easy for some of the new people (foreign banks) who didn't have a solid deposit base to raise liquidity in the interbank market."

Mr Michael Brown, senior manager for Hong Kong of the Chartered Bank, adds: "All these foreign banks who came to Hong Kong found themselves in a very high cost environment. It was easy for them to put on their books (property) assets which appeared to have a sound underlying value."

Fingers burnt

As a result, competition to lend against property was intense, credit was easy to raise and margins on such business dwindled almost to nothing. When the property slump came it emerged that foreign banks featured prominently among those that had their fingers burnt.

For example, a list of Eda's investments' bank creditors at the end of last November shows the largest single lender to be Bumiputra Malaysia Finance with a total exposure of HK\$246m.

The exposure of Barclays Bank of Britain was HK\$107m, but another feature of the list is the heavy exposure of the Hong Kong and Shanghai Group, largely through its merchant banking subsidiary, Worldwide, with exposure of HK\$185m. Peking-owned Chinese banks were also deeply involved. The Chinese-owned Bank of Communications had an exposure of HK\$193m.

In the short run the probability of banks with such property exposure is bound to be affected by the need to make provisions and write-offs. The notoriously opaque bank accounting standards in the territory make it impossible, however, to tell how badly individual institutions are affected.

As the property slump continues it will also take some time—possibly three or four years—for the banks themselves to discover the full extent of their losses.

Some indications of the trend can be seen in the 1982 results for the Standard and Shanghai Bank itself. It reported only a modest 11 per cent increase in group profits to HK\$2.36bn.

Part of the increase came from a return to profitability by Antony Gibbs' British merchant banking subsidiary and it is widely assumed in Hong Kong that Wardley had not transferred part of its loan book to its parent bank.

For the longer run banks now face a rather difficult task of building up profitable new business in non-property related sectors. There are some high quality credit risks in Hong Kong such as the utility companies, but these are being actively courted by the banking community and lending margins are falling.

Recovery in the property market itself is likely to be slow because of the continuing political uncertainty over the territory's future, while many banks are placing high stakes on lending to the manufacturing sector as order books rise with the world economic recovery.

Here the foreign banks, most of which are restricted to one single branch, find themselves at a distinct disadvantage. It is much harder for them to seek out clients among the smaller, soundly run manufacturing businesses.

If they are successful in doing so their profit margins are in any case slim because they have to fund their lending in the interbank market. Locally incorporated banks with a branch network can reap much higher returns.

The difference between savings deposit rates and best lending rate in mid-May was six per cent. Interbank deposit rates were much closer to the best lending rate level of 11.5 per cent.

By mid-August three-month interbank money rates stood only fractionally below the 8.5 per cent bank deposit rate, while best lending again stood at 11.5 per cent.

The main reason for this lies in the Territory's taxation system. Foreign currency deposits are free of withholding tax whereas a 10 per cent interest tax is applied to local currency deposits.

Yet because of the weakness of the Hong Kong dollar many domestic customers prefer to have loans in local currency.

Because of this the banking system is now lending more Hong Kong dollars than it has in local currency liabilities.

Loss of confidence in the territory's political future has forced the banking system to take more strain in more areas than just the property market alone. There is little sign that this strain will ease in the foreseeable future.

REGULATION

Robert Cottrell/Peter Montagnon

Strict curbs on deposit-taking companies

"IF YOU compare it with the secondary banking crisis in London, it is more like a child's picnic," says Mr Michael Sandberg, chairman of the Hong Kong Bank.

But strains in Hong Kong's financial system since the collapse of the local property market have been one of the major talking points among local bankers over the last year and few would emulate Mr Sandberg in downplaying the significance of the problems. Particularly badly affected have been Hong Kong's deposit-taking companies (DTCs), which have been at the sharp end of a recently completed two-year restructuring of the banking system.

Troubles in the DTC sector began last November when Dollar Credit, a well-known local DTC, collapsed, leaving losses estimated at HK\$850m. As a result many banks reined in their lending to DTCs via the Hong Kong money markets, causing knock-on delinquencies. Six other DTCs were to close in coming months, with the Hong Kong Bank drawn at one stage to offer a lifeline to respectable DTCs suffering temporary liquidity problems from the interbank credit squeeze.

In the end the Hong Kong Bank lifeline was barely used but the affair left a nasty after-taste with the banking community and prompted criticism of the effectiveness of banking supervision in Hong Kong—supervision described by one leading 'banker' as "woefully inadequate."

Sounder footing

More recently the affairs of Hong Kong's 350 deposit-takers have been put on a sounder footing with the completion of the two-year restructuring programme at the end of June. The outcome of the restructuring has been the creation of a three-tier system of credit institutions. At the top stand the licensed banks operating across the whole of the deposit-taking spectrum, retail and wholesale, long and short-term. Next come licensed DTCs, restricted to deposits of over HK\$500,000, but for any term. At the bottom are registered DTCs, able to take deposits from the public only at least HK\$50,000 for terms of at least three months. Previously, registered DTCs could also take short-term deposits.

The intention of the restructuring is to deny registered DTCs—which range from the

highly respectable to the fly-by-night—access to short-term public deposits, with the authorities arguing that such deposits are most safely concentrated in the hands of licensed banks. The effect on registered DTCs is to render them almost wholly dependent on funding from the interbank market or where available a parent holding company.

Most DTCs are registered on licensed holding subsidiaries of local or foreign banks and have a line of interbank funding by virtue of their parentage. But the outlook for registered DTCs now lacking a parent bank is at best uncertain. Perhaps reflecting the dampening of business prospects, eight registered DTCs chose to go out of business at end-June rather than meet the statutory requirement of doubling their share capital to HK\$10m which formed part of the restructuring.

Hong Kong's Banking Commissioner, Mr Colin Martin, has also been interviewing staff to ascertain heads of registered DTCs to see their business prospects. There is little doubt that Hong Kong would be happy to see some of the less active non-bank-owned DTCs deciding to turn in their registrations.

The winter-long crisis in the DTC sector produced some embarrassments among Hong Kong regulators—not least the rumour that Dollar Credit was just about to be granted permission to upgrade its name to registered DTC when its founder collapsed and its owner, Mr Willie Yu, absconded.

For the time being the Government is fighting shy of introducing disclosure legislation for the corporate sector as a whole, seemingly torn between supporting and opposing lobbies.

A package of legislation currently being considered by Hong Kong's legislature would be better, even if it failed to give any additional teeth to Hong Kong's supervisors. The proposed Bill would empower the Financial Secretary to order investigations into existing or former DTCs, looking not only at their accounts but also at their management and associate companies. Police would gain limited access to confidential data in the course of criminal inquiries and auditors would be obliged to tell regulators about any major anomalies which they encountered in the affairs of client DTCs.

As to the supervision itself, Mr Martin believes that Hong Kong has "a sound system". Monthly returns are examined by Mr Martin's office—the commissioner of both banks and DTCs—and in the case of DTCs the returns are supplemented with a full annual review of company accounts and management which lasts two-and-a-half years.

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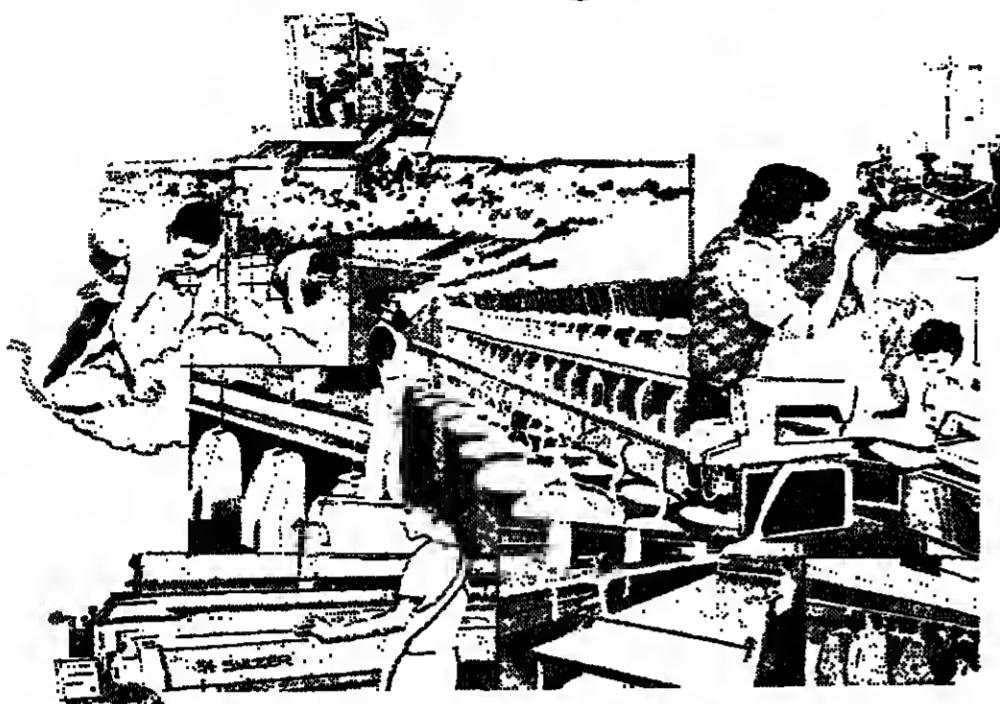
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The stockmarket: Robert Cottrell discusses the effects of a collapsed property sector and continuing political nervousness

Foreign investors more optimistic

A COLLAPSED property market interlocking with political jitters has made 1982-83 a bear phase in the Hong Kong stock market. The Hang Seng index reached a three-year low of 676 on December 2, 1982 before recovering slightly to close 1982 at 753, a decline of 44 per cent over the year. In 1983 the trend has been towards nervous and gradual recovery, led by overseas interest, and with occasional days of heavy turnover bringing some relief to hard-pressed stockbrokers.

The stock market is heavily influenced by conditions in the local property market. In 1981-82 some brokers estimated property to account for as much as three-quarters of all assets of publicly quoted companies. But with the collapse of the property sector and a resurgence of interest in industrial stocks, a more diverse portfolio of industrial, utility and trading stocks posted by stockbrokers De Zoete and Bevan can be seen to have overtaken a corresponding portfolio of major property stocks in importance. On September 1, 1982 the non-property portfolio was capitalised at HK\$31bn, the property portfolio at HK\$27bn. On August 1 last, the value of the non-property stocks had grown to HK\$40bn, while the property portfolio had shrunk to HK\$26bn.

The inference, argue stockbrokers De Zoete, is that "the

seller also pays a HK\$5 scrip transfer fee.

In volume terms, trading in the current year has tended to a daily range of HK\$100m to HK\$200m, though the stock exchange figures underestimate true turnover in shares, since not all deals pass through the market's dealing room.

A notable feature of the trading in the first half of this year was a division in sentiment between local and overseas investors, with foreign buying, particularly from London, leading the market's winter recovery even in the face of local selling. This is probably due to foreign investors placing less weight on individual companies.

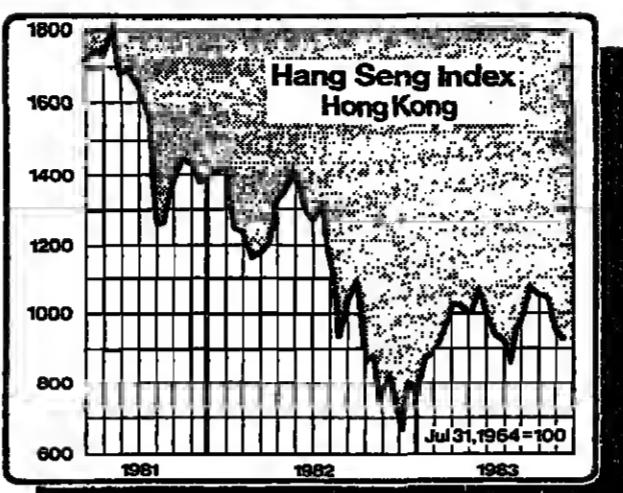
The representations of overseas institutional clients have accelerated the growth of corporate research among Hong Kong brokers—not always with the active assistance of the companies being researched.

Standards of corporate disclosure are variable, while the quality of local auditing has also shown some alarming lapses.

The dominant mover of the stock market today—within the recent downward trend—is still politics. Rumours and shifts in sentiment relating to the resolution of Hong Kong's long-term future are liable to provoke violent movements in both the stock market and the Hong Kong dollar, compounding the exposure of uninvolved equity investors.

On the basis of representations made to the Securities Commission's special membership committee, followed by formal consultation with the exchanges, the relevant legislation may be amended. At present the odds appear to favour a unified exchange open to

HONG KONG IX



Unified SE: fitting four into one

HONG KONG'S UNIFIED Stock Exchange is scheduled to begin trading in mid-1985—but there remain major organisational decisions to be made by and about the brokers who will trade there.

The Securities Commission is receiving representations from brokers on the four existing stock exchanges as to who they think should be allowed membership of the new unified body.

The original legislation for the new exchange, dating back to 1980, now appears in need of amendment to give added flexibility for the admission of corporate and foreign brokers, while it also remains to be decided whether or to what extent banks should be allowed to participate in the post-1985 market.

On the basis of representations made to the Securities Commission's special membership committee, followed by formal consultation with the exchanges, the relevant legislation may be amended. At present the odds appear to favour a unified exchange open to

foreign brokers and corporate members, while opinions over banking participation are divided.

Hong Kong may follow London's example of allowing banks a limited ownership of broking firms; it will also have to decide how and if an attempt should be made to distinguish ownership from management.

Planned computerised settlement will end down time-consuming paperwork for stock transactions, although the new exchange will probably retain designated areas on the trading floor for those traditionalists who prefer the rough-and-tumble of open-outcry trading to the video-display terminals which most of the floor traders will use.

A final point to be resolved is who will sit where on the new trading floor. With some 3,000 bodies likely to be packing the Exchange Square premises at peak time, a trading desk in the thick of things can confer an advantage which no broker would willingly forego.

It will be for the legislators

Disclosure sought of significant share stakes

Climate for regulation

IT WAS EASY enough, in 1981, to say that volatility and excess were part of the Hong Kong stock market, and that tougher regulation would only help to restore the market's vitality. The excess of that year took the form of an excessively bullish market, in which investors only had to study trends closely enough to see which share had a ramp underneath it at

to decide the procedure if the regulators' course is blocked by offshore nominee holding accounts. One argument runs that, even if disclosure of share stakes is circumvented, the obverse of it is principle contributes to a climate of diminished expectations for corporate accountability which encourages unscrupulous operators to try their luck.

Allied to the concept of disclosure of share stakes is prompt disclosure of insider trading. Were the legal rights in sell their shares mitigated by their possession of privileged information on Trafalgar? In practice not, but it was an awkward affair which must have left the Securities Commission feeling rather unhappy.

Short-selling is illegal in Hong Kong, but it is generally supposed in its commonplace. Indeed, short-covering is frequently cited by commentators as grounds for a technical recovery.

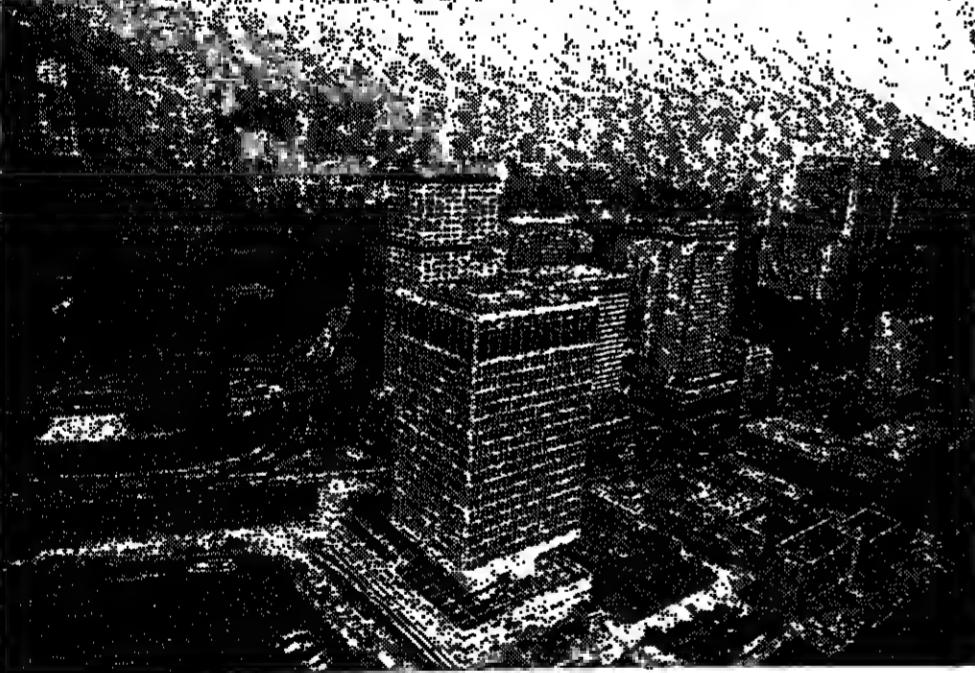
Hong Kong is a cash rather than an account market, so the unacceptable fact of short selling may take the form of an unscrupulous broker borrowing scrip from a discretionary client's account and lending it to a more favoured client for the purposes of selling in the market.

It might be argued that the discretionary client's position remains unchanged once the stock has been replaced by the borrower. The discretionary client, given the choice, would no doubt object vigorously to his stock being used to help drive down its own value.

The efficient solution might be in more trading over to an account basis and legalising short selling—but to do so would be a major exercise fundamentally altering the character of the market. For the time being, short selling is likely to remain an unwelcome but in practice unstoppable practice.



The busy floor of the Kam Ngan Stock Exchange, one of four. Below, the Central district where shock waves of the property sector collapse have been most strongly felt.



PROPERTY SECTOR

Robert Cottrell

Year of the collapsing company

IT HAS BEEN Hong Kong's feebly permissible arrangement. The effect is that the public company may gear up on the basis of its own balance sheet. The unquoted parent, meanwhile, may borrow on its own account, using its shareholding in the public company as collateral.

All well and good, so long as the property market, and by extension the property-based stock market, can sustain upward momentum. But when, as in 1982-83, the property market falls, the net worth of the highly-gearred public company evaporates, and so it turns does the value of its equity used as collateral for parent company borrowing.

Double-whammy

For banks imprudent enough to lend into such situations, the result is what Americans might call a "double-whammy."

Such is roughly what happened at Carrion, still fighting for its life and seeking a debt-for-equity swap with its bankers. EDA Investments, the Chung family property group, is in liquidation. Trafalgar Housing, which

overstretched itself by trying to diversify away from the Hong Kong property scene, was at the time of writing this survey still trying to negotiate a debt moratorium with its bankers. These are only the most public examples of companies in trouble.

The euphoria of a property boom is a strange thing: it appears to cause otherwise highly reputable accountants and merchant bankers to associate their names with frankly dubious propositions. Some stock analysts and financial journalists have suspended their critical faculties: directors of public companies to treat those companies as personal fiefs.

The people who have suffered worst as a result are outside shareholders—who, according to prevailing Hong Kong philosophy, should not have been buying shares if they did not understand the risks implicit in such investment.

A new generation of bankers is in place to work out its predecessor's loans. Mr Robert Fell, the Securities Commissioner, has suggested publicly that auditing standards locally might have been a little higher.

After seven centuries the spirit of Marco Polo finds its true expression.

It was Marco Polo, a Venetian merchant and the world's first real traveller, who unveiled the wonders of the Orient.

Motivated by a love of adventure and a shrewd eye for commercial opportunity, Marco Polo was not so very different from today's business traveller.

While he learned to savour the exotic luxuries of the Far East, he never turned his back upon Western practicality.

Were he travelling today, we think we would have earned his approval.

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adopted the most pleasing aspects of two cultures, fashioning them into a unique style of our own.

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HONG KONG X

China in Hong Kong: Teresa Ma looks at the growing two-way trade and cross-investment between the two neighbours

China's second largest customer

HONG KONG and the People's Republic of China (PRC) enjoy an extensive and mutually beneficial relationship of trade and cross-investment. The British territory, last year China's third largest trading partner, moved up to second place in the first half of this year when U.S.-Chinese trade relations deteriorated over a textiles dispute. Hong Kong is a major re-exporting centre for Chinese manufactured goods.

It buys much of its food and water from China. Studies are under way on the economic feasibility of a nuclear power station in the adjacent Guangdong province to supply electricity to Hong Kong. Tourists in Hong Kong will find some of their best clothing and souvenir bargains in the large local department stores specialising in Chinese-made products.

Less easily quantifiable are China's direct investments in Hong Kong. This is a reflection of both the diversity and the publicity-shy nature of local PRC-owned enterprises.

Some firms may be Hong Kong registered and PRC-controlled, but with Hong Kong residents in the visible managerial roles. Many Chinese state-owned enterprises operating in Hong Kong do so with unlimited liability and so do not appear at all in the Hong Kong company registry.

Mr David Newbigging, chairman of Hong Kong conglomerate Jardine, Matheson, estimated that at year end 1981, Chinese investment in Hong Kong was of the order of US\$3.5bn. The figure is indicative of a magnitude of commitment presumed to make the PRC the largest external capital investor in Hong Kong.

The largest and most public of PRC organisations in Hong Kong is the 13-strong "family" of banks headed by the Bank of China. (The inter-relationships between China-owned businesses tend to be obscure. At best, officials will refer to other China-owned groups, formally affiliated or not, as "sister" companies.)

The 13 PRC-owned banks are estimated to hold a quarter of the local retail banking market, second as a market force only to the Hongkong and Shanghai Banking Corporation. The Chinese banks operate between them a network of 216 branches, and are partners in China Development Finance (CDF) which acts as their vehicle for managing jointly-held direct corporate investments.

Bank of China recently published in Peking its 1982 annual report, showing deposits 51 per cent higher over 1981 at Rmb100 billion. The bank does not, however, break down its deposit structure geographically.

Deposits of US\$5bn

According to an unconfirmed estimate (by the Far Eastern Economic Review), deposits with the Bank of China's overseas branches totalled US\$5bn at year-end 1980, or one-quarter of the bank's total deposits at that time.

The Bank of China is Peking's foreign exchange and international bank. While its main job is to mobilise foreign exchange funds for domestic projects, its overseas branches also transact regular banking business in their local markets.

The Bank of China "family" is particularly important in Hong Kong for both banking and political reasons. As a co-infrastructural investment in

tribution towards soothing nerves in Hong Kong strained by the 1979 issue, Bank of China offered in February this year a programme of unsecured loans to small industrialists of up to HK\$200,000 at preferential interest rates.

China has been active in the Hong Kong property market, which boomed through the late 1970s, ending in 1981.² It is now in collapse. The Hongkong Bank has estimated PRC corporations to have paid over HK\$5bn for property during the last five years.

Joint venture

One of China's most dramatic incursions into the local property market came when the PRC-owned China Resources, a large and diversified trading and industrial group, bought into a consortium hoping to develop a new town called Tinshuiwai in Hong Kong's new territories hard by the Chinese border.

The 488 hectares of Tinshuiwai land had been parcelled together by two Hong Kong property development groups which in 1979 disposed of the bulk of their stake to other buyers including China Resources. The result was the creation of a consortium called Mighty City owned 51 per cent by China Resources, 25 per cent by Britain's Trafalgar Housing (a Hong Kong business not related to Britain's Trafalgar House), and the balance by original entrepreneurs Cheung Kong (Holdings) and Wheellock Mardon.

The Tinshuiwai project still required Hong Kong Government approval, since it would have to be integrated into broader public-sector planning to develop the New Territories, and would imply major public expenditure. CMSN is estimated to handle and subsequent decentralisation

July 1982, the Hong Kong Government decided the original scheme for a new town of 535,000 people on the site was too ambitious. Instead it compromised by buying 318 hectares back from Mighty City for HK\$1.6bn, and going into joint-venture with the consortium to develop the remaining 170 hectares as a town for 135,000 people.

CMNS is currently spending HK\$33m on developing a 13,000 square metre Hong Kong site for a cargo pier and Godwin.

The site, granted by the Hong Kong Government, includes 7,000 square metres of seabed.

It is usual for major Chinese corporations to acquire sites for their own use through direct negotiation with the Hong Kong Government rather than by public auction. It is thought that public purchases through auction would be considered unusual, and might also appear to confer legitimacy on the Hong Kong Government's right to dispose of land which China claims to be its own territory, extracted through oppressive and unequal treaties in the last century.

Officially, Hong Kong's Government welcomes the opportunity to develop a town of appropriate size at Tinshuiwai, demonstrating a joint long-term commitment by Hong Kong and PRC interests toward the development of Hong Kong.

Unofficially, some outsiders believe that the extent of China Resources' exposure to a potentially useless site caused the Hong Kong Government to support it with a joint-venture proposal that was motivated by politics as much as cost-efficiency.

China Resources' other major physical presence in Hong Kong is a nearly-completed new headquarters building in Wan Chai, on Hong Kong Island.

Although China Resources has been in Hong Kong since 1949, it registered a Hong Kong company only in July this year. With a share capital of HK\$200m, and formerly known as China Resources Holdings, the company has begun to consolidate the offices of its subsidiaries and associates within its new headquarters.

Other important PRC state corporations operating in Hong Kong include the China Merchants Steam Navigation Company, which is under the direct control of Peking's Ministry of Communications. CMSN is also active in local property development, investing in the creation of 900,000 sq ft of warehousing space in Kowloon to complement three other warehousing locations already completed.

China's "open door" policy

perhaps one-third of all sea freight from China.

The Hong Kong link is particularly important since Hong Kong officials estimate that 80 per cent of China's shipped exports are bound for the British territories.

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China's "open door" policy

and subsequent decentralisation

CHINESE INTERESTS IN HONG KONG

A selection of companies representing interests of the People's Republic of China in Hong Kong.

ENGINEERING FIRMS:

Chia Ocean Oilfields Services

A joint venture of China National Offshore Oil Corp.

China National Oil Joint Services Co., China Development

Finance Co. and China Resources Co.

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Hong Kong Government's right

to dispose of land which China

claims to be its own territory,

extracted through oppressive

and unequal treaties in the last

century.

Foreign tourists visiting

China via Hong Kong are likely

to arrange their itineraries

through the state-owned China

International Travel Service

(CITS) whose local branch

opened in 1981. Its longer-

established sister-agency China

Travel Service caters for ethnic

Chinese visitors to the PRC.

Some in Hong Kong resi-

dents are estimated to visit

China annually, contributing

perhaps half of China's total

tourism revenue.

China's Travel Service is also

active in local property develop-

ment, investing in the creation

of 900,000 sq ft of warehousing

space in Kowloon to comple-

ment three other warehousing

locations already completed.

China's "open door" policy

and subsequent decentralisation

PROVINCIAL ENTERPRISES:

Fujian Province:

Fujian Enterprises Co.

Guangdong Province:

Chi Kong Shipping Co.

Guangdong Enterprises Ltd.

Its subsidiaries include

Guangdong Tours Co., Guang-

xiang Liang Trading Co., Yue

Son Ltd.

Guangdong Water Conservancy

and Hydropower Engineering

Development Co.

Under the aegis of the China

National Construction Engi-

neering Corp.

Kiu Kwong Investment Corpora-

tion

Wah Tak Marine Engineering

Co.

Hebei Province:

Beihai Enterprises Co.

Liaoning Province:

Chung Liao Trading Co.

Peking Municipality:

Sciven Trading Co.

Shanghai Municipality:

Everbright Industrial Corp.

Shanghai Film Corp.

Under the aegis of the China

Film Export and Import Corp.

Zhejiang Province:

As the PRC industrialises at

higher levels of technology, and

exploitation of its offshore oil

reserves begins, Hong Kong is

placed to play a still more

important role in China's modernisation.

China will have an increasing

interest in Hong Kong's produc-

tivity, access to new products

and processes, and ability to

act as a trading and financial

entrepreneur. Recent falls in the

international value of the Hong

Kong dollar have brought forth

from Peking—and from the

Bank of China in Hong Kong—

responses indicating that China

has a large and understandable

concern for the stability of the

international market.

China's "open door" policy

is also reflected in the balance

of its political ambitions towards its prodigal child.

Teresa Ma is China Trade

Correspondent of the Far

HONG KONG XI

ELECTRONICS

Peter Montagnon

Government's dilemma over non-intervention

HONG KONG'S young but growing electronics industry has begun to pose a new challenge to the Government's traditional policy of "positive non-intervention" in business affairs.

Identified as a growth industry of the future which could take up some of the employment slack left by the contraction of traditional industries such as textiles, it faces a constant need for product innovation and improvement in a highly competitive market which is already being actively nurtured by other regional manufacturers, notably Singapore, Taiwan and South Korea.

Let's things stand at present Hong Kong's 1,300 electronics producers are ill-suited to meet this challenge. Over 80 per cent of them employ fewer than 100 people.

They lack the qualified manpower, technical expertise and international marketing capabilities needed for long-term survival in a world where profit margins on established product lines are under constant pressure.

This has posed a serious policy question for the Government. In the past it has always pursued a policy of leaving industry as far as possible to its own devices in order to ensure the survival of the fittest.

Subsidies and tax holidays are unknown in Hong Kong—though they are part of the industrial armament of Singapore its arch electronics rival.

So far Hong Kong's approach to the problem shows all the signs of a timid reappraisal of its industrial policy. Minimal amounts have been spent, basically on education, training and technological development.

For the time being, however, the industry's longer-term problems have been masked by a sudden sectoral revival as Hong Kong electronics manufacturers respond to the economic upturn in the U.S.

According to Mr Paulus Chan of the Government's Industrial Development Board (IDB), "at the moment nobody's going to say that times are bad."

Last year was a particularly bad one for the electronics industry. The recession saw the closure of 16 local factories. Hong Kong's electronics exports fell to HK\$3.45bn from HK\$9.17bn in 1981 and Comic, the colony's leading manufacturer recently reported a 28 per cent decline to HK\$3.26m in net profits for 1982.

Mr Alex Au, Comic group chairman blamed the drop on an expected downturn in orders during the second half of last year, particularly affecting computer components. Exports of these fell by 22 per cent last year, although there was growth in other areas, notably telephones.

TEXTILES

Anthony Moreton

A more up-market role

THERE WAS a time when the name Hong Kong was synonymous with cheap and rather nasty shirts, shoes, socks and sandals. But not any longer.

Hong Kong has moved up-market. Its designers, like Eddie Lau, Hannah Pang, Jennie Lewis and Diane Fung, have their clothes on the racks of the very best stores in London, New York and Paris. Hong Kong is fashion-conscious and fashionable.

This change of emphasis, from being a producer of grey cloth to concentrating on value-added clothes, has come about because of the rise of other countries, many of whom also in South East Asia, which have supplanted Hong Kong's role as a producer of primary textiles.

Taiwan, South Korea, Indonesia and Philippines are merely four which are cheaper producers but the really big competitor in this area is now the country that sits on top of Hong Kong—China.

China's massive textile industry can produce far more cheaply and in far greater quantities than anything from Hong Kong and so the colony has been forced to rethink the direction in which it is going.

Production fall-off

Since 1970, when production peaked, the number of spindles in use has fallen from around 1m to half that figure. In the last five years alone production of cotton yarn has dropped by a quarter and cotton piece goods by almost a fifth.

In the last two years, between 1980 and 1982, the number of spindles was cut by 30 per cent and the number of looms by 25 per cent. In the same period the numbers employed in the spinning and weaving sectors have dropped by a third.

The industry employs some 350,000 people in 13,000 plants. No other industrial sector comes anywhere near these figures. Electronics, the most important industry, has some 80,000 workers in just over 1,200 factories and plastic

electronics industry where it can. Its actions so far have had an impact only at the margin, but more is being done to help the industry than would have been thinkable two or three years ago.

"For instance," said Mr John Yaxley, director of industry, in a recent speech, "the two universities and the Hong Kong Polytechnic are coming together with research and development projects on failure and reliability of integrated circuit structures, single chip systems, integrated circuit fabrication manufacturing facilities and computer-aided design systems."

In addition a micro-processor development project is being carried out by the Hong Kong Productivity Council, which recently completed a detailed study of the electronics industry that is to be considered by the Industrial Development Board in July, he said.

In money terms, however, it is clear that Hong Kong is not prepared to go very far to help the industry. One other government project has been to subsidise the salaries of new graduate entrants to the industry in order to encourage the employment on taking better qualified personnel.

Assistance

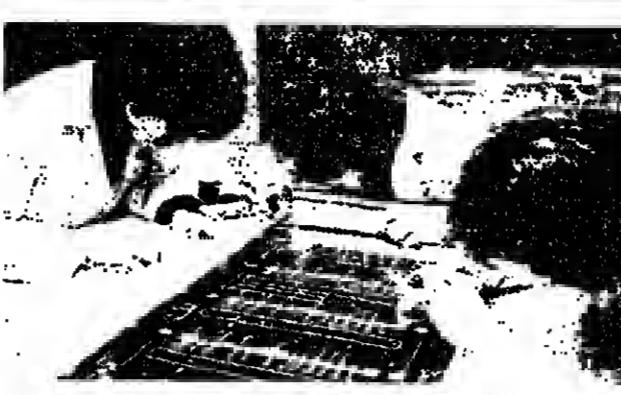
Starting this year it is to pay half their salaries for the first 18 months at a total cost of some HK\$2m annually. Yet this figure is tiny when compared with the industry's total turnover and the amounts being spent by other regional governments.

Will this sort of assistance be enough to see the electronics industry through the second half of this decade? Many analysts argue for kept on a smaller scale, for example through the provision of industrial land at subsidised rates where larger factories with longer production lines can be built.

True such plans may soon become obsolete. The once much-vaunted land cost obstacle to development looks much less valid with the collapse of the property market.

If Hong Kong industrialists can use this opportunity to establish a more permanent hold on the world electronics market there is one further problem which even the Government cannot overcome. It is the very nature of Hong Kong businessmen brought up in a tradition of exploiting other people's research through imitation.

As a report by the Bank of America put it: "If your chief engineer can quit, set up his own company and be producing your product the same year, you are in the wrong product line."



Laying out printed circuits at a Hong Kong factory.

PROFILE: John Richardson

Breezy chief at 'Hutch'

IT IS on the face of it an odd combination—but one which seems to work well enough for Hutchison Whampoa. The group is chaired by Mr Li Ka-Shing, property tycoon, a solitary man of genius who bought his key stake in "Hutch" from the Hongkong Bank in 1978.

In the managing director's chair sits Mr John Richardson, a breezy, thoughtful Australian-educated Londoner with a background in city stockbroking and a stint with Stater Water.

Mr Li's holding in Hutch—probably now just over one-third of the group's equity—is more than just a portfolio investment. As chairman, his is the deciding hand and it is seen to be exercised in Hutch. Mr Li's own liking for liquidity. By year-end 1982, Hutch showed HK\$1.5bn of cash in its balance sheet, equivalent to one-third of shareholders' funds.

Posses of corporate cash are very reassuring for people who own companies, perhaps less fun for people who manage them. Would Mr Richardson like to be cut and spending Hutchison's millions on manageable assets? Perhaps, he says, when the time and opportunity comes, and it is not for the moment running a hole in his pocket. Besides, cash needs managing, too. Fortunately, Hutch seems to have done some useful hedging ahead of the past year's severe depreciation of the Hong Kong dollar.

Hutch is a conglomerate—the sort of amalgamation of diverse interests which made it fashionable in the 1960s, but whose rationale now seems open to question. It includes property, shipping services, retailing, quarrying, plus stakes in a hotel, a newspaper, and a toll-tunnel under Hong Kong harbour.

Robert Cottrell



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HONG KONG XII



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Dismal thoughts for landlords in the Central business district

SEVERAL CONVENTIONAL Hong Kong wisdoms are stood on their head in the 1983 report of the special committee on land supply, an officially-appointed advisory body.

Logic suggests that, since Hong Kong is a small place, industrial land should be in desperately short supply. Wrong, says the committee. There is more than enough industrial land either being

developed or planned to meet demand until 2001.

Better, says the committee, to consider rezoning some industrial land for development of public sector housing, where there could be a shortfall of land after 1984-85.

The committee also says that, so far at least, the Government's hopes of balancing residents with jobs in Hong

Kong's new towns is not meeting with total success. The major demographic shift in Hong Kong over the last decade has been through the development of towns in the new territories, where the Government has supplied vast blocks of public housing. But workers, it seems, prefer to work three to five miles away in the traditional urban areas of Hong Kong and Kowloon.

There is a case, the committee suggests, for recognising this preference for worker mobility through increased investment in public transport.

The committee also has some dismal thoughts for the landlords of the Central business district, already suffering from oversupply of office space and falling rents. The

central areas could yield as much as four million square metres of new office space through the redevelopment of existing sites, it says.

The strain on transport infrastructure would be intolerable. Should the Government not think, asks the committee, about identifying business which could be encouraged to decentralise?

Christopher Wood sees no speedy return to boom days

Property takes a tumble

THE HONG KONG property market remains in a state of considerable confusion, one year after the fall-out following the visit of British Prime Minister Margaret Thatcher gave it a seizure. The speculative bubble had already burst by early 1982 but the combination of political uncertainty and continuing massive oversupply since then has ensured that there is not going to be any speedy return to the boom days.

Valuers say that given normal supply and demand factors, they might expect to look for a recovery in prices by the beginning of 1985. Amid pervasive political uncertainty, which as one leading estate agent put it "affects property more than anything" that projection, however, looks decidedly optimistic.

The continuing imbalance between supply and demand is analysed in this year's Hong Kong Government property review, confirming that supply of accommodation exceeds effective demand in all sectors, resulting in a vaulting vacancy rate.

Moreover, the underlying trend is almost certainly overstated in official figures owing to delays by developers in seeking occupancy permits. Projections for the volume of new completions in 1983 and 1984 have been noticeably reduced in most sectors, reflecting the harsh new market realities.

In the private residential sector, supply last year fell by 12 per cent below forecast levels but vacancies still increased by 7 per cent from 29,700 to 31,700 units. With 55,760 more units becoming available this year, the total supply is more than two and a half times last year's take-up of 21,900 units.

Drying-up

The picture is even worse in the luxury flats market, hit by the virtual drying-up of expatriate arrivals. There, the total supply estimated for 1983 is more than six times the annual take-ups of the past two years.

This will continue to place sustained pressure on rentals.

Turning to office space, 5,868 sq ft was vacant at the end of 1982 compared with a take-up rate during the year of 2.72m sq ft. Still coming on stream during 1983 is an estimated 6.24m sq ft of additional space. According to official statistics, the total amount of office space available in 1983 represents more than five times the annual average take-up rate between 1978-82.

The main feature of the industrial market is a large reduction in the amount of projected space coming on stream. Current estimates are for 7.9m sq ft in 1983, a 58 per cent drop from earlier official forecasts. The fall is due to the reduced take-up during the recession, postponement of new projects and by the present trend to change usage where possible from industrial to residential.

The total amount of space available this year will still be about twice the annual average in both areas, in Wanchai,

space in new buildings can be had for around HK\$8-12 per square foot per month for a two-year lease, often with an option attached to buy at present prices. There is therefore considerable incentive to move for those paying HK\$20 and more in the heart of Central.

The virtual landlord of Central, Hongkong Land, itself in tight financial condition, is having to offer generous packages to secure tenants. At HK\$20 per sq ft is offered on a two-year lease with an incentive of a six-month rent-free holiday attached.

In general terms most activity in the commercial market is restricted to leasing, with estate agents saying that the common pattern is for two-year leases with buy options at current prices.

End-user demand

In the industrial market, signs are beginning to appear of genuine end-user demand, at prices now equal or less than building cost. In the most heavily oversupplied areas of prime space, for example, HK\$100-200 per sq ft while rents are as low as HK\$120 per sq ft in the most glutted area, Tuen Mun, where 22 per cent of the total stock is vacant.

Estate agents say that manufacturing concerns are inclined to be less concerned about the political risk than banks or investment houses. Manufacturing, it is argued, is more likely to survive any reassertion of Chinese sovereignty than, say, merchant banking.

That has now changed, though the Government retains its spending commitments and its land sales programme. But where a tender fails to meet the reserve price it will usually withdraw the site. This happened when the Victoria Barracks site on the fringe of Central was put up for tender last November.

Many critics argued that, however low the tenders, the

One effect of present cheap prices is that companies are looking to set up in Hong Kong rather than opting for China's special economic zones. It is factors like this which, it is hoped, will persuade the Chinese leadership to take a pragmatic line in the negotiations over 1987.

The property slump has resulted in a new phenomenon for Hong Kong: namely, reluctant landlords. At the time of the bull market in property which ran from 1976 to the end of 1980, lending to property companies was the easy way for the swarms of new banks arriving in Hong Kong to write business.

The result was indiscriminate lending. Now many banks find themselves encumbered with large miscellaneous property portfolios as security.

Plunging property values also have a direct impact on the Government's own finances. In the industrial market, signs are beginning to appear of genuine end-user demand, at prices now equal or less than building cost. In the most heavily oversupplied areas of prime space, for example, HK\$100-200 per sq ft while rents are as low as HK\$120 per sq ft in the most glutted area, Tuen Mun, where 22 per cent of the total stock is vacant.

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Government would have been better advised to accept the highest as any sign of local developers being prepared to make an investment in Hong Kong would have been bullish at a time when sentiment was unanimously pessimistic.

The downturn in property has almost entirely fallen on former high-flying property companies and the property-dominated stockmarket. With the former's stocks still being shunned, despite substantial provisions being made by many developers in their end-1982 accounts, there have been relatively few companies left to buy for those investors who take a bullish view of an upturn in revenues from sales of leasehold interests.

Undoubtedly the most spectacular fall from grace has been that of Hongkong Land, the colony's largest property company and an associate of Jardine Matheson. (The two acquired mutual cross-shareholdings in 1980 to ward off a perceived Chinese takeover threat.)

Although the troubles of now bankrupt Eda Investments, and the struggling Cartier Investments, have received more publicity because of the nature of their collapse, Land's misfor-

tunes are the more important because of its blue-chip status. Riding high on its Central portfolio and assured rental earnings, Land embarked on a number of adventurous developments outside its traditional business at a time when shrewd minds like Li Ka-Shing of Cheung Kong (Hong Kong's most revered property magnate) were already going liquid.

Compared to Land, Hong Kong's other property giant, Cheung Kong, looks better set for another cycle, politics permitting. Despite a provision for 1983 of HK\$455m against the drop in value of its land bank, which most analysts viewed as conservative, Cheung Kong remains soundly positioned thanks to Li Ka-Shing's defensive posture.

Overall, then, 1982 in the property market has been a year which not only developers, but bankers and civil servants will want to forget. Only the most conservative of property companies emerged unscathed from the troubles of now bankrupt Eda Investments, and the struggling Cartier Investments, have received more publicity because of the nature of their collapse, Land's misfor-

Exchange Square: an ambitious bid

EXCHANGE SQUARE will be the flagship of the Hongkong Land Company's portfolio of prime commercial properties in Hong Kong's Central business district. Its site, the previously-named inland lot 8668, was bought by Hongkong Land, one of the world's largest property companies, for a world record HK\$4.76bn in February last year.

Construction work is now underway—at the rate of a floor every five-and-a-half days—to produce 1.6m sq ft of lettable space in three towers. The total cost of the development, including site, will be an estimated HK\$8.75bn or one-third of Hongkong Land's group net assets at year-end 1982.

Estate agents note also that when deals are done even at present levels, the buyers of commercial space tend to be American or Japanese companies, rather than local Chinese who remain uneasy about investing in Hong Kong fixed assets.

Commercial rentals remain confused. Central rentals are now under pressure because of the big discounts offered to those prepared to move to new premises in the Wanchai waterfront or to Kowloon in both areas, in Wanchai,

The underbid is rumoured to have been HK\$3.1bn. If the Government were putting inland lot 8668 on the market today, it would attract bids nowhere near last year's levels—assuming any developer could be found willing to take on such a major project.

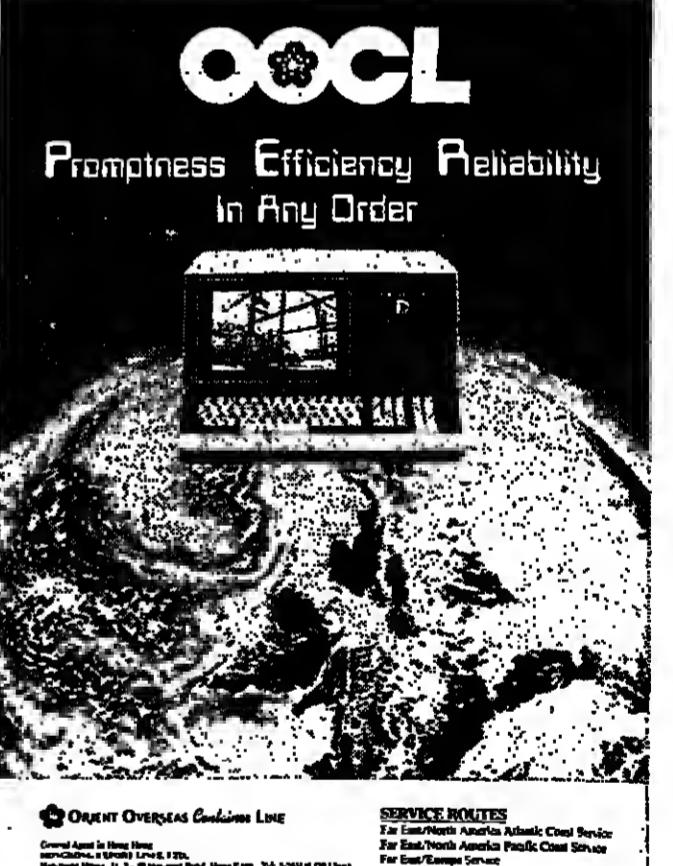
Work cut out

So much for 20-30 hindsight. Hongkong Land bid what it reckoned the site was worth, and now has its work cut out to make Exchange Square pay its way.

According to official statistics the office vacancy rate in Central at year-end was 12.5 per cent, with record new supply projected for the current year. Current market conditions indicate prime Central rentals to be around HK\$20 to HK\$24 per sq ft per month, and under downward pressure. The first two of Exchange Square's three towers open their doors in 1985, when Hongkong Land wants virtual full tenancy at rental levels of HK\$27 to HK\$28.

The land company's strategy to pull in tenants at those rates is to take Exchange Square even further up-market than was originally conceived, with such luxury fittings as Spanish-style Italian granite facings, reflective double-glazed glass, and tenant-controllable air conditioning.

The development will house Hong Kong's new unified Stock Exchange, a strong selling-point for the local financial community, while property consultants Jones Lang Wootton will push the project worldwide in



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HONG KONG XIII

THE RICH

Spectacular rise of the Chinese tycoons

Robert Cottrell

THE RICH, whatever F. Scott Fitzgerald may have said on the subject, are not like everybody else—at least not in Hong Kong. It would be true to say that they are like nobody else. Not since the U.S. railroad barons have self-made men been able to make themselves so plausibly rich as in Hong Kong over the past 30 years.

There is still big old British money in Hong Kong—the Swires of Swire Pacific, the Mardens of Wheelock Marden, the Keswicks of Jardine Matheson. Perhaps richer still among the non-Chinese is the Kadoorie family, once of Baghdad, later Shanghai and now Hong Kong. Family patriarch and life peer Lord Kadoorie was born in Hong Kong in 1899, a year after the Imperial China leased the new territories to Britain. Kadoorie interests span stakes in China Light and Power, Hong Kong's largest utility; the Hong Kong and Shanghai Hotels group, which includes the stately old Peninsula Hotel; and merchant bank Schroders and Chartered.

But the most spectacular success stories of recent years have been those of Hong Kong's Chinese tycoons, who have risen to challenge and in some cases overwhelm the Western establishment. At the top of any litany of such achievement must be Mr Li Ka-Shing, Mr Fung King-Hey and Sir Y. K. Pao.

Mr Li Ka-Shing was a man whose time had come when the Hong Kong property market boomed during the 1970s. He was already a wealthy man, with proven business acumen. General manager of a Hong Kong factory at the age of 20 in 1948, he moved in 1950 to set up his own light manufacturing business—called "Cheung Kong" (Long River). In 1958 he diversified into property with the purchase of a 12-storey building in the unglamorous district of North Point.

In 1972 Cheung Kong, by then a property concern, went public through the offer of a minority of Mr Li's shares, which were oversubscribed 65 times. The company survived the great bear market of 1973-74 and by the end of the decade was Hong Kong's fifth largest public company by market capitalisation, bigger than Jardine Matheson,

bigger than Swire Pacific, valued by investors at HK\$950 million and still controlled by Mr Li.

Cheung Kong was to rise further in the property peak of 1981 and fall sharply back through 1982-83 with the downturn. But it remained financially sound, with Mr Li's reputation further enhanced, if such were possible, by his decision to start reducing Cheung Kong's commitments at the top of the market.

Mr Li's is the triumph of scrupulous assiduity, a steady gainer from calculated risks. Behind Mr Fung King-Hey is a more dramatic rags-to-riches story, which ended in riches but could in its earlier stages have easily ended in rags.

Labourer

In 1939, at the age of 17, Mr Fung was a shipyard labourer earning 13 cents a day, with career prospects of a five-cent rise for each year of hard-breaking work. Japanese wartime occupation of Hong Kong saw him return to China as an assistant to a money-changer in Canton. Mr Fung recognised his quick grasp of business basics but an attempt at import-export and catering activities in 1945 yielded only modest results.

In 1946 Mr Fung decided to team up with friends to stake their modest capital in a trading play. They bought fish in Canton to sell in Taiwan. The journey was long and rough, the fish rotted. The would-be entrepreneurs managed their only profit source, the boat, and started a return journey to Hong Kong with a cargo of fruit. Another storm came, the rain rotted the fruit, and it was back to money-changing for Mr Fung.

Second time round, the markets went Mr Fung's way and he took care to deal in less perishable commodities. In the 1950s the money-changer diversified into property. In 1969 he started a stock-broking firm, Sun Hung Kai Securities, aiming at the "man-in-the-street," the small investor who might buy shy of bigger buyers. In 1970 Sun Hung Kai spawned a finance company, and Mr Fung was in the high-time.

Even as a big-league player Sun Hung Kai has had its ups and downs. The finance com-

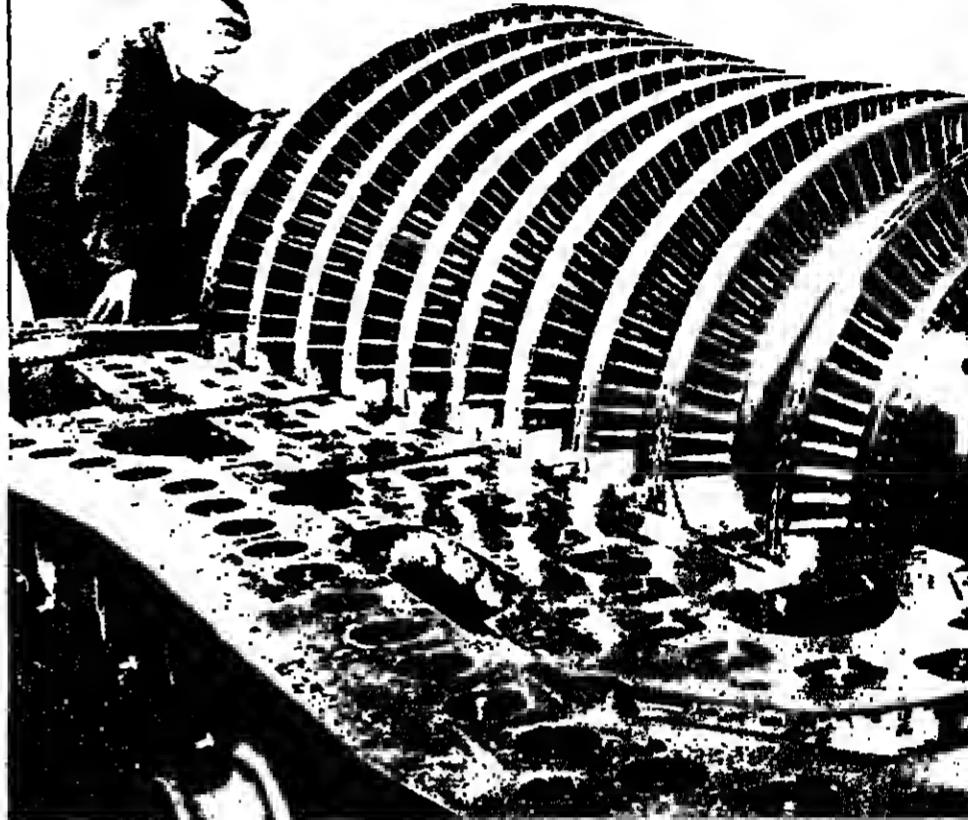


Sir Y. K. Pao, Hong Kong's best-known businessman, at his World-Wide group headquarters.

Hong Kong means business for Britain

The figures speak for themselves. Almost £1,000 million for power generating equipment, £300 million for underground and surface trains, more than £100 million for steel for a new bank headquarters. These are just a few of the orders that British firms have won in Hong Kong, which is now Britain's foremost market in Asia.

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Bonuses large

Hong Kong offers, for most expatriates, a standard of living beyond that possible at home. Basic pay is not particularly generous but bonuses can be large and helpful too. Most companies provide expatriate employees with flats as part of their remuneration package, a benefit which is often worth more than basic salary. A managerial-level expatriate in his 30s or 40s with one of the larger Hong Kong companies might be earning HK\$15,000 to 25,000 monthly but he provided with a flat whose market rent might be HK\$25,000 to 30,000. Wages tend to be higher in

the financial sector. An established stockbroker might make HK\$10,000 to 50,000 monthly again with rent-free flats provided. Some top brokers' salaries, including bonus, are reputed to reach HK\$1m in a reasonable year, a figure which top fund managers may also equal.

At the corporate director level basic salaries may appear surprisingly low—perhaps HK\$30,000 monthly. But they will be supplemented by a system which can yield a multiple of basic salary as bonus. Such additional payments may be made on a discretionary basis, reflecting managerial authority and employee subordination throughout the company.

Expatriates who have not worked or drunk themselves to death by their mid-30s will find Hong Kong a place which encourages early retirement, usually at 55. Pension schemes are rare. More usual is a provident fund which will disgorge on retirement a lump sum of perhaps HK\$1m to 1.5m to the long-serving employee.

It is then, with the children through public school and the mortgage paid off, that the expatriate can really reap the rewards of his working life, honoring his neighbours in Surrey with endless recollections of having "seen a thing or two out East" and extolling the virtues of a 15 per cent ceiling on income tax.

Of live football by satellite and other lovely goals.

THE POOR

A Special Correspondent

Cracks in social fabric start to show

HONG KONG'S headlines were captured in spring by news that the territory's unemployment rate had topped 5 per cent—the highest level since the recession of the early 1970s. The figure—since down to 4 per cent—may still be due to visiting Western businessmen and tourists, but it must be read in the context of supporting social welfare systems radically more spartan than those of developed nations, and likely to chill non-Asian onlookers.

The dynamism of Hong Kong's bustling environment has depended on a large labour force willing to work long hard hours for, by the standards of developed nations, low pay. The Government eschews the high taxes and high expenditure associated with welfare states, offering only the most basic disability aid.

For those people cleared by the welfare system for benefits, the rewards are low: social security to the unemployed is HK\$450 a month per individual; a severe disability allowance is HK\$450 per month.

The exception to the policy has been in public housing, where massive investment has been made over the past 10 years. It should be noted, however, that to offset such large capital expenditure, the Government draws large capital revenues from its position as monopoly freeholder of land, in which it sells leasehold interests.

Squatter huts

Despite the public housing drive there still remain an estimated half-million people living in squatter huts, 120,000 in marginally better temporary housing areas and 250,000 in "mark one" and "mark two" public housing estates, where families often occupy a 110 sq ft room without private toilet, kitchen or bathroom.

The willingness of Hong Kong people to take two or more jobs at once to make ends meet, and the Chinese family tradition of supporting the old, are how the poor help fend for themselves. But with economic recession having bitten into political nervousness in Hong Kong, cracks in the social fabric are beginning to show.

First to suffer have been the old and infirm. A leading social worker said recently that the

suicide rate among elderly people had leapt alarmingly because increasing "westernisation" of family values meant that the old could rely less on the young in hard times.

The director of the Hong Kong Family Welfare Society, Mr Tom Mulvey, has noted the absence of a service to counsel elderly people. He was commenting on a report by local Samaritans showing a 20 per cent increase in suicides among people aged between 60 and 69 (who are too young to qualify for the old age pension). They must be 70 to receive the HK\$225 per month.

Mr Mulvey and the Samaritans said that these old people preferred death to their sense of neglect by society and futility of life. More social welfare department officers, they said, should be provided to counsel at centres for the elderly.

According to claims by the Hong Kong Council of Social Service—an umbrella organization for the principal voluntary agencies operating social services among the elderly are actually in danger of suffering cutbacks. The council has claimed that projects including social and multi-service centres for the elderly, previously classed as "essential" by government, were now to be given 30 per cent less money. At least one-third of social agencies running such centres announced that they will shelf their expansion plans because of the cutback in funds.

Changes in the way the Government hands out its cash will also deplete services to the young, says the council. Instead of day care centres being fully supported as in the past and most parents paying HK\$134 a month and so both being able to work, fees have now been increased to about HK\$400, making the centres largely self-supporting.

Poor parents claim help with fees from the Government on a sliding scale, but most have ended up paying out more, say social workers.

"Judging from the percent age of children paying the full fee, better-off families are filling up places and that means poorer children are being left behind," said Miss Alice Yuk, chairman of the HKCSS child care centre committee. The centres should be open to

parents as a right as in most other countries, not run as a welfare service, said Miss Yuk.

Social workers fear that the higher fees will mean mothers or older children having to look after younger ones, creating more daily tension in overcrowded homes, leading to more child abuse.

"Baby battering" earlier this year caused a furor when the social welfare department absolved itself from blame for the death of a four-year-old girl under its protection.

She died from a beating by her mother, who had been known to the authorities as a child abuser for two years. One year before the child's death the mother had even been placed under supervision and fined for cruelty to the girl. Notwithstanding this, it was said the four-year-old had continued to suffer severe

child abuse.

Voluntary workers in child abuse do not blame the SWD's social workers for laxness in the case. Instead, they blame lack of staff to cope with the workload.

The SWD is 119 social workers short of its total target staff level and admits the best maximum workload it can aim for at the moment is 70 cases per worker. Some, it concedes, carry caseloads in excess of 100.

The staff shortage in social welfare is the greatest problem facing the service. If the number of vacant posts in the voluntary agencies is added to the SWD's own, the total is 500. This is expected to soar to a shortfall of 2,000 graduate and non-graduate social workers by the end of the decade.

The shortfall has been made worse by a government decision to reduce starting salaries for social work assistants by HK\$700 a month from this July and to hire unqualified people to the ranks. This has angered existing workers who already leave the service at a rate of 12 per cent a year—which is faster than new officers are being recruited.

Poor working conditions and pay, lack of promotion prospects and the heavy workload has been blamed for the high turnover.

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HONG KONG XIV

The Chinese are such inveterate gamblers that horseracing remains one of the few recession-free industries

Record betting turnover regardless of the going

EY HONG KONG'S own high standards the 1982-83 winter was a dreadful one. More rain than the territory normally gets in the wet season compounded the misery of world recession and political fears over the 1984 question.

But for the Royal Hong Kong Jockey Club (RHKJC), the sole legal administrator of racing and betting in the colony, the weather brought no inconvenience, and more sand racing than normal but little monetary disappointment. Such is the betting fever of the Chinese population the club broke all records in a year when any other business was happy to stand still.

Total turnover for the season — September to May — was HK\$12.2bn wagered on only 63 meetings. For the statistically minded, that represents a bet of HK\$35 per meeting by every man, woman and child in Hong Kong.

Perhaps it was appropriate for the racing administrators that, given the local love of gambling, racing is open to all types of abuse by the unsavoury. It is a great credit to the club that known manipulation of the sport, its trainers and jockeys is no more than in other racing countries.

Stories abound of underworld fixing of racing; local love of superstition and omens ensured that any well told story has a ready audience but the facts would seem to point to a sport professionally run, employing some of the world's leading jockeys and trainers.

Probably the greatest problem for the racing administrators is that, given the local love of gambling, racing is open to all types of abuse by the unsavoury. It is a great credit to the club that known manipulation of the sport, its trainers and jockeys is no more than in other racing countries.

Most other extraplate jockeys are Australians, some of whom have been part of Hong Kong racing for many years and show no inclination to return to what would appear a far more lucrative business at home.

Such is the side of racing you would expect to read in the annual report of the Jockey Club. But what could you expect if you were suddenly transported from the rolling hills of Ascot to a normal Saturday meeting in Hong Kong.

Apart from a full house at virtually every meeting, the first impression a visitor would have would be of the lack of any course commentary during or after the running of a race. Instead of the normal buzz and

rising or dropping a class on performance, the handicaps changing from race to race under a normal system.

The biggest boon to the sport here has been the influx of top trainers and jockeys, lured to Hong Kong by the high prize money (high, considering the horses would find trouble paying for their feed at home) and reportedly higher "tips" from the Chinese. Save for the very special occasion you will also not hear the applause for horse or jockey. A winning ticket is the only acceptable reason for conversation, otherwise it is on to the next race.

For the winning owners it is a rush down to the saddling enclosure for a photograph, hopefully later to be seen in the media. Herein lies the other great attraction to the Chinese of this part of racing. The social side is very much alive and well, not so much with the frills and fancies of a weekend at Ascot, not with the glamour of a Melbourne Cup week, but simply the pleasure of showing to friends and business acquaintances that you

chatter, the action all takes place around the betting windows. A race will begin in almost total calm, the noise not rising until the 200m post.

From that point, however, there is the tremendous roar, not only for the winner but for the place-getters which can form an important part to the numbers, even bets are favoured by the Chinese. Save for the very special occasion you will

produced a winner.

Leading businessmen in Hong Kong have to be part of the racing season. Not only is a certain amount of business conducted that way on a Saturday but the contacts made and cemented through racing are as important to the Chinese as a relationship built up in the more normal houses of industry.

Similarly, the owner who can pass on a winning tip to an associate is a man of substance and one to be trusted. It is quite an honour to be given such information from a

owner.

Form reversals

It is also a great help because picking a winner in Hong Kong is a difficult task given the propensity for startling form reversals. Partly because the quality of horse is inferior, it is rare to see one that wins several races in succession and common to see one with no form backed to win millions.

The Chinese form book is often the totalisator board, the only form of betting in Hong Kong. The calm of pre-race discussion is usually only broken by the "a-o-l-s" of the price of a particular horse tumbling from 10-1 to 3-1. Such race movements are not unusual even if they do require millions of dollars.

These movements are also the signal to the crowds to rush off and put that particular horse in their quinella bets.

It is estimated that in Hong Kong the equivalent of as much as 75 per cent of the money invested through the Jockey Club is placed in bets with illegal off-course bookmakers. Certainly this form of gambling does exist but it is impossible to make an accurate assessment of its depth. Along with the stories of the illegal bookmaker, however, go others of the influence exerted over trainers and jockeys to "pull" horses. That this goes on from time to time is not



Wilfred Newton, new chairman of the MTR Corporation, tough task of keeping on the profitability track.

The Rock Island Line Stage 3

Hong Kong's Mass Transit Railway (MTR) has a new station-master — Mr Wilfred Newton, former managing director of Turner and Newall, who took over as chairman of the MTR Corporation on May 1. The government owns the MTR, but tells it to behave like a commercial corporation, profits included.

Jim Walker

Mr Newton faces the tough task of nosing the MTR towards sustained profitability while its capital expenditure and associated debts rise, local interest rates threaten to rise too, and property developments intended to subsidise construction of the MTR's new Island line stalled.

The Island line is the third line of the MTR, and the final stage of its present expansion. The two existing lines already carry more than 1m passengers daily, linking the central business district on Hong Kong Island with the urban areas of Kowloon. The Island line will run beneath the densely-packed strip of commercial and residential development on the north shore of Hong Kong Island, and is due to open in 1985-86.

At the year end 1982, the MTR Corporation showed loans of HK\$7.7bn and liabilities of HK\$3.5bn supported by government equity of HK\$3.8bn. It will need a further HK\$7bn to complete the Island line, with debt projected to peak in 1986 and be fully retired 10 years later.

Hopes of financing 40 per cent of the HK\$11bn cost of the Island line through property development now appear at best uncertain although the corporation has cash and bank guarantees covering HK\$1bn in down payments from the private-sector consortium which hoped to build eight major property developments on top of the new MTR stations in joint-venture with the MTR Corporation. But in today's depressed local property market, it is doubtful whether such development would be profitable.

The Government has given the MTR and its partners a breather by delaying the "granting" of the sites — when a premises has to be paid to the Government — until the outlook is clearer.

Mr Newton says that the property developments — conceived under his predecessor Mr Norman Thompson — are an "imaginative" approach to transport finance, and that he does not mind being expected to run a sizeable property company as well as an underground railway.

He is also pleased to note that he inherits an operation which early in its life opted for fixed-price contracts in Hong Kong dollar, mainly Hong Kong dollar borrowings, and still prefers to do so where available. Given the plunge in the value of the local currency over the past year, some of the MTR's contractors may be feeling rather less happy. But, as far as the MTR is concerned, the Island line will be arriving on schedule, and on budget.

Robert Cottrell

SHIPPING

Caution rules shipowners' waves

HONG KONG'S shipowners operate some of the largest and most profitable fleets in the world.

But the rich and discerning men who run the shipping enterprises are not flamboyant and rarely figure in the gossip columns. Unlike some of the Greeks who built up shipping fortunes in the post-war years, they are as jealous of their personal privacy as of their financial secrets.

Not that shipping is one of the world's most glamorous industries these days. Few shipping companies have been able to make money at a time of dwindling cargoes and huge overcapacity resulting from previous heavy ordering. Nor

much chance of sustained improvement for some time.

Hong Kong's owners are as cautious as any. Financial caution, in fact, is one of the reasons why they have survived relatively well in the prolonged shipping recession. The head of shipping fleet, Sir Y. K. Pao, is generally regarded as having the instincts of a banker rather than a dyed-in-the-wool ship-owner.

The Colony's shipowners control more than 80m deadweight tons, mostly sailing under Liberian, Panamanian or other flags of convenience. Of this total around 18m dwt is in the hands of companies headed by Sir Y. K. Pao, who began with a small coal-burning freighter purchased for US\$770,000 in 1955.

Another 8m dwt or so is controlled by the Tung family. Both the Tung and Pao fleets have contracted in the past few years. But investment, now bailed, has been heavy in ships to replace older tonnage. The big biggest fleet of over 3m dwt is run by Wab Kwong.

With its out-and-out laissez faire attitude, Hong Kong is a virtual paradise for businessmen. Taxes are low and official restrictions are few. Shipping, like other industries, has clearly benefited. Even amid the latest uncertainty about the Colony's future, shipowners take comfort in the fact that their assets are movable.

"Shipping people are the luckiest," all commented the ebullient Mr Frank Chao, head of Wah Kwong's shipping side. Even so, he expressed the hope that a solution would be found for Hong Kong's future — "it will be a great pity if China takes back Hong Kong. I think it will be OK but I can't guarantee nothing will go wrong."

Whatever the longer term future of Hong Kong, owners are not too cheerful about immediate prospects, though freight rates have risen this year. "This malaise may go on for quite a long time," said Dr Helmut Sohmen, director of World International and the Australian in-law of its chairman, Sir Y. K. Pao. Despite widespread reductions in world shipbuilding capacity, he thought it was still too large. "Scraping is OK but people are still building new ships."

The shipping companies do not generally set the highly volatile local stock market light with their results or debts. The industry is a large one and companies need only those financial results they have to. Moreover, analysis of the sector is made harder by the complicated intertwining of private and quoted interests.

But a couple of recent situations have raised investors' eyebrows. Amid the struggles of the Carrian group to survive its massive indebtedness after a brief period of growth in property and other areas, the Grand Marine Holdings (GMH) subsidiary has sold off most of its fleet to bring down its own borrowings.

Deferral talks

Carrian owns a majority stake in GMH and rapidly shot it up into the position of Hong Kong's fourth largest fleet before the big sell-off began. Twenty ships were sold back to the original owners, the Li family. New vessels had been ordered, in the UK, East Germany and Spain. Talks on charters and delivery deferrals have been taking place.

The other piece of grim news has come from Whealock Maritime, the once expansion-minded subsidiary of trading group Whealock Marden. It reported a net loss for last year of HK\$863,000 (US\$124,000) against a profit the year before

of HK\$386m. It passed its final dividend and was forced to seek a US\$12m loan from the group.

The shipping company has raised money from ship sales and has had to delay deliveries of some of its new ships. For some weeks Hong Kong had been rife with rumours about how bad the Wheelock Maritime results might be.

Yet the results of the big three shipping concerns have been far from sensational. Wah Kwong, for instance, which specialised in bulk and oil carriers, turned in net profits of HK\$157m for last year. This was 9 per cent higher than the 1981 result and exactly as forecast. Orient Overseas (Holdings), controlled by the Tung family — now headed by Mr C. H. Tung after the death of his father, C. Y. Tung, last year — showed a slightly lower profit of HK\$168m, down by 4.5 per cent.

Orient Overseas has interests in container terminals, such as at Feltham in the UK. Offshore activities and transport. It owns the big British shipping and offshore group of Furness Withy, which it took over for £113m in 1980. Within the Tung group the emphasis on the shipping side is on container ships.

Flexibility has been one of the great strengths of the Colony's shipowners. Mr Hardy refers to their "sensitive awareness of changing circumstances." There is, however, another side to the coin. In Hong Kong, said Mr Sohmen, "if a shipowner loses his balance, there is nobody to help. He falls very hard. That leads to caution and an acuteness that is not found in other countries."

Andrew Fisher

Profits gain

As for World International, whose tonnage is split roughly between oil tankers and dry cargo ships, net profits showed a 7 per cent gain to HK\$476m in the year to end-March 1983, after a extraordinary deficit. A boost in the passenger and transport interests aided the overall performance.

All of the big Hong Kong shipping groups expect it to be some time before world economy, led by the U.S., pick up sufficiently to improve earnings results in the sector. They have mostly stopped ordering ships — at the end of 1982, Sir Y. K. Pao had US\$850m of ships on order and Wah Kwong US\$480m — and settled down to wait for a real upturn.

Mr Chao, for example, reckons that the heavy ordering of bulk carriers by Sanko Steamship of Japan will delay any recovery, though Sanko says it is also shedding some older tonnage. Other owners, notably Greeks, have also stepped into the market to buy vessels at current low prices.

When and how the recovery does finally come, the future scene is likely to be considerably different in a few years time.

"Over the past five years or so, the Hong Kong shipowners have come of age," said Mr Anthony Hardy, chairman of Wallen,

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HONG KONG HILTON



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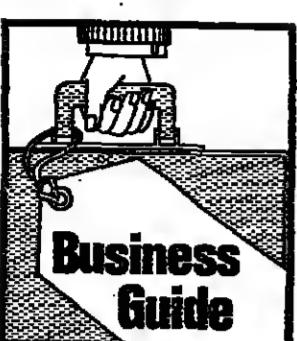
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HONG KONG XV



Michelle Misquita

HOTELS
THE HONG KONG tourist association lists 47 hotels in the territory with a total of 17,415 rooms and 32,964 beds as at the end of 1982. Hong Kong's top hotels rank among the best in the world, boasting standards of service superior to those found in Europe or the U.S.

For a visitor an important consideration may be whether his business contacts are on Hong Kong Island or on Kowloon. Travelling between the two parts of the territory may be an extra inconvenience adding time or money to the day's work: ferries are scenic but slow—the Mass Transit Railway (MTR) is speedy but frequently crowded—cars and taxis cross through the harbour tunnel, entrances to which are congested at rush-hours.

Bankers or those dealing with government organisations (with the notable exception of the trade, industry and customs departments which are in Kowloon) will probably need to be located on Hong Kong Island. Businessmen who have to make trips to the factories may prefer to be on Kowloon side.

Visitors interested in shopping may also choose Kowloon's so-called golden mile or Causeway Bay district on Hong Kong Island.

Here is a selection of Hong Kong's hotels (prices and details as at June 1).

HONG KONG ISLAND:

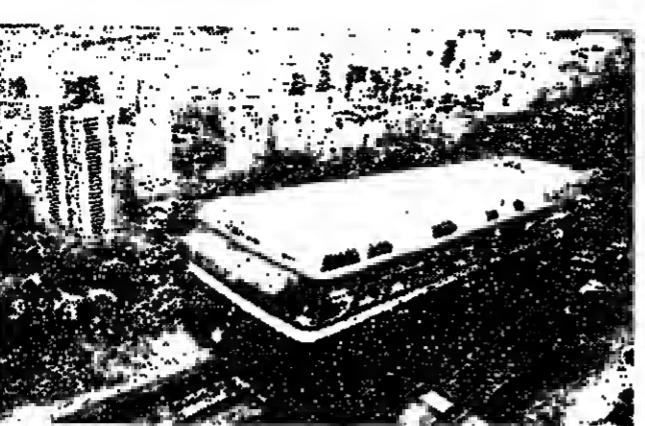
Hongkong Hilton Hotel, 2 Queen's Road, Central, HK; Telephone 5-233111; Telex: 73355 HILTON HX; cable: HILTON Hong Kong. Total rooms: 822 (including 46 suites).

Room rates range from HK\$440 to \$30 single occupancy, HK\$550 to \$90 for twin; suites cost from HK\$750 to \$2,500 for the presidential suite. Corporate rates are available. Business facilities include a fully equipped executive centre.

Hotel Furama Inter-Continental, 1 Connaught Road, Central, HK; Telephone 5-255111; Telex: 73081 Furam HK; cable: Furam HK Hong Kong. Total rooms: 571 (including 18 suites).

Single rooms range from HK\$340 to \$700. Doubles from HK\$460 to \$760; suites cost from HK\$1,300 to \$3,500 for the royal suite; 25 per cent discount available for commercial accounts. Business centre. The hotel is planning a new facility in which six floor rooms can be offices by day with their own telephones and bedrooms by night.

The Mandarin, Connaught Road, Central, Hong Kong; Telephone 5-220111; Telex: 73055 HX; cable: Mandarin HK. Total rooms: 550 (including 60 suites). Single rooms range from HK\$625 to \$925; double rooms from HK\$645 to \$945; suites cost from HK\$1,550 to the Mandarin.



Tramway to the scenic splendours of Victoria Heights.

suite at HK\$5,500.

Corporate rates available at discounts of 10 to 18 per cent. Business centre.

KOWLOON:

Golden Mile Holiday Inn HK, 50 Nathan Road, Kowloon, Hong Kong; Telephone 3-683111; Telex: 56332 HX; cable: Holiday Inn. Total rooms: 500.

Singapore rooms range from HK\$400 to \$50; twins from HK\$440 to \$60; suites cost from HK\$950 to \$2,500 for the Presidential suite. 20 per cent corporate discounts available. Secretarial service.

Function rooms include crystal ballroom which holds 600 for dinner or 1,000 theatre style and 1,200 for cocktails.

Harbour View Holiday Inn, HK, 70 Mody Road, East Tsimshatsui, Kowloon, Hong Kong; Telephone 3-7215161; Telex: 38670 HX; cable: Harbour View. Total rooms: 600. Single rooms cost from HK\$420 to \$60; doubles from HK\$520 to \$80; suites range from HK\$1,250 to HK\$4,500 for the presidential suite. 20 per cent corporate discount available. Executive club includes boardroom and other facilities.

The Hongkong Hotel, 3 Canton Road, Kowloon, Hong Kong; Telephone 3-676011; Telex: 73838 Honho HK; cable: Honotel Hongkong. Total rooms: 790 (including 88 suites). Single rooms cost HK\$270 to \$640; double rooms from HK\$410 to \$660; suites cost from HK\$420 to \$800; doubles from HK\$575 to \$850; suites cost from HK\$1,250 to \$5,000. The Shanghai corporate programme offers discounts of 15 to 30 per cent.

RESTAURANTS

Hong Kong offers probably

Asia's widest variety of restaurants. Cuisine ranges from standard Cantonese fare through all kinds of Chinese regional cooking to Indian, Indonesian, Japanese, Korean, Malaysian, Thai, Vietnamese food as well as western dishes of high standard.

The top-class hotels boast

resident chefs with accomplished European experience.

For those in a hurry or with less discriminating palates

Hong Kong has international brand-name fast food outlets.

Most of the first-class hotels

have excellent western and Chinese restaurants in Causeway Bay there is an area around

Food Street specialising in

restaurants where many varieties of Chinese cuisine and most Asian fare can be found within the space of 100 yards. Most restaurants are open daily for both lunch and dinner. Here is a selection of businessmen's favourites:

Hong Kong Island:

Bentay Japanese restaurant, Gloucester Tower, the Landmark. Tel: 5-213344.

The Galley Restaurant, Basement B12, Shopping Arcade, Connaught Place, Central. Tel:

5-263061/5-262510.

Godown Restaurant, Sutherland House, Basement. Has music

for dancing every night, and

Dixieland jazz on Wednesday nights. Tel: 5-221608.

Hilton Grill, Hilton Hotel, night.

Regal Garden Airport Hotel, San Po Road, Kowloon, Hong Kong; Telephone 3-7180333; telex: 40950 HX; cable: Honora Hong Kong. Total rooms: 332.

Rooms cost from HK\$640 to \$660. Summer discounts of 25 per cent from 1

June to 31 August. Corporate discounts available.

The Marco Polo Hotel, Harcourt, Connaught Road, Central, HK; Telephone 3-7215111; Telex: 40077 MPHK HX; cable: Marpolotel. Total rooms: 441 (including 56 suites). Single occupancy HK\$360 to \$420; double occupancy HK\$400 to \$480; suites cost from HK\$620 to \$660. Summer discounts of 25 per cent from 1 June to 31 August. Corporate discounts available.

The Peninsula, Salisbury Road, Kowloon, Hong Kong; Telephone 3-666251; Telex: 43821 PEN HX; cable: Penhote Hong Kong. Total rooms: 210.

Rooms cost from HK\$640 to \$1,650. 25 per cent summer season discount available on all rooms from June to August. Corporate discounts available. Business centre.

The Shangri-La Hotel, 64 Mody Road, Kowloon, Hong Kong; Telephone 3-7211111; Telex: 36718 Shals HX. Total rooms: 719 (including 48 suites). Single rooms cost from HK\$225 to \$800; doubles from HK\$575 to \$850; suites cost from HK\$1,250 to \$5,000. The Shangri-La corporate programme offers discounts of 15 to 30 per cent.

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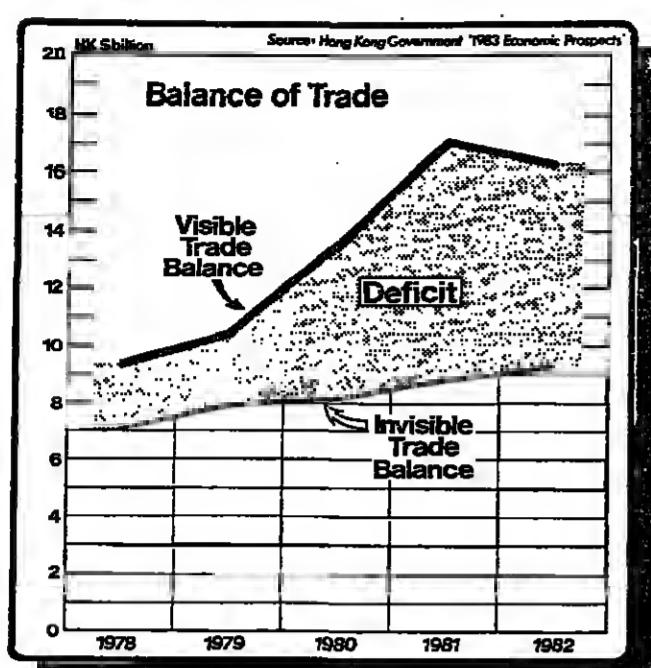
standard.

The top-class hotels boast

HONG KONG XVI

An investment switch is helping the economy to leap out of recession says Robert Cottrell

Welcome shift to manufacturing sector



HONG KONG is demonstrating in 1983 its ability to leap aggressively out of recession. Sir John Bremeridge, Financial Secretary, is faced with the pleasant prospect of being able this year to revise some of his forecasts upwards and may formally do so on September 16 when he presents his half-yearly economic review. The situation makes a particularly happy contrast with 1982, when Sir John's budget forecast of 8 per cent real GDP growth proved well wide of the actual out-turn of 2.4 per cent and a hoped-for budget surplus turned into a HK\$3.5bn deficit.

Economists are guessing that Sir John's budget forecast of 4 per cent real GDP growth for 1983 will be outpaced by an actual out-turn of anywhere between 5 and 9 per cent. Particular encouragement can be drawn from export figures for the first six months of the current year.

Hong Kong lives by its exports — its total external trade comfortably exceeds Gross Domestic Product. First-half figures show that domestic exports grew by 9 per cent in real terms, against a budget forecast of 5 per cent for the full year and a 3 per cent decline in 1982.

Manufacturers who rated 1982 the toughest year of the past ten are now measuring in months the order books which last year they were measuring in weeks or even days. The typical Hong Kong industrial order book is now some four to five months long. Increased orders are showing through in employment figures, with the Colony's unemployment rate falling from a first quarter 5.1 per cent to a second quarter 4.4 per cent.

Industrialists are also welcoming an investment shift out of the overheated property sector and into manufacturing. The collapse of the property market has seen industrial land prices and rents drop dramatically, cutting factory overheads. Some industrial sites in less favoured areas have lost as much as 90 per cent of their late-1981 peak market valuation. Service industries and professional firms have found office rent dropping by one-third to one-half over the past 18 months.

Simultaneously, equity investors disenchanted with property market hunting have reopened the stock market to industrial firms. In recent weeks a filmmaker, a steel trader and an electronics firm have gone public and merchant banks are nurturing more candidates.

The property cycle has proved a less happy experience for the balance-sheet of the Hong Kong Government, which has seen capital revenues fluctuate widely and unpredictably. The Government is effectively the freeholder of all land in Hong Kong and sells leasehold interests to supplement its revenue. The presence of this land-based income is one reason why Hong Kong can afford a regime of low direct taxes on income and corporate profits rates of fifteen and 16.5 per cent respectively.

Swollen revenues

Swollen land revenues, though officially regarded as "windfall" income, nonetheless helped support a rise in government expenditure from HK\$11bn in 1978-79 to HK\$35bn in 1982-83, years which marked the beginning and the end of the property boom. With land revenues now shrunk to a trickle, Sir John Bremeridge must rely on more traditional means of keeping the public accounts in balance. The current year's budget

	GROWTH RATES IN REAL TERMS OF COMPONENTS OF EXPENDITURE ON GDP (per cent)										Average growth 1973-82 1978-82 1982
	1973	1974	1975	1976	1977	1978	1979	1980	(*) 1981 (†) 1982	1982	
Private Consumption Expenditure	18.4	-1.1	2.0	8.8	17.2	17.5	8.5	13.8	12.2	1.7	8.7 10.8
Government Consumption Expenditure	12.0	10.1	5.1	8.1	12.5	12.8	10.6	7.7	25.4	7.7	11.1 12.7
Gross Domestic Fixed Capital Formation	15.9	-3.1	1.4	16.8	26.1	16.6	18.5	17.5	13.1	-0.2	8.9 12.9
Transfer costs of land and buildings	27.6	-37.0	9.6	35.6	28.7	53.5	20.6	64.4	71.3	-16.1	21.3 24
Building and construction	8.3	11.6	6.3	14.2	33.7	8.8	4.5	11.7	5.7	10.5	11.4 14.4
Private	-0.8	1.2	4.1	13.4	27.8	-2.6	9.6	23.5	4.8	-1.1	7.8 8.5
Public	31.9	32.1	-7.4	12.1	41.9	25.5	-1.1	17.7	35.8	17.9	18.6 21.5
Government	n/a	n/a	16.5	95.1	48.1	11.8	10.8	23.2	17.0	16.5	15.1 22.7
Plant, machinery and equipment	21.4	-12.7	-2.8	18.7	17.8	22.5	33.6	18.1	13.5	-5.9	11.5 15.3
Per capita	20.5	-13.2	-3.0	19.5	17.6	20.2	31.5	20.4	11.9	-6.2	11.8 14.8
Public	52.5	-1.5	-32.0	-14.9	28.1	153.4	90.3	-3.7	51.0	-1.4	21.3 47.2
Total Exports of Goods	12.3	-6.3	3.2	28.0	5.1	13.8	18.5	17.7	13.0	-1.7	18.9 12.3
Domestic exports	7.3	-2.8	3.2	29.5	4.8	10.4	16.5	10.9	8.8	-2.7	8.2 8.4
Re-exports	30.4	-16.7	3.4	23.1	6.0	25.8	29.0	37.3	24.6	0.3	15.1 22.7
Imports of Goods	16.7	-10.3	3.8	24.8	7.9	21.5	15.9	18.6	11.7	-3.7	9.7 12.7
Exports less imports of Services	-6.2	-14.8	1.3	32.3	-8.2	8.4	-3.8	-6.7	-3.9	0.4	-0.8 -1.2
Gross Domestic Product	15.8	1.8	2.2	18.8	10.2	10.3	12.8	11.7	16.3	2.4	5.6 8.5
Per Capita GDP	13.1	-0.7	0.5	17.5	8.6	8.2	8.1	8.4	0.3	7.0	0.3 0.3
Real Income	14.9	-2.5	3.4	22.7	9.2	9.5	13.0	11.8	8.9	2.5	8.2 8.3
Per Capita Real Income	12.3	-4.9	1.6	21.3	7.6	7.4	6.5	8.2	7.4	0.9	6.7 8.1
Total Final Demand	13.4	-3.8	2.9	21.4	9.2	15.2	14.3	13.0	11.3	-0.1	8.6 11.0
Excluding Re-exports	11.7	-2.3	3.8	21.2	8.5	14.2	12.2	12.2	9.2	-0.2	8.0 8.5
Retained Imports	6.0	-8.4	3.8	22.2	8.5	20.4	12.5	12.0	7.6	-4.0	8.0 8.5
Public Demand	17.5	-0.3	2.8	15.2	14.8	15.0	12.0	14.5	10.3	1.2	10.4 11.8
Private	17.4	-2.1	2.5	15.8	1.7	16.6	12.5	16.0	10.0	-0.3	10.0 10.8
GDP Deflator	16.8	17.2	5.6	10.4	24.3	20.6	7.8	3.2	18.0	12.8	12.7
Consumer Price Index	12.9	12.2	2.3	7.8	4.1	5.7	14.1	13.1	9.6	11.8	9.3 10.8
Notes:	(*) Based on provisional estimates. (†) Based on preliminary estimates. n/a Not applicable.										

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included a HK\$3bn package of indirect taxes, provoking from drinkers and smokers the groans frequently heard on British Budget days. Hong Kong has also shelved plans for a HK\$40bn replacement international airport on the grounds that it cannot be afforded. Moreover, Sir John is, for this year at least, prepared to run a deficit and draw down on fiscal reserves. The reserves, he says, are for a rainy day, "and it's raining now."

It seems unlikely that Sir John could look with so sanguine an eye upon another potential deficit in the next financial year, to be covered from reserves. The prospect of government borrowing has already been debated by local economic analysts, several of whom believe borrowing is inevitable and that the Government should have gone to the credit markets earlier rather than later.

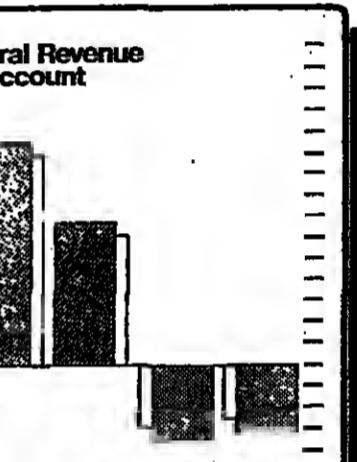
Sir John acknowledged in his February budget speech this year that it was "open to question" whether the Government could accommodate a radical diminution in land revenues without borrowing. He also, however, expressed a hope which the improved economic climate of the current year shows some signs of starting to realize—a hope for a world trading climate improving to the substantial benefit of Hong Kong's private sector and permitting the Government to

retreat to more conservative budgetary policies.

The situation is a nightmare for firms trying to compete while pricing in Hong Kong dollars.

A natural reaction might be to shun the Hong Kong dollar in favour of U.S. dollar pricing—a syndrome signalling further weakness for the Hong Kong dollar.

For the quasi-official cartel of banks which fixes interest rates the question is a delicate one: raise interest rates to protect the currency but risk damaging economic recovery; or hold interest rates down and see a weak Hong Kong dollar translated into domestic inflation.



tion? So far the banks have been inclined to promote recovery at the expense of very low real interest rates, probably taking the view that monetary weapons are not appropriate for tackling what is essentially a political problem.

A further worry is the extent to which political considerations have triggered an outflow of funds from Hong Kong to safer havens, while dissuading new capital investment from abroad. Comprehensive statistics are not available but anecdotal evidence coupled with local statistical trends suggest the following picture.

A surge of "flight capital" has not been seen, partly because Hong Kong's rich have always kept substantial portions of their funds offshore. It is not an idea which has occurred to them only in the last 18 months. For money kept in Hong Kong, meanwhile, foreign currency accounts—usually U.S. dollars—are increasingly favoured over Hong Kong dollar accounts.

Where local firms are expanding the slack or capacity left idle last year. If still further expansion is desirable, new premises may be leased rather than bought outright. Foreign investment in Hong Kong industry was stagnant last year but represents in any case a small fraction of domestic investment.

CONTINUED FROM PAGE ONE

China is telling Britain that sovereignty over Hong Kong is rightfully China's, that China will disregard as a function of sovereignty the right to choose an Administration that such administration would be conducted under the Chinese flag and that Britain's only duty towards Hong Kong is to assist where necessary in maintaining Hong Kong's stability and prosperity while British authority is dismantled.

Britain is telling China that the best, perhaps the only, way of guaranteeing Hong Kong's stability and prosperity is by retaining into the indefinite future a British-linked administration and indicating that perhaps a compromise could be reached in which both sides acknowledge a "buffer" between Hong Kong's capitalism and China's socialist systems.

The "buffer" concept is held by the British-Hong Kong negotiating axis to be Hong Kong's guarantee against a future erosion or engulfing of its proposed capitalist autonomy. Without a continuing buffer, Britain's influence would be wholly exposed to shifts which have occurred frequently and dramatically in the past 50 years.

Freewheeling
Britain is also trying to persuade China's leaders that they do not understand Hong Kong, that they could not oversee its freewheeling capitalist prosperity and that the social and economic damage which might result would have its effect not on Hong Kong but on China too. The British doubts are soundly based. While China is now beginning to liberalise and upgrade its economy, a gulf of sophistication and expertise remains between China and Hong Kong so vast that Chinese expectations of closing it in the next two decades seem grossly optimistic.

A commitment was issued at that time pledging Britain and China to preserve Hong Kong's stability and prosperity." Nine months of nervous waiting followed as the two countries manoeuvred their negotiating stances into sufficient alignment to draw up an agenda and announce a start to formal talks. Those talks may still be stuck at item one on the agenda—but at least they have begun.

Chinese argument has an emotional edge over which China has not been slow to exploit. In a bottom-up of the Peking men who may be tomorrow's government. Moreover, as the pragmatists are increasingly seen to be isolated and self-serving, so has Hong Kong acquired a new respect for its indigenous professional class, the people who have invested their careers in Hong Kong's prosperity and on whose skills and sophistication and the territory's future depends far more than it does on property magnates able to turn up residential and office rents to unreal levels.

Identity

Most pervasively, Hong Kong has acquired a sense of its own identity as something quite distinct from its British administrators or its mainland Chinese compatriots. Hong Kong may not know quite what that identity is but it does know that it would be a great deal happier left to get on with its work without being bounced around as a function of two other countries' negotiating positions.

Hand in hand with that realisation goes a diminution of respect for British authority. It is being tried and found wanting when weighed against China's. There is little anger against the British which few Hong Kong people could have expected any other result. The Governor of the Bank of England, Sir Edward Youde, liked and respected within his administration but in public terms a slight, formal man who keeps his distance.

It may be that in the years to come a visitor will stand on Hong Kong's Victoria Peak, look down on the glittering skyscrapers of the central business district and see in them the high watermark of a wave of profiteering capitalism which swept through